

**TOWN OF LEE, NEW HAMPSHIRE
ANNUAL TOWN REPORT
JUNE 30, 2023**



**GUS AND GUNNER FROM SAN-WAL FARM
*GETTING INTO THE HOLIDAY SPIRIT***

PHOTO BY JENNA ALLEN

REPORT COMPILATION AND EDITING

Assistant Town Administrator Denise A. Duval

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RICHARD LLOYD STEVENS

May 5, 1956 – August 18, 2022



Richard (known as Ricky in his early years and Rick in later years) was the son of Lloyd and Marion Stevens. Rick was a lifetime resident of Lee and resided on the homestead farm on Tuttle Road for most of his life. Rick completed grades K-12 in the Oyster River School District. Upon graduating, Rick held many jobs such as working as a mechanic/tow truck operator, working in at least two local body shops and installing commercial laundry equipment all over New England.

In 1987, Rick became the second full-time Lee Highway Department employee. He enjoyed plowing snow, running the loader and driving trucks, which he was very good at. Rick worked for the Lee Highway Department for 10 years but it was after leaving the town position that Rick found his niche. He purchased a portable band saw mill and started doing custom lumber sawing. As the business grew, Rick continued to work part-time plowing and doing summer projects for the Lee Highway Department. Rick also did some farming at home until 2001. By then he had expanded his business to include excavation work, which included installing culverts and digging graves for the Town of Lee, but it was his exceptional skill at sawing lumber that he was best known for throughout the community.

Rick played a big part in the construction of Little River Park where he donated and volunteered a good portion of his work. Rick cleared most of the trees where the parking lot is now, supplied lumber from his mill for most of the sheds/buildings and constructed the wooden bridge that goes from the parking lot to the park with his milled lumber. Rick dug the main electrical trench with his mini-excavator along with quite a few other jobs at the park.

Rick enjoyed giving people he liked a hard time, sawing lumber on the farm and just talking and sharing stories with customers and other folks. Rick was likeable, generous, a hard worker, resourceful, confident and willing to take risks. Rick would go out of his way to help those in need. Not many people know this, but Ricky did some extremely generous things in his life such as secretly pay off outstanding school lunch bills for kids he never met, provide Christmas gifts for the less privileged kids, pay rent for those down on their luck and out of blue pay for groceries belonging to the person in front of him in line at the store!

Rick was one of a dying breed of characters that made Lee what it was.

FAYE F. KENISTON
January 24, 1933 – April 24, 2023



Faye F. Keniston passed away at Wentworth Douglas Hospital in Dover on Monday, April 24, 2023. She was 90 years old.

Faye was born in Jewitt City, CT, to the late Royce & Valeda Carpenter in 1933, but grew up in Newmarket, NH. She later moved to Lee, NH, and became an active member of the Lee Church Congregational where she enjoyed many years singing in their choir as well the bell choir. Faye had a great love for music and besides singing; she enjoyed playing the organ for her own enjoyment.

After Faye retired from Durham Trust in Durham, NH, she came to work as the Treasurer for the Town of Lee. After 2 terms as Treasurer, Faye moved into a full-time position as Bookkeeper for Lee and she worked as a Supervisor of the Checklist for Elections. After working many years full-time, she finally decided to reduce working to part-time and begin to train her successor.

Once Faye finally retired in May 2006, she moved to senior housing on Wadleigh Falls Road in Newmarket where she was well liked and enjoyed calling Bingo for her new friends. She was also an avid armchair golf enthusiast, especially when Tiger Woods was playing. Her other hobbies included watching lots of old movies and TV shows.

Faye is survived by her two sisters, Lyn Norris (TX) and Christine Bartlett (NH). Her children include twin daughters, Robin Fimlaid (NH) and Becky Uhlenberg (FL) as well as a son, Lee Keniston (NH). She also leaves behind 4 grandchildren and 3 great grandchildren - Justin Fimlaid and his wife Kelly and their children Gavin and Molly (VT), Megan Hill and her husband David (NH), Justina Keniston and her son Kenneth (NH), and Lucas Keniston and his wife Catherine (NH), as well as several nieces and nephews.

RICHARD PAUL FLEMING

June 17, 1947 – May 5, 2023



Richard Paul Fleming of Lee, NH, set off on a solo sail to Heaven, on May 5, 2023, after a valiant battle with cancer. He was born in Boston, MA on June 17, 1947, the oldest of six sons to Paul and Eva Fleming. After graduating from Norwood High School, he attended Wentworth Institute before being drafted into the U.S. Army during the Vietnam War. He was a member of the 335 Cowboys UH-1 division. Following his service in Vietnam, he served with the 397 Medical Detail (Helicopter Ambulance) with NH Army National Guard, Concord as its Utility Helicopter Crew Chief. After moving to Lee, NH, he enlisted with the NH Air National Guard at Pease, as an aircraft maintenance craftsman, on the K-C 135's. He supported missions in the Pacific, Desert Storm Iraqi Freedom, Support Antarctica, and Enduring Freedom. He completed his educational requirements, earning a BS from the University of New Hampshire.

Rick was a multi-layered man, tough and hardworking. He helped with the formation of Boy Scout Troop 459 as one of the Scout Masters. He also enjoyed working with the Town of Lee Road Division, plowing during storms. He loved working on his beautiful farm haying the fields and managing the forest. Rick was always available and willing to help his many neighbors with their farm equipment and tasks. His real passion was sailing. He spent countless hours in the summer when not haying, working on his boat and sailing the Maine coastline.

He is survived by his beloved wife Joan, of 52 years, his children Maureen (Eric), Seamus (Sandi) and Andy; his brothers James (Linda), Philip (Lizette), David (Katherine), Charles, and sister-in-law Deborah. Rick was pre-deceased by his brother, Don. His brother-in-law Ian (Bette Ann); Cousins Janet (Michael), Jackie (Kerri); his nieces, nephews and extended family, as well as many cherished friends.

ELECTED OFFICIALS

SELECT BOARD

| | |
|-------------------------------|------|
| Katrin Kasper, Chair | 2024 |
| Rebecca Hawthorne, Vice-Chair | 2025 |
| Scott Bugbee, Selectman | 2026 |

TOWN CLERK/TAX COLLECTOR

| | |
|---|------|
| Linda L. Reinhold, Town Clerk/Tax Collector | 2023 |
| Linda L. Reinhold, Deputy Town Clerk/Tax Collector | |
| Elizabeth Stone, Deputy Town Clerk/Tax Collector (until 4/2023) | |
| Elizabeth Stone, Town Clerk/Tax Collector | 2026 |
| Georgia Butor, Assistant Tax Collector | |

TREASURER

| | |
|--|------|
| Benjamin Genes | 2025 |
| Brian Veroneau, Deputy Treasurer (Appointed) | 2025 |

TRUSTEES of the TRUST FUNDS

| | |
|--------------------|------|
| John Tappan, Chair | 2026 |
| Michelle Martinson | 2024 |
| Jeffrey Liporto | 2025 |

MODERATOR

| | |
|---|------|
| Donald Quigley, Moderator | 2024 |
| Karen Long, Assistant Moderator (Appointed) | |

SUPERVISORS of the CHECKLIST

| | |
|----------------------|------|
| Marian Kelsey, Chair | 2024 |
| Bambi Miller | 2026 |
| Gloria Quigley | 2028 |

ADVISORY BUDGET COMMITTEE

| | |
|---------------------|------|
| Stacey Waitz, Chair | 2024 |
| Pat Barbour | 2024 |
| David Benson | 2026 |
| Scott Bugbee | 2025 |
| Erik Johnson | 2026 |
| Thomas Murdoch | 2025 |

CEMETERY TRUSTEES

| | |
|-----------------------------|------|
| Peter Hoyt, Chair | 2025 |
| Donna Eisenhard, Bookkeeper | 2026 |
| Jeff Liporto | 2024 |

LIBRARY TRUSTEES

| | |
|--------------------------------|------|
| Annamarie Gasowski, Chair | 2024 |
| Emily Woodall, Vice Chair | 2025 |
| Deborah Schanda, Treasurer | 2026 |
| Katrinka Pellecchia, Secretary | 2025 |
| Mark Nelson, Alternate | 2024 |
| Katrina Rusteika | 2026 |

TOWN DEPARTMENTS

ADMINISTRATION

Andy Robertson, Town Administrator
Denise Duval, Assistant Town Administrator
Joanne Clancy, Finance Officer
Justine (Taylor) Short, Bookkeeper
Liz Stone, Part-time Accounting Assistant

ASSESSOR

Municipal Resources Inc.

BUILDING INSPECTOR

Bill Booth

CODE ENFORCEMENT, PLANNING & ZONING ADMINISTRATOR, HEALTH OFFICER

Caren Rossi
Bill Booth, Assistant

EMERGENCY MANAGEMENT

Scott Nemet, Director
Caren Rossi, Deputy

FIRE & RESCUE OFFICERS and FULL-TIMERS

Scott Nemet, Full-time Chief
Jeff Liporto, Part-time Assistant Chief
James Brown, On-call Deputy Chief
Liam Cashin, Full-time Crew Chief
Josh Crampsey, Full-time FF/AEMT
Scott Moreau, Sr., Full-time FF/EMT
Kyle O'Dowd, Full-time FF/AEMT

PART-TIME OFFICERS, FIREFIGHTER'S and EMT'S

Max Brown, Lt.; Emery Eaton, Crew Chief; Greg LaFrance, FF/AEMT; Ritchie McCarville, Crew Chief/EMT; Scott McGrath, Lt.; Jesse Merrill, FF; Rye Morrill, Lt; Kyle Pettinelli, FF/EMT; Nathan Sanborn, FF/EMT; Troy Stevens, FF

ON-CALL FIREFIGHTER'S and EMT'S

Benjamin Allen, FF; Peter Hoyt, FF; Bruce Morse, FF; Tyler Vaughan, EMT

FOREST WARDENS

| | | |
|----------------------|------------------------|---------------------|
| Peter Hoyt, Warden | Benjamin Allen, Deputy | Emery Eaton, Deputy |
| Jeff Liporto, Deputy | Scott Moreau, Deputy | Scott Nemet, Deputy |

TOWN DEPARTMENTS

GENERAL ASSISTANCE

Pamela J. Mattingly

INFORMATION TECHNOLOGY

Back Bay Networks of NH

LIBRARY

Hayley Van-Gils, Library Director

Michelle Stevens, Circulation Librarian/Assistant Librarian

Cheryl Adams, Part-time Library Technician II

Judy Belanger, Part-time Youth Services Librarian

Russell Moore, Substitute Librarian

Wendy Nixon, Part-time Library Technician I

POLICE

Thomas Dronsfield, Chief

Donald J. Laliberte, Lieutenant

Bryan Libby, Corporal

Noah Young, Corporal

Evan Carey, Sr. Patrol

Vanessa Simms, Patrol

Anthony Tamagnini, Patrol

Molly Walker, Patrol

Justin Doty, Part-time Patrol

Jess Miehle, Administrative Assistant

PUBLIC WORKS

Steve Bullek, Public Works Director

Warren Hatch

Peter Hoyt

Ben Lyons

William Stevens, Part-time Building Maintenance Supervisor

Kristin Cisneros, Part-time Building Maintenance Assistant

David Devenish, Part-time Building Maintenance Supervisor

Rick Fleming, On-call

Cheryl Geddis, On-call

Jeremy Parent, On-call

Randy Stevens, On-call

TRANSFER STATION

Chipman Belyea

Joe Clark

Larry Reola

TOWN BOARDS, COMMISSIONS AND COMMITTEES

PLANNING BOARD

| | |
|-------------------------------------|------|
| Mark Beliveau, | 2026 |
| David Cedarholm | 2025 |
| Lou Ann Griswold | 2026 |
| Howard Hoff | 2025 |
| John LaCourse | 2024 |
| Wayne Lehman | 2025 |
| Nicholas Bennion (Alternate) | 2026 |
| David Houston (Alternate) | 2024 |
| Rebecca Hawthorne, Select Board Rep | |

ZONING BOARD of ADJUSTMENT

| | |
|------------------------------|------|
| James Banks, Chair | 2025 |
| John Hutton III | 2026 |
| Peter Hoyt | 2025 |
| Don Quigley | 2025 |
| Craig Williams | 2025 |
| Shawn Banker, Alternate | 2026 |
| Franciso Bardales, Alternate | 2024 |
| Amanda Gourgue, Alternate | 2025 |

AGRICULTURAL COMMISSION

| | |
|--------------------------|------|
| Erick Sawtelle, Chair | 2025 |
| Kenneth Brisson | 2024 |
| Kristin Cisneros | 2025 |
| Charles Cox | 2026 |
| Amanda Gourgue | 2026 |
| Laura Gund | 2025 |
| Donna Lee Woods | 2026 |
| David Miner | 2024 |
| Dwight Barney, Alternate | 2025 |
| Cary Brown, Alternate | 2025 |

CONSERVATION COMMISSION

| | |
|--|------|
| Dawn Genes, Chair | 2025 |
| Mary Winder, Secretary | 2025 |
| Catherine Fisher | 2024 |
| Amanda Gourgue | 2026 |
| David Shay | 2025 |
| Deborah Sugerman | 2026 |
| Anne Tappan | 2026 |
| Richard Babcock, Alternate | 2024 |
| Laurel Cox, Alternate | 2024 |
| Mark Nelson, Alternate | 2024 |
| Antoinette Hartgerink, Member Emeritus | |
| William Humm, Member Emeritus | |
| Scott Bugbee, Select Board Rep | |

TOWN BOARDS, COMMISSIONS AND COMMITTEES

ENERGY COMMISSION

| | |
|---------------------------------|------|
| Louis Grondin, Chair | 2026 |
| Donald Anderson | 2025 |
| Carol Doering | 2026 |
| Erik Johnson | 2025 |
| Barbara Wauchope | 2024 |
| Mary Woodward | 2024 |
| Katrin Kasper, Select Board Rep | |

HERITAGE COMMISSION

| | |
|---|------|
| Patricia Jenkins, Chair | 2026 |
| Cord Blomquist | 2025 |
| Donna Eisenhard | 2026 |
| Laura Gund | 2023 |
| Denis Hambucken | 2024 |
| Elisabeth McCaffrey | 2025 |
| Scott Bugbee, Member and Select Board Rep | |

RECREATION COMMISSION

| | |
|---------------------------------|------|
| Caren Rossi, Secretary | 2026 |
| Thomas Dronsfield | 2025 |
| Kathleen Kerrigan | 2024 |
| Eva Lizer | 2024 |
| Christine Regan | 2025 |
| Katrin Kasper, Select Board Rep | |

STRAFFORD REGIONAL PLANNING COMMISSION

Representatives:

Dawn Genes, Katrin Kasper, Wayne Lehman and Mary Woodward

FAIR COMMITTEE

| | |
|-------------------|------|
| Kenneth Brisson | 2024 |
| Charles Cox | 2024 |
| Thomas Dronsfield | 2024 |
| Denise Duval | 2024 |
| Sheri Griffith | 2026 |
| Laura Gund | 2024 |
| Sally Novell | 2024 |
| Gloria Quigley | 2024 |
| Caren Rossi | 2024 |
| Erick Sawtelle | 2024 |
| Brian Seeley | 2024 |
| Paul Tuck | 2024 |

**TOWN BOARDS,
COMMISSIONS AND COMMITTEES**

GREETERS COMMITTEE

| | |
|---------------------------------|------|
| Judith Belanger | 2025 |
| Jennifer Messeder | 2025 |
| Elizabeth Stone | 2025 |
| Katrin Kasper, Select Board Rep | |

HOUSING COMMITTEE

| | |
|--|------|
| Amanda Gourgue, Chair | 2025 |
| Katrin Kasper, Select Board Rep and Vice-Chair | |
| Andy Robertson, Town Administrator and Secretary | |
| Caren Rossi, Planning & Zoning | |
| Cary Brown | 2025 |
| Sally Cedarholm | 2025 |
| Wayne Lehman | 2025 |
| Deb Sugerman | 2025 |

JOINT LOSS MANAGEMENT COMMITTEE

Warren Hatch, Chair
 Steve Bullek
 David Devenish
 Jeff Liporto
 Andy Robertson
 Caren Rossi
 Michelle Stevens
 William Stevens

LAMPREY RIVER ADVISORY COMMITTEE

| | |
|-----------------------|------|
| James Brady | 2025 |
| Tasha Lewis | 2025 |
| Eileen (Kitty) Miller | 2023 |
| Dennis Regan | 2024 |

MUNICIPAL TECHNOLOGY ADVISORY COMMITTEE

| | |
|--------------------|------|
| Dean Rubine, Chair | 2025 |
| Christopher Haller | 2025 |
| Robert Woodward | 2025 |

SUSTAINABILITY COMMITTEE

| | |
|---------------------------------|------|
| Paul Gasowski, Chair | 2025 |
| Charles Cox | 2025 |
| Jennifer Messeder | 2024 |
| Dean Rubine | 2025 |
| Deborah Sugerman | 2026 |
| Katrin Kasper, Select Board Rep | |

TOWN BOARDS, COMMISSIONS, COMMITTEES and GROUPS

TRAILS COMMITTEE

| | |
|-----------------------------|------|
| Deborah Sugerman, Chair | 2024 |
| Martin Thornton, Secretary | 2024 |
| Christine Regan | 2024 |
| Dennis Regan | 2024 |
| Leslie Chinburg | 2024 |
| Paul McComiskey | 2024 |
| Kent Kasper | 2024 |
| Greg Ewing (Alternate) | 2025 |
| Naomi Alldredge (Alternate) | 2025 |

HISTORICAL SOCIETY

Phyllis White, President
Scott Bugbee, Vice President
Cindy Seaman, Treasurer
Charlotte Mandell, Secretary
Lorraine Cabral, Director
Janet Allen, Director
Laura Gund, Director
Patricia Jenkins, Director

FRIENDS OF THE LEE LIBRARY

Cynthia D. Seaman, President and Treasurer
Abby Aldous, Vice-President and Membership Coordinator
Mary Ellen McElroy, Secretary July 2022 – November 2022
Tracy Rines, Secretary November 2022 – June 2023
Hayley Van-Gils, Library Director
Carla Corey, Director
Colleen Latham, Director
Barbara Switzer, Director
Laura Wagenaar, Director
Carla Wilson, Director

**MINUTES OF THE 2023 DELIBERATIVE SESSION
TOWN OF LEE, NEW HAMPSHIRE
FEBRUARY 4, 2023**

Moderator Don Quigley called the Official Ballot Referendum Meeting Deliberative Session to order at 9:00 am at the Mast Way School and asked everyone to join him in the Pledge of Allegiance to the Flag. He then proceeded to introduce the Select Board, Vice-Chair Katrin Kasper, Selectperson Rebecca Hawthorne, and Chairman Scott Bugbee who was not in attendance due to illness; Andy Robertson, Town Administrator; Denise Duval, Assistant Town Administrator; Linda Reinhold, Town Clerk Tax Collector; and Liz Stone, Deputy Town Clerk Tax Collector.

He then stated that the meeting is to explain, discuss and debate the presented Warrant Articles put forth by Town Officials or by Petition of town voters. The Articles may be amended or passed as written and placed on the official ballot to be voted on by the voters in the second session on March 14th.

The Moderator explained that any voter wishing to comment on, or amend, an Article is to step to the microphone to be recognized by the Moderator, to state their name and address for the record, and address all remarks to the Moderator. He also informed that per RSA 40-13, no Article shall be amended to eliminate the subject matter of the Article. He continued to explain the process. He then proceeded to present Article 1 to be considered at the March 14, 2023 Ballot Voting.

ARTICLE 1

To choose all necessary Town Officers for the ensuing year:

- Selectperson – 3 year position
- Town Clerk/Tax Collector – 3 year position
- Trustee of the Trust Funds – 3 year position
- Library Trustee (2) 3 year positions
- Cemetery Trustee – 3 year position
- Advisory Budget Committee – (2) 3 year positions

The Moderator explained that Article 2 is a zoning ordinance and that there is no debate or discussion because they have already had a public hearing through the Planning Board.

ARTICLE 2

~~Existing Ordinance~~

~~5. Temporary Signs~~

~~i. A property owner may place one sign with a sign face no larger than] six (6) six square feet on the property at any time. When a property has frontage on more than one road, both areas of road frontage are allowed a temporary sign that confirms to this ordinance.~~

~~ii. All Political Advertisement shall be done in compliance with NH RSA 664.17.~~

~~iii. One temporary sign may be located on a property when:~~

- ~~a. The property is being offered for sale or lease through a licensed real estate agent;~~

- ~~b. The property is being offered for sale or lease by the owner;~~
- ~~e. For a period of 30 (30) days following the transfer of title.~~

Proposed New Ordinance

5. Temporary Signs

A property owner may place one event sign or one activity or a sign as outlined below, on their property, provided that the sign face is no larger than six (6) square feet. The sign shall show the date of installation in the lower right-hand corner and said sign shall not be illuminated or audible. When a property has frontage on more than one road, both areas of road frontage are allowed one conforming sign.

- I. Signs advertising a specific event or activity shall be displayed not more than two weeks prior to the event or activity and shall be removed forty-eight (48) hours after the conclusion of the event.
- II. A sign offering a property for sale, rent or lease, shall be removed within seven (7) days following the transfer of title or rental.
- III. Construction site identification signs may identify the project, the owner of the development, architect, engineer, contractor and subcontractors, funding sources and other professionals conducting work on a property and shall be removed within ten (10) days of issuance of the Certificate of Occupancy or the discontinuance of construction, whichever comes first.
- IV. Yard Sale Signs may be located on a property twenty-four (24) hours prior to the yard sale but must be removed within twenty-four (24) hours after the yard sale.
- V. All Political Advertisement shall be done in compliance with NH RSA 664:17, however, signs are not to be erected more than ninety (90) days before Election Day.

Planning Board recommends this article. Majority vote required.

ARTICLE 3

Shall the Town of Lee raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$5,138,406. Should this article be defeated, the default budget shall be \$4,822,097 which is the same as last year, with certain adjustments required by previous action of the Select Board or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. The Select Board recommends this article. Majority vote required.

Selectperson, Rebecca Hawthorn presented Article 3. She then presented a PowerPoint to show the major changes to the budget. Main increases were to the Highway Department,

4% COLA increase for employees as well as 2% step increase (not including fire department who are on their own step plan).

She stated that the overall increase to the budget is 4.97%. The Parks and Recreation budget did not include funding for ORYA, same as last year, but a line item was added this year with a small amount for helping the children of Lee who may not otherwise be able to afford the expenses of ORYA.

Slides were presented showing FY23 Budget versus FY24 Budget, FY Operating Budget Highlights, Operating Budget FY16-24 graph, Revenues other than Taxes, 2022 Tax Rate Breakdown, and a slide showing Fund Balances as of January 31, 2023.

Town Administrator, Andy Robertson, commented that the year has been exceptional for state revenue to municipalities. Room and Meals tax was almost \$70,000 more, the town received money back to help offset retirement costs from the state, and also received some unexpected Highway and Bridge money, \$80,000.

Paul Gasowski, 46 Lamprey Lane, asked what amount was ORYA requesting. Town Administration responded it was \$32,000. Caren Rossi, Recreation Member, clarified that the Committee only does programming; they do not have the authority to make an appropriation to ORYA, that would be the Select Board. Vice-Chair Kasper commented further. Mr. Gasowski proposed an amendment to increase the budget \$21,000 to be allocated to the ORYA program support, stating that he understands that the Select Board may use the funds where they see fit, if amendment passes. The amended Article to read:

Shall the Town of Lee raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$5,159,406. Should this article be defeated, the default budget shall be \$4,822,097 which is the same as last year, with certain adjustments required by previous action of the Select Board or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. The Select Board recommends this article. Majority vote required.

Christine Regan, 19 Earle Drive, seconded the motion. Carol Doering, 14 Owl Lane, and Matt Rusteika, 59 Turtle Pond Road, made comments. By a show of voter cards, the amendment was defeated.

There being no further discussion, the Moderator asked the Town Clerk to move Article 3 to the official ballot. Selectperson Hawthorne moved to restrict reconsideration of Article 3. Caren Rossi seconded. By a show of voter cards, the motion passed.

ARTICLE 4

To see if the Town will vote to raise and appropriate the sum of Two Hundred Thousand dollars (\$200,000) to be deposited into the Lee Library Building Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

Ann Gasowski, 46 Lamprey Lane, presented Article 4.

She stated that the Trustees have been working on plans to renovate the library and during that process have found many problems that need to be rectified, e.g., lead in the exterior paint and vermiculite and asbestos in the attic insulation. Before moving forward with the renovations, those problems must be corrected, with estimated costs of \$200,000.

Matt Rusteika, 59 Turtle Pond Road, commented.

There being no further discussion, the Moderator asked the Town Clerk to move Article 4 to the official ballot. Selectperson Hawthorne moved to restrict reconsideration of Article 4. Caren Rossi seconded. By a show of voter cards, the motion passed.

ARTICLE 5

To see if the Town will vote to raise and appropriate the sum of One-hundred Seventy Five Thousand dollars (\$175,000) to be deposited into the Fire Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

Fire Chief Scott Nemet presented.

There being no discussion, the Moderator asked the Town Clerk to move Article 5 to the official ballot. Selectperson Hawthorne moved to restrict reconsideration of Article 5. Erik Johnson, 59 Turtle Pond Road, seconded. By a show of voter cards, the motion passed.

ARTICLE 6

To see if the Town will vote to raise and appropriate the sum of One Hundred Thousand dollars (\$100,000) to be deposited into the Town Buildings Capital Reserve Fund. This sum to come from the Unassigned Fund Balance and no amount to be raised from general taxation. The Select Board recommends this article. Majority vote required.

Presented by Vice-Chair Kasper.

Ann Gasowski, 46 Lamprey Lane, asked about the amount requested because she thought the Advisory Budget Committee had made a recommendation of \$160,000.

Vice-Chair Kasper responded that \$100,000 was the minimum amount that the Board felt should be saved. In regards to the \$60,000 from the bond for the Public Safety Complex, which is no longer being paid, they wanted to keep a placeholder for because the hope is to eventually build a new town municipal building and to keep tax rate as low as possible.

There being no further discussion, the Moderator asked the Town Clerk to move Article 6 to the official ballot. Selectperson Hawthorne moved to restrict reconsideration of Article 6. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 7

To see if the Town will vote to raise and appropriate the sum of Ninety Thousand dollars (\$90,000) to be deposited into the Highway Dept. Road and Bridge Improvement Plan Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

Selectperson Hawthorne presented Article 7.

There being no discussion, the Moderator asked the Town Clerk to move Article 7 to the official ballot. Vice-Chair Kasper moved to restrict reconsideration of Article 7. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 8

To see if the Town will vote to raise and appropriate the sum of Ninety Thousand dollars (\$90,000) to be deposited into the Transfer Station Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

Vice-Chair Kasper presented Article 8.

Matt Rusteika, 59 Turtle Pond Road, asked what these funds are for. Vice-Chair Kasper explained that these funds are anticipating the needs to purchase new machinery, e.g., compactors, front end loaders, Bobcats, etc., so that there are not large spikes in the budget when the need for replacements arise.

There being no further discussion, the Moderator asked the Town Clerk to move Article 8 to the official ballot. Selectperson Hawthorne moved to restrict reconsideration of Article 8. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 9

To see if the Town will vote to raise and appropriate the sum of Sixty Thousand dollars (\$60,000) to be deposited into the Highway Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

Selectperson Hawthorne presented Article 9.

There being no discussion, the Moderator asked the Town Clerk to move Article 9 to the official ballot. Vice-Chair Kasper moved to restrict reconsideration of Article 9. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 10

To see if the Town will vote to raise and appropriate the sum of Sixty-five Thousand Dollars (\$65,000.00) for the purchase of a new Fire Utility Pickup Truck and Equipment and to authorize the withdrawal of this amount from the Fire Equipment Capital Reserve Fund for this acquisition and no amount to be raised from general taxation. This will replace the 2003 Utility 1 that is used as a forestry/medical response apparatus. The Select Board recommends this article. Majority vote required.

Fire Chief Nemet presented Article 10.

Jennifer Messeder, 147 Wadleigh Falls Road, questioned which truck was being replaced. Chief Nemet clarified.

There being no further discussion, the Moderator asked the Town Clerk to move Article 10 to the official ballot. Selectperson Hawthorne moved to restrict reconsideration of Article 10. Ann Gasowski seconded. By a show of voter cards, the motion passed.

ARTICLE 11

To see if the Town will vote to raise and appropriate the sum of Thirty-Five Thousand Dollars (\$35,000.00) to refurbish Utility 2 and equipment for the continued use as a forestry apparatus and to authorize the withdrawal of this amount from the Fire Equipment Capital Reserve Fund for this acquisition and no amount to be raised from general taxation. This will allow the department to refurbish the 2009 Ford F-350 to include repairing the body; add a new skid tank, pump, and equipment. The Select Board recommends this article. Majority vote required.

Chief Nemet presented Article 11.

There being no discussion, the Moderator asked the Town Clerk to move Article 11 to the official ballot. Vice-Chair Katrin moved to restrict reconsideration of Article 11. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 12

To see if the Town will vote to raise and appropriate the sum of Twenty Thousand dollars (\$20,000) to be deposited into the Internal Service Expendable Trust Fund for Accrued Benefits. The Select Board recommends this article. Majority vote required.

Selectperson Hawthorne presented Article 12.

There being no discussion, the Moderator asked the Town Clerk to move Article 12 to the official ballot. Selectperson Hawthorn moved to restrict reconsideration of Article 12. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 13

To see if the Town will vote to raise and appropriate the sum of Thirty Thousand dollars (\$30,000) to be deposited into the Fire Ponds and Cisterns Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

Fire Chief Nemet presented Article 13.

There being no discussion, the Moderator asked the Town Clerk to move Article 13 to the official ballot. Vice-Chair Kasper moved to restrict reconsideration of Article 13. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 14

To see if the Town will vote to establish a contingency fund for Fiscal Year 2024 for unanticipated expenses that may arise and further to raise and appropriate Twenty

Thousand dollars (\$20,000) to go into the fund. This sum to come from the Unassigned Fund Balance and no amount to be raised from general taxation. Any appropriation left in the fund at the end of the year will lapse to the general fund. The governing body shall annually publish a detailed report of all expenditures from the fund. The Select Board recommends this article. Majority vote required.

Vice-Chair Katrin presented Article 14.

Matt Rusteika, 59 Turtle Pond Road, asked what is the unassigned fund. Town Administrator, Andy Robertson, explained that it is money that rolls over from year to year in the Town's budget that was not assigned for a specific purpose. John Tappan, 187 Stepping Stones Road, commented also.

There being no further discussion, the Moderator asked the Town Clerk to move Article 14 to the official ballot. Selectperson Hawthorne moved to restrict reconsideration of Article 14. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 15

To see if the Town will vote to raise and appropriate Thirty-Five Thousand dollars (\$35,000) to be used for the renovation of the Lee Public Library and to authorize withdrawal of this amount from the Library Capital Reserve Fund for this purpose and no amount to be raised from general taxation. The Select Board recommends this article. Majority vote required.

Katrinka Pellecchia, 114 Wiswall Road, Library Trustee, presented Article 15.

Jennifer Messeder, 147 Wadleigh Falls Road, asked for clarification on the difference of this Article and prior Library Article presented. Ms. Pellecchia responded the issues currently found were not part of the original scope.

There being no further discussion, the Moderator asked the Town Clerk to move Article 15 to the official ballot. Vice-Chair Kasper moved to restrict reconsideration of Article 15. Ann Gasowski seconded. By a show of voter cards, the motion passed.

ARTICLE 16

To see if the Town will vote to raise and appropriate the sum of Ten Thousand dollars (\$10,000) to be deposited into the Revaluation Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

Vice-Chair Kasper presented Article 16.

Christine Regan, 19 Earle Drive, asked why this fund is called a capital expense. Town Administrator Andy Robertson explained.

Donald Anderson, 50 Northside Road, asked if there is a list of all the reserve fund accounts and how much is in them. Mr. Robertson indicated there was a handout at the entrance.

There being no further discussion, the Moderator asked the Town Clerk to move Article 16 to the official ballot. Selectperson Hawthorne requested to restrict reconsideration of Article 16. Erik Johnson seconded. By a show of voter cards, the motion passed.

ARTICLE 17

Shall the Town of Lee readopt the Optional Veteran's Tax Credit in accordance with RSA 72:28 II, for an annual tax credit of \$750 on residential property. The Select Board recommends this article. Majority vote required.

Selectperson Hawthorne presented Article 17.

Matt Rusteika, 59 Turtle Pond Road, asked what is the difference between Article 17 and Article 18. The Town Administrator explained that the All Veteran's Tax Credit allows any veteran to qualify for the credit whereas the Optional restricts which veterans are eligible depending on what conflicts they served in. Liz Stone, Deputy Town Clerk/Tax Collector, commented.

There being no further discussion, the Moderator asked the Town Clerk to move Article 17 to the official ballot. Vice-Chair Kasper moved to restrict reconsideration of Article 17. Charles Cox seconded. By a show of voter cards, the motion passed.

ARTICLE 18

Shall the Town of Lee readopt the All Veteran's Tax Credit in accordance with RSA 72:28 b, for an annual tax credit of \$750 on residential property. The Select Board recommends this article. Majority vote required.

Selectperson Hawthorne presented Article 18.

There being no discussion, the Moderator asked the Town Clerk to move Article 18 to the official ballot. Selectperson Hawthorne moved to restrict reconsideration of Article 18. Don Anderson seconded. By a show of voter cards, the motion passed.

ARTICLE 19

To see if the Town will vote to adopt the Lee Community Power Electric Aggregation Plan, which authorizes the Select Board to develop and implement Lee Community Power as described therein (pursuant to RSA 53-E:7). The program would provide a new default electric supply and new renewable energy supply options for customers in Lee. There is no cost to the Town budget, and no obligation to participate. Customers can opt out at any time and return to utility default service. The Select Board recommends this article. Majority vote required.

Vice-Chair Kasper presented Article 19.

Lou Grondin, 14 Owl Lane, made a presentation indicating the major goals of the initiative are competitive energy rates, renewable energy options, price stability and local energy options.

Jennifer Messeder, 147 Wadleigh Falls Road, who asked if Article passes, will participants be allowed to be 100 percent renewable. Mr. Grondin answered that he believes so.

Don Anderson, 50 Northside Road, gave more information on renewable sources and options.

Charles Cox, 36 Captain Smith Emerson, asked about net metering. Vice-Chair Kasper informed that everyone will be able to opt in or opt out. The representative from Standard Power would assist in the best option, which may be your current situation and not opting in to the plan.

Ms. Messeder asked about the timing of when this would plan go into effect. Vice-Chair Kasper answered that it is possible if everything comes together and it is very organized and there is a great deal available, it could start in the summer or fall as long as there is a healthy, hearty savings to the community.

Paul Gasowski, 46 Lamprey Lane, asked what the term of the contract would be. Mr. Grondin answered that the Town could choose twelve, eighteen or twenty-four months. Don Anderson added more information.

There being no further discussion, the Moderator asked the Town Clerk to move Article 19 to the official ballot. Vice-Chair Kasper moved to restrict reconsideration of Article 19. Barbara Wauchope seconded. By a show of voter cards, the motion passed.

PETITION ARTICLE 20

To require that the annual budget and all special and separate financial warrant articles having a tax impact contain a notation stating the estimated tax rate impact of the article, as authorized under RSA 32:5, V-b. The Select Board does not recommend this article. Majority Vote Required.

Selectperson Hawthorne presented Article 20. She explained that this is a petitioned warrant article meaning a resident in the town received the required number of signatures from registered voters to place the Article on the Official Ballot.

Don Anderson, 50 Northside Road, asked if the reason the Select Board does not recommend is because of the difficulty in computing the tax rate. Town Administrator Robertson commented there is a formula used to calculate the tax rate that doesn't include the unassigned fund balance off setting. In the past, the estimated tax rate versus the actual rate set has been typically more than a dollar higher.

Barbara Wauchope, 38 Birch Hill Road, asked if this RSA is requiring towns to do this or is it optional. The Town Administrator stated it is optional.

There being no further discussion, the Moderator asked the Town Clerk to move Article 20 to the official ballot. Vice-Chair Kasper moved to restrict reconsideration of Article 20. Ann Gasowski seconded. By a show of voter cards, the motion passed.

PETITION ARTICLE 21

Shall the Town suspend efforts to remove or demolish the Lee Parish House until July 1, 2028 to allow the Lee Heritage Commission and the Town of Lee to sufficient time to explore options for its potential preservation and future use. Majority Vote Required.

Selectperson Hawthorne presented Article 21.

Town Administrator Robertson informed that if both Article 21 and 22 pass, or both fail, the legal opinion he obtained was that the decision of what to do with the building would fall to the Select Board.

Patricia Jenkins, 9 Harvey Mill Road, made a presentation in favor of keeping the Parish House.

An extensive discussion with questions and comments ensued.

Don Anderson, 50 Northside Road, asked what getting an additional five years would do. Ms. Jenkins stated that it would give Heritage Commission more time to look at what the Commission has. She commented that the Town is not ready to act on it at this time. Mr. Anderson also asked about state grants. Ms. Jenkins responded that specific grants cannot really be approached right now because to apply a specific reason must be given

Christine Regan, 19 Earle Drive, asked if leaving the building vacant for another five years, would the Town be putting any maintenance into it to prevent deterioration. Ms. Jenkins responded that as the building stands right now, it has no water, no facilities, is closed off. She did not see deterioration as a problem.

David Cedarholm, 81 Fox Garrison, commented that the Select Board boarded up and posted the building making it essentially condemned. There are structural issues, water damage, dry rot and structural issues in the basement as well as possible lead paint and asbestos issues.

The Town Administrator clarified the Town came under a safety audit from the Department of Labor and because of the condition of the house, the State told the Town to bar entry and post it. If the Town did not, the Department of Labor inspector stated she would seek to get an order to demolish issued at the state level. The Select Board complied. Jennifer Messeder, 147 Wadleigh Falls Road, made an amendment to remove the first “to” in the Article so it would read:

Shall the Town suspend efforts to remove or demolish the Lee Parish House until July 1, 2028 to allow the Lee Heritage Commission and the Town of Lee sufficient time to explore options for its potential preservation and future use. Majority Vote Required.

By a show of voter cards, the amendment passed.

Erik Johnson, 43 Demeritt Avenue, questioned why the previous five years was not sufficient time to explore options for the building and why is this Article looking for five

more years, not one or two years. Ms. Jenkins responded that going for grants need time; it is not time yet.

Paul Gasowski, 46 Lamprey Lane, commented.

John Tappan mentioned that there has been an assessment on the Parish House and supports not demolishing the building.

Dave Cedarholm, 81 Fox Garrison, commented he would like to see the assessment, which the Select Board does not have. He asked that whoever does have it to please bring forward.

Matt Rusteika, 59 Turtle Pond Road, commented. Charles Cox stated he supports this Article. Katrinka Pellechia, 114 Wiswall Road, expressed concern that the Town cannot save all buildings.

There being no further discussion, the Moderator asked the Town Clerk to move Article 21 to the official ballot, as amended. Vice-Chair Kasper moved to restrict reconsideration of Article 21. Caren Rossi seconded. By a show of voter cards, the motion passed.

PETITION ARTICLE 22

Shall the Town move forward with efforts to demolish or remove the Parish House located at 15 Mast Road given that the time allotted for consideration of preservation by vote of the Town in 2019 and again in 2020 will expire on July 1, 2023. Majority Vote Required.

Vice-Chair Kasper presented Article 22.

Matt Rustekia, 59 Turtle Pond Road, expressed his dismay stating that there should be a plan. Vice-Chair Kasper and the Town Administrator responded. Dave Cedarholm, 81 Fox Garrison, commented as well as John Tappan, 187 Stepping Stones Road.

There being no further discussion, the Moderator asked the Town Clerk to move Article 22 to the official ballot. Selectperson Hawthorne requested to restrict reconsideration of Article 22. Erik Johnson seconded. By a show of voter cards, the motion passed.

There being no further business, the Moderator asked for a motion to recess to March 14, 2023. David Cedarholm made the motion, Caren Rossi seconded.

Moderator Quigley acknowledged the Town Clerk/Tax Collector, Linda Reinhold, who after eighteen years of service will be retiring.

Moderator Quigley adjourned the meeting at 11:44 am.

Respectfully,



Linda R. Reinhold
Town Clerk



**OFFICIAL BALLOT
ANNUAL TOWN ELECTION
LEE, NEW HAMPSHIRE
MARCH 14, 2023**

Jynda R. Reinhold
TOWN CLERK

INSTRUCTIONS TO VOTERS

- A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice(s) like this:
- B. Follow directions as to the number of candidates to be marked for each office.
- C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.

Article 1. To choose all necessary Town Officers for the ensuing year.

| | | |
|---|--|--|
| <p align="center">SELECT BOARD</p> <p align="center">VOTE FOR NO For Three Years MORE THAN ONE</p> <p>ERIK JOHNSON 276</p> <p>SCOTT BUGBEE 299</p> <p>_____ <input type="radio"/></p> <p align="center">(Write-in)</p> | <p align="center">TRUSTEE OF THE TRUST FUNDS</p> <p align="center">VOTE FOR NO For Three Years MORE THAN ONE</p> <p>JOHN TAPPAN 503</p> <p>_____ <input type="radio"/></p> <p align="center">(Write-in)</p> | <p align="center">CEMETERY TRUSTEE</p> <p align="center">VOTE FOR NO For Three Years MORE THAN ONE</p> <p>DONNA F. EISENHARD 523</p> <p>_____ <input type="radio"/></p> <p align="center">(Write-in)</p> |
| <p align="center">TOWN CLERK/ TAX COLLECTOR</p> <p align="center">VOTE FOR NO For Three Years MORE THAN ONE</p> <p>ELIZABETH (LIZ) STONE 553</p> <p>_____ <input type="radio"/></p> <p align="center">(Write-in)</p> | <p align="center">LIBRARY TRUSTEE</p> <p align="center">VOTE FOR NO For Three Years MORE THAN TWO</p> <p>MARK NELSON 217</p> <p>KATRINA RUSTEIKA 254</p> <p>DEBORAH SCHANDA 322</p> <p>DAVID BENSON 123</p> <p>_____ <input type="radio"/></p> <p align="center">(Write-in)</p> <p>_____ <input type="radio"/></p> <p align="center">(Write-in)</p> | <p align="center">ADVISORY BUDGET COMMITTEE</p> <p align="center">VOTE FOR NO For Three Years MORE THAN TWO</p> <p>DAVID BENSON 476</p> <p>_____ <input type="radio"/></p> <p align="center">(Write-in)</p> <p>_____ <input type="radio"/></p> <p align="center">(Write-in)</p> |
| <p>3275 Voters on Checklist</p> <p>7 Same day Voters</p> <p>613 Ballots Cast</p> <p>I certify that this ballot is true and correct (4 pages)</p> <p align="right"><i>Jynda R. Reinhold</i> Town Clerk</p> | | <p>19% Voter Turnout</p> <p align="right">Pg 1</p> |



**OFFICIAL BALLOT
ANNUAL TOWN ELECTION
LEE, NEW HAMPSHIRE
MARCH 14, 2023**

Jynda B. Reinhold
TOWN CLERK

INSTRUCTIONS TO VOTERS

A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice(s) like this:

ARTICLES

ARTICLE 2

~~Existing Ordinance~~

~~5. Temporary Signs~~

- ~~i. A property owner may place one sign with a sign face no larger than] six (6) six square feet on the property at any time. When a property has frontage on more than one road, both areas of road frontage are allowed a temporary sign that conforms to this ordinance.~~
- ~~ii. All Political Advertisement shall be done in compliance with NH RSA 664.17.~~
- ~~iii. One temporary sign may be located on a property when:

 - ~~a. The property is being offered for sale or lease through a licensed real estate agent;~~
 - ~~b. The property is being offered for sale or lease by the owner;~~
 - ~~c. For a period of 30 (30) days following the transfer of title.~~~~

Proposed New Ordinance

5. Temporary Signs

A property owner may place one event sign or one activity or a sign as outlined below, on their property, provided that the sign face is no larger than six (6) square feet. The sign shall show the date of installation in the lower right-hand corner and said sign shall not be illuminated or audible. When a property has frontage on more than one road, both areas of road frontage are allowed one conforming sign.

- I. Signs advertising a specific event or activity shall be displayed not more than two weeks prior to the event or activity and shall be removed forty-eight (48) hours after the conclusion of the event.
- II. A sign offering a property for sale, rent or lease, shall be removed within seven (7) days following the transfer of title or rental.
- III. Construction site identification signs may identify the project, the owner of the development, architect, engineer, contractor and subcontractors, funding sources and other professionals conducting work on a property and shall be removed within ten (10) days of issuance of the Certificate of Occupancy or the discontinuance of construction, whichever comes first.
- IV. Yard Sale Signs may be located on a property twenty-four (24) hours prior to the yard sale but must be removed within twenty-four (24) hours after the yard sale.
- V. All Political Advertisement shall be done in compliance with NH RSA 664:17, however, signs are not to be erected more than ninety (90) days before Election Day.

Planning Board recommends this article. Majority vote required.

YES ⁴⁹⁴ 134
NO 105

ARTICLE 3

Shall the Town of Lee raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling **\$5,138,406**. Should this article be defeated, the default budget shall be **\$4,822,097** which is the same as last year, with certain adjustments required by previous action of the Select Board or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. The Select Board recommends this article. Majority vote required.

YES 393
NO 204

ARTICLE 4

To see if the Town will vote to raise and appropriate the sum of Two Hundred Thousand dollars (\$200,000) to be deposited into the Lee Library Building Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

YES 389
NO 219

ARTICLE 5

To see if the Town will vote to raise and appropriate the sum of One-hundred Seventy Five Thousand dollars (\$175,000) to be deposited into the Fire Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

YES 431
NO 169

ARTICLE 6

To see if the Town will vote to raise and appropriate the sum of One Hundred Thousand dollars (\$100,000) to be deposited into the Town Buildings Capital Reserve Fund. This sum to come from the Unassigned Fund Balance and no amount to be raised from general taxation. The Select Board recommends this article. Majority vote required.

YES 455
NO 154

TURN BALLOT OVER AND CONTINUE VOTING

Page 2 *h*

ARTICLES CONTINUED

ARTICLE 7

To see if the Town will vote to raise and appropriate the sum of Ninety Thousand dollars (\$90,000) to be deposited into the Highway Dept. Road and Bridge Improvement Plan Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

YES 463
NO 125

ARTICLE 8

To see if the Town will vote to raise and appropriate the sum of Ninety Thousand dollars (\$90,000) to be deposited into the Transfer Station Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

YES 430
NO 158

ARTICLE 9

To see if the Town will vote to raise and appropriate the sum of Sixty Thousand dollars (\$60,000) to be deposited into the Highway Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

YES 417
NO 166

ARTICLE 10

To see if the Town will vote to raise and appropriate the sum of Sixty-five Thousand Dollars (\$65,000.00) for the purchase of a new Fire Utility Pickup Truck and Equipment and to authorize the withdrawal of this amount from the Fire Equipment Capital Reserve Fund for this acquisition and no amount to be raised from general taxation. This will replace the 2003 Utility 1 that is used as a forestry/medical response apparatus. The Select Board recommends this article. Majority vote required.

YES 441
NO 150

ARTICLE 11

To see if the Town will vote to raise and appropriate the sum of Thirty-Five Thousand Dollars (\$35,000.00) to refurbish Utility 2 and equipment for the continued use as a forestry apparatus and to authorize the withdrawal of this amount from the Fire Equipment Capital Reserve Fund for this acquisition and no amount to be raised from general taxation. This will allow the department to refurbish the 2009 Ford F-350 to include repairing the body; add a new skid tank, pump, and equipment. The Select Board recommends this article. Majority vote required.

YES 470
NO 107

ARTICLE 12

To see if the Town will vote to raise and appropriate the sum of Twenty Thousand dollars (\$20,000) to be deposited into the Internal Service Expendable Trust Fund for Accrued Benefits. The Select Board recommends this article. Majority vote required.

YES 367
NO 208

ARTICLE 13

To see if the Town will vote to raise and appropriate the sum of Thirty Thousand dollars (\$30,000) to be deposited into the Fire Ponds and Cisterns Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

YES 429
NO 155

ARTICLE 14

To see if the Town will vote to establish a contingency fund for Fiscal Year 2024 for unanticipated expenses that may arise and further to raise and appropriate Twenty Thousand dollars (\$20,000) to go into the fund. This sum to come from the Unassigned Fund Balance and no amount to be raised from general taxation. Any appropriation left in the fund at the end of the year will lapse to the general fund. The governing body shall annually publish a detailed report of all expenditures from the fund. The Select Board recommends this article. Majority vote required.

YES 433
NO 155

ARTICLE 15

To see if the Town will vote to raise and appropriate Thirty-Five Thousand dollars (\$35,000) to be used for the renovation of the Lee Public Library and to authorize withdrawal of this amount from the Library Capital Reserve Fund for this purpose and no amount to be raised from general taxation. The Select Board recommends this article. Majority vote required.

YES 450
NO 143

ARTICLE 16

To see if the Town will vote to raise and appropriate the sum of Ten Thousand dollars (\$10,000) to be deposited into the Revaluation Capital Reserve Fund. The Select Board recommends this article. Majority vote required.

YES 351
NO 224

ARTICLE 17

Shall the Town of Lee readopt the Optional Veteran's Tax Credit in accordance with RSA 72:28 II, for an annual tax credit of \$750 on residential property. The Select Board recommends this article. Majority vote required.

YES 493
NO 95

ARTICLE 18

Shall the Town of Lee readopt the All Veteran's Tax Credit in accordance with RSA 72:28 b, for an annual tax credit of \$750 on residential property. The Select Board recommends this article. Majority vote required.

YES 490
NO 97

GO TO NEXT BALLOT AND CONTINUE VOTING

Page 3 



**OFFICIAL BALLOT
ANNUAL TOWN ELECTION
LEE, NEW HAMPSHIRE
MARCH 14, 2023**

Jynda A. Reinhold
TOWN CLERK

INSTRUCTIONS TO VOTERS

A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice(s) like this:

ARTICLES CONTINUED

ARTICLE 19

To see if the Town will vote to adopt the Lee Community Power Electric Aggregation Plan, which authorizes the Select Board to develop and implement Lee Community Power as described therein (pursuant to RSA 53-E:7). The program would provide a new default electric supply and new renewable energy supply options for customers in Lee. There is no cost to the Town budget, and no obligation to participate. Customers can opt out at any time and return to utility default service. The Select Board recommends this article. Majority vote required.

YES 518
NO 85

PETITION ARTICLE 20

To require that the annual budget and all special and separate financial warrant articles having a tax impact contain a notation stating the estimated tax rate impact of the article, as authorized under RSA 32:5, V-b. The Select Board does not recommend this article. Majority vote required.

YES 400
NO 193

PETITION ARTICLE 21

Shall the Town suspend efforts to remove or demolish the Lee Parish House until July 1, 2028 to allow the Lee Heritage Commission and the Town of Lee sufficient time to explore options for its potential preservation and future use. Majority vote required.

YES 378
NO 218

PETITION ARTICLE 22

Shall the Town move forward with efforts to demolish or remove the Parish House located at 15 Mast Road given that the time allotted for consideration of preservation by vote of the Town in 2019 and again in 2020 will expire on July 1, 2023. Majority vote required.

YES 262
NO 332

YOU HAVE NOW COMPLETED VOTING THIS BALLOT

Page 4

OPERATING BUDGET FY24 (current year) vs PROPOSED FY25

FY24 v. FY25 Budget

FY 2025 Budget Include: Expenditures (OPERATING BUDGET)

| (Seg1-FUND - DRA Account) | FY24 Budget | FY25 Budget | % Change |
|---|---------------------|---------------------|-------------|
| 01 - GENERAL FUND | | | |
| 4130-4139 - GENERAL GOVERNMENT EXECUTIVE | 169,927.00 | 178,200.00 | 4.87 |
| 4140-4149 - TOWN CLERK, ELECTION, REGISTRATION & VITAL STATISTICS | 125,256.00 | 149,486.00 | 19.34 |
| 4150-4151 - FINANCIAL ADMINISTRATION | 194,602.00 | 198,874.00 | 2.20 |
| 4152 - REVALUATION OF PROPERTY | 37,015.00 | 43,200.00 | 16.71 |
| 4153 - LEGAL EXPENSE | 15,000.00 | 15,000.00 | 0.00 |
| 4155-4159 - PERSONNEL ADMINISTRATIVE | 1,109,825.00 | 1,209,035.00 | 8.94 |
| 4191-4193 - PLANNING AND ZONING | 106,466.00 | 110,305.00 | 3.61 |
| 4194 - GENERAL GOVERNMENT BUILDINGS | 312,035.00 | 307,097.00 | (1.58) |
| 4195 - CEMETERIES | 7,900.00 | 8,050.00 | 1.90 |
| 4196 - INSURANCE | 57,542.00 | 62,750.00 | 9.05 |
| 4199 - OTHER GENERAL GOVERNMENT | 0.00 | 3,500.00 | 0.00 |
| 4210-4214 - POLICE | 788,149.00 | 812,635.00 | 3.11 |
| 4215-4219 - AMBULANCE | 31,394.00 | 93,407.00 | 197.53 |
| 4220-4229 - FIRE | 709,433.00 | 846,572.00 | 19.33 |
| 4240-4249 - BUILDING INSPECTION | 66,144.00 | 67,467.00 | 2.00 |
| 4290-4298 - EMERGENCY MANAGEMENT | 3,600.00 | 3,600.00 | 0.00 |
| 4311 - HIGHWAY/STREETS ADMINISTRATION | 714,692.00 | 766,633.00 | 7.27 |
| 4312 - HIGHWAY AND STREETS | 0.00 | 0.00 | 0.00 |
| 4321 - SANITATION ADMINISTRATION | 181,194.00 | 198,997.00 | 9.83 |
| 4324 - SOLID WASTE DISPOSAL | 136,446.00 | 139,601.00 | 2.31 |
| 4331 - WATER DISTRIBUTION & TREATMENT ADMINISTRATION | 0.00 | 0.00 | 0.00 |
| 4414 - PEST CONTROL | 100.00 | 100.00 | 0.00 |
| 4415-4419 - HEALTH AGENCIES, HOSPITALS & OTHER | 21,475.00 | 20,475.00 | (4.66) |
| 4441-4442 - WELFARE ADMINISTRATION & DIRECT ASSISTANCE | 16,840.00 | 16,840.00 | 0.00 |
| 4520-4529 - PARKS & RECREATION | 10,700.00 | 10,700.00 | 0.00 |
| 4550-4559 - PUBLIC LIBRARY | 281,657.00 | 320,428.00 | 13.77 |
| 4583 - PATRIOTIC PURPOSES | 750.00 | 750.00 | 0.00 |
| 4589 - OTHER CULTURE AND RECREATION | 0.00 | 5,000.00 | 0.00 |
| 4619 - OTHER CONSERVATION | 10,060.00 | 9,960.00 | (0.99) |
| 4711-4712 - LONG TERM BONDS & NOTES - PRINCIPAL | 30,000.00 | 0.00 | (100.00) |
| 4721 - LONG TERM BONDS & NOTES - INTEREST | 204.00 | 0.00 | (100.00) |
| 01 - GENERAL FUND | 5,138,406.00 | 5,598,662.00 | 8.96 |



Appropriations

| Account | Purpose | Article | Expenditures for period ending 6/30/2023 | Appropriations for period ending 6/30/2024 | Proposed Appropriations for period ending 6/30/2025 | |
|---|--|---------|--|--|--|-------------------|
| | | | | | (Recommended) | (Not Recommended) |
| General Government | | | | | | |
| 4130 | Executive | 03 | \$163,069 | \$169,927 | \$178,200 | \$0 |
| 4140 | Election, Registration, and Vital Statistics | 03 | \$130,017 | \$125,256 | \$149,486 | \$0 |
| 4150 | Financial Administration | 03 | \$182,582 | \$194,602 | \$198,874 | \$0 |
| 4152 | Property Assessment | 03 | \$35,698 | \$37,015 | \$43,200 | \$0 |
| 4153 | Legal Expense | 03 | \$5,623 | \$15,000 | \$15,000 | \$0 |
| 4155 | Personnel Administration | 03 | \$1,000,682 | \$1,109,825 | \$1,291,613 | \$0 |
| 4191 | Planning and Zoning | 03 | \$140,980 | \$106,466 | \$110,305 | \$0 |
| 4194 | General Government Buildings | 03 | \$255,782 | \$312,035 | \$307,097 | \$0 |
| 4195 | Cemeteries | 03 | \$10,060 | \$7,900 | \$8,050 | \$0 |
| 4196 | Insurance Not Otherwise Allocated | 03 | \$53,870 | \$57,542 | \$62,750 | \$0 |
| 4197 | Advertising and Regional Associations | | \$0 | \$0 | \$0 | \$0 |
| 4198 | Contingency | | \$0 | \$0 | \$0 | \$0 |
| 4199 | Other General Government | 03 | \$18,796 | \$20,000 | \$3,500 | \$0 |
| General Government Subtotal | | | \$1,997,159 | \$2,155,568 | \$2,368,075 | \$0 |
| Public Safety | | | | | | |
| 4210 | Police | 03 | \$699,328 | \$771,604 | \$812,635 | \$0 |
| 4215 | Ambulances | 03 | \$27,133 | \$31,394 | \$93,407 | \$0 |
| 4220 | Fire | 03 | \$654,142 | \$709,433 | \$846,572 | \$0 |
| 4240 | Building Inspection | 03 | \$61,448 | \$66,144 | \$67,467 | \$0 |
| 4290 | Emergency Management | 03 | \$2,826 | \$3,600 | \$3,600 | \$0 |
| 4299 | Other Public Safety | | \$16,500 | \$16,545 | \$0 | \$0 |
| Public Safety Subtotal | | | \$1,461,377 | \$1,598,720 | \$1,823,681 | \$0 |
| Airport/Aviation Center | | | | | | |
| 4301 | Airport Administration | | \$0 | \$0 | \$0 | \$0 |
| 4302 | Airport Operations | | \$0 | \$0 | \$0 | \$0 |
| 4309 | Other Airport | | \$0 | \$0 | \$0 | \$0 |
| Airport/Aviation Center Subtotal | | | \$0 | \$0 | \$0 | \$0 |
| Highways and Streets | | | | | | |
| 4311 | Highway Administration | 03 | \$725,235 | \$0 | \$766,633 | \$0 |
| 4312 | Highways and Streets | | \$0 | \$714,692 | \$0 | \$0 |
| 4313 | Bridges | | \$0 | \$0 | \$0 | \$0 |
| 4316 | Street Lighting | | \$0 | \$0 | \$0 | \$0 |
| 4319 | Other Highway, Streets, and Bridges | | \$0 | \$0 | \$0 | \$0 |
| Highways and Streets Subtotal | | | \$725,235 | \$714,692 | \$766,633 | \$0 |



Appropriations

| Account | Purpose | Article | Expenditures for | Appropriations | Proposed Appropriations for period | |
|---|--|---------|------------------|-------------------|------------------------------------|-------------------|
| | | | period ending | for period ending | ending 6/30/2025 | |
| | | | 6/30/2023 | 6/30/2024 | (Recommended) | (Not Recommended) |
| Sanitation | | | | | | |
| 4321 | Sanitation Administration | 03 | \$180,487 | \$181,194 | \$198,997 | \$0 |
| 4323 | Solid Waste Collection | | \$0 | \$0 | \$0 | \$0 |
| 4324 | Solid Waste Disposal | 03 | \$98,273 | \$136,446 | \$139,601 | \$0 |
| 4325 | Solid Waste Facilities Clean-Up | | \$0 | \$0 | \$0 | \$0 |
| 4326 | Sewage Collection and Disposal | | \$0 | \$0 | \$0 | \$0 |
| 4329 | Other Sanitation | | \$0 | \$0 | \$0 | \$0 |
| | Sanitation Subtotal | | \$278,760 | \$317,640 | \$338,598 | \$0 |
| Water Distribution and Treatment | | | | | | |
| 4331 | Water Administration | | \$0 | \$0 | \$0 | \$0 |
| 4332 | Water Services | | \$0 | \$0 | \$0 | \$0 |
| 4335 | Water Treatment | | \$0 | \$0 | \$0 | \$0 |
| 4338 | Water Conservation | | \$0 | \$0 | \$0 | \$0 |
| | Water Distribution and Treatment Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Electric | | | | | | |
| 4351 | Electric Administration | | \$0 | \$0 | \$0 | \$0 |
| 4352 | Generation | | \$0 | \$0 | \$0 | \$0 |
| 4353 | Purchase Costs | | \$0 | \$0 | \$0 | \$0 |
| 4354 | Electric Equipment Maintenance | | \$0 | \$0 | \$0 | \$0 |
| 4359 | Other Electric Costs | | \$0 | \$0 | \$0 | \$0 |
| | Electric Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Health | | | | | | |
| 4411 | Health Administration | | \$0 | \$0 | \$0 | \$0 |
| 4414 | Pest Control | 03 | \$0 | \$100 | \$100 | \$0 |
| 4415 | Health Agencies and Hospitals | 03 | \$17,343 | \$21,475 | \$20,475 | \$0 |
| 4419 | Other Health | | \$0 | \$0 | \$0 | \$0 |
| | Health Subtotal | | \$17,343 | \$21,575 | \$20,575 | \$0 |
| Welfare | | | | | | |
| 4441 | Welfare Administration | 03 | \$23,228 | \$16,840 | \$16,840 | \$0 |
| 4442 | Direct Assistance | | \$0 | \$0 | \$0 | \$0 |
| 4444 | Intergovernmental Welfare Payments | | \$0 | \$0 | \$0 | \$0 |
| 4445 | Vendor Payments | | \$0 | \$0 | \$0 | \$0 |
| 4449 | Other Welfare | | \$0 | \$0 | \$0 | \$0 |
| | Welfare Subtotal | | \$23,228 | \$16,840 | \$16,840 | \$0 |



Appropriations

| Account | Purpose | Article | Expenditures for period ending 6/30/2023 | Appropriations for period ending 6/30/2024 | Proposed Appropriations for period ending 6/30/2025 | |
|--|---|---------|--|--|--|-------------------|
| | | | | | (Recommended) | (Not Recommended) |
| Culture and Recreation | | | | | | |
| 4520 | Parks and Recreation | 03 | \$12,739 | \$10,700 | \$10,700 | \$0 |
| 4550 | Library | 03 | \$228,719 | \$281,657 | \$237,850 | \$0 |
| 4583 | Patriotic Purposes | 03 | \$214 | \$750 | \$750 | \$0 |
| 4589 | Other Culture and Recreation | 03 | \$8,347 | \$0 | \$5,000 | \$0 |
| Culture and Recreation Subtotal | | | \$250,019 | \$293,107 | \$254,300 | \$0 |
| Conservation and Development | | | | | | |
| 4611 | Conservation Administration | | \$0 | \$0 | \$0 | \$0 |
| 4612 | Purchase of Natural Resources | | \$0 | \$0 | \$0 | \$0 |
| 4619 | Other Conservation | 03 | \$7 | \$10,060 | \$9,960 | \$0 |
| 4631 | Redevelopment and Housing Administration | | \$0 | \$0 | \$0 | \$0 |
| 4632 | Other Redevelopment and Housing | | \$0 | \$0 | \$0 | \$0 |
| 4651 | Economic Development Administration | | \$0 | \$0 | \$0 | \$0 |
| 4652 | Economic Development | | \$0 | \$0 | \$0 | \$0 |
| 4659 | Other Economic Development | | \$0 | \$0 | \$0 | \$0 |
| Conservation and Development Subtotal | | | \$7 | \$10,060 | \$9,960 | \$0 |
| Debt Service | | | | | | |
| 4711 | Principal - Long Term Bonds, Notes, and Other Debt | | \$90,000 | \$30,000 | \$0 | \$0 |
| 4721 | Interest - Long Term Bonds, Notes, and Other Debt | | \$2,120 | \$204 | \$0 | \$0 |
| 4723 | Interest on Tax and Revenue Anticipation Notes | | \$0 | \$0 | \$0 | \$0 |
| 4790 | Other Debt Service Charges | | \$0 | \$0 | \$0 | \$0 |
| Debt Service Subtotal | | | \$92,120 | \$30,204 | \$0 | \$0 |
| Capital Outlay | | | | | | |
| 4901 | Land | | \$0 | \$0 | \$0 | \$0 |
| 4902 | Machinery, Vehicles, and Equipment | | \$0 | \$100,000 | \$0 | \$0 |
| 4903 | Buildings | | \$45,410 | \$35,000 | \$0 | \$0 |
| 4909 | Improvements Other than Buildings | | \$176,650 | \$0 | \$0 | \$0 |
| Capital Outlay Subtotal | | | \$222,060 | \$135,000 | \$0 | \$0 |



Appropriations

| Account | Purpose | Article | Expenditures for period ending 6/30/2023 | Appropriations for period ending 6/30/2024 | Proposed Appropriations for period ending 6/30/2025 | |
|--|-------------------------------|---------|--|--|--|-------------------|
| | | | | | (Recommended) | (Not Recommended) |
| Operating Transfers Out | | | | | | |
| 4911 | To Revolving Funds | | \$0 | \$0 | \$0 | \$0 |
| 4912 | To Special Revenue Funds | | \$0 | \$0 | \$0 | \$0 |
| 4913 | To Capital Projects Funds | | \$0 | \$0 | \$0 | \$0 |
| 4914A | To Airport Proprietary Fund | | \$0 | \$0 | \$0 | \$0 |
| 4914E | To Electric Proprietary Fund | | \$0 | \$0 | \$0 | \$0 |
| 4914O | To Other Proprietary Fund | | \$12,880 | \$0 | \$0 | \$0 |
| 4914S | To Sewer Proprietary Fund | | \$0 | \$0 | \$0 | \$0 |
| 4914W | To Water Proprietary Fund | | \$0 | \$0 | \$0 | \$0 |
| 4918 | To Non-Expendable Trust Funds | | \$0 | \$0 | \$0 | \$0 |
| 4919 | To Fiduciary Funds | | \$0 | \$0 | \$0 | \$0 |
| Operating Transfers Out Subtotal | | | \$12,880 | \$0 | \$0 | \$0 |
| Total Operating Budget Appropriations | | | | | \$5,598,662 | \$0 |



Special Warrant Articles

| Account | Purpose | Article | Proposed Appropriations for period ending 6/30/2025 | |
|--|---|--|---|-------------------|
| | | | (Recommended) | (Not Recommended) |
| 4721 | Interest - Long Term Bonds, Notes, and Other Debt | 02 | \$35,000 | \$0 |
| | | <i>Purpose: Town Office Building</i> | | |
| 4902 | Machinery, Vehicles, and Equipment | 10 | \$80,000 | \$0 |
| | | <i>Purpose: Fire/rescue Radio Infrastructure</i> | | |
| 4903 | Buildings | 02 | \$1,700,000 | \$0 |
| | | <i>Purpose: Town Office Building</i> | | |
| 4913 | To Capital Projects Funds | 07 | \$50,000 | \$0 |
| | | <i>Purpose: Highway Equipment Capital Reserve Fund</i> | | |
| 4915 | To Capital Reserve Funds | 05 | \$175,000 | \$0 |
| | | <i>Purpose: Fire Equipment Capital Reserve Fund</i> | | |
| 4915 | To Capital Reserve Funds | 06 | \$200,000 | \$0 |
| | | <i>Purpose: Town Buildings Capital reserve Fund</i> | | |
| 4915 | To Capital Reserve Funds | 08 | \$90,000 | \$0 |
| | | <i>Purpose: Highway Dept. Road & Bridge Improvement Plan Capit</i> | | |
| 4915 | To Capital Reserve Funds | 09 | \$90,000 | \$0 |
| | | <i>Purpose: Transfer Station Equipment Capital Reserve Fund</i> | | |
| 4915 | To Capital Reserve Funds | 11 | \$35,000 | \$0 |
| | | <i>Purpose: Solar Energy System Capital Reserve Fund</i> | | |
| 4915 | To Capital Reserve Funds | 12 | \$30,000 | \$0 |
| | | <i>Purpose: Fire Ponds & Cisterns Capital Reserve Fund</i> | | |
| 4915 | To Capital Reserve Funds | 13 | \$25,000 | \$0 |
| | | <i>Purpose: Establish Cemetery Fencing Capital Reserve Fund</i> | | |
| 4915 | To Capital Reserve Funds | 16 | \$10,000 | \$0 |
| | | <i>Purpose: Revaluation Capital Reserve Fund</i> | | |
| 4916 | To Expendable Trusts | 14 | \$20,000 | \$0 |
| | | <i>Purpose: Accrued Benefits</i> | | |
| 4916 | To Expendable Trusts | 15 | \$20,000 | \$0 |
| | | <i>Purpose: Contingency Fund</i> | | |
| Total Proposed Special Articles | | | \$2,560,000 | \$0 |

Individual Warrant Articles

| Account | Purpose | Article | Proposed Appropriations for period ending 6/30/2025 | |
|---|---------|---|---|-------------------|
| | | | (Recommended) | (Not Recommended) |
| 4550 | Library | 04 | \$0 | \$200,000 |
| | | <i>Purpose: Lee Library Renovations</i> | | |
| Total Proposed Individual Articles | | | \$0 | \$200,000 |



Revenues

| Account | Source | Article | Actual Revenues for period ending 6/30/2023 | Estimated Revenues for period ending 6/30/2024 | Estimated Revenues for period ending 6/30/2025 |
|------------------------------------|--|---------|--|---|---|
| Taxes | | | | | |
| 3120 | Land Use Change Taxes for General Fund | | \$15,992 | \$22,900 | \$0 |
| 3180 | Resident Taxes | | \$0 | \$0 | \$0 |
| 3185 | Yield Taxes | | \$824 | \$3,005 | \$0 |
| 3186 | Payment in Lieu of Taxes | | \$6,257 | \$6,257 | \$0 |
| 3187 | Excavation Tax | | \$2,361 | \$1,007 | \$0 |
| 3189 | Other Taxes | | \$0 | \$20 | \$0 |
| 3190 | Interest and Penalties on Delinquent Taxes | | \$58,178 | \$69,376 | \$0 |
| | Taxes Subtotal | | \$83,612 | \$102,565 | \$0 |
| Licenses, Permits, and Fees | | | | | |
| 3210 | Business Licenses and Permits | | \$4,638 | \$9,003 | \$0 |
| 3220 | Motor Vehicle Permit Fees | | \$983,706 | \$921,464 | \$0 |
| 3230 | Building Permits | | \$76,097 | \$71,556 | \$0 |
| 3290 | Other Licenses, Permits, and Fees | | \$26,562 | \$22,701 | \$0 |
| | Licenses, Permits, and Fees Subtotal | | \$1,091,003 | \$1,024,724 | \$0 |
| From Federal Government | | | | | |
| 3311 | Housing and Urban Development | | \$0 | \$0 | \$0 |
| 3312 | Environmental Protection | | \$0 | \$0 | \$0 |
| 3313 | Federal Emergency | | \$0 | \$0 | \$0 |
| 3314 | Federal Drug Enforcement | | \$0 | \$0 | \$0 |
| 3319 | Other Federal Grants and Reimbursements | | \$216,197 | \$4,936 | \$0 |
| | From Federal Government Subtotal | | \$216,197 | \$4,936 | \$0 |
| State Sources | | | | | |
| 3351 | Shared Revenues - Block Grant | | \$0 | \$0 | \$0 |
| 3352 | Meals and Rooms Tax Distribution | | \$400,021 | \$400,021 | \$0 |
| 3353 | Highway Block Grant | | \$164,189 | \$113,811 | \$0 |
| 3354 | Water Pollution Grant | | \$0 | \$0 | \$0 |
| 3355 | Housing and Community Development | | \$0 | \$0 | \$0 |
| 3356 | State and Federal Forest Land Reimbursement | | \$0 | \$0 | \$0 |
| 3357 | Flood Control Reimbursement | | \$0 | \$0 | \$0 |
| 3359 | Railroad Tax Distribution | | \$20,276 | \$26,471 | \$0 |
| 3360 | Water Filtration Grants | | \$0 | \$0 | \$0 |
| 3361 | Landfill Closure Grants | | \$0 | \$0 | \$0 |
| 3369 | Other Intergovernmental Revenue from State of NH | | \$0 | \$0 | \$0 |
| 3379 | Intergovernmental Revenues - Other | | \$0 | \$0 | \$0 |
| | State Sources Subtotal | | \$584,486 | \$540,303 | \$0 |



Revenues

| Account | Source | Article | Actual Revenues for period ending 6/30/2023 | Estimated Revenues for period ending 6/30/2024 | Estimated Revenues for period ending 6/30/2025 |
|--|--|---------|--|---|---|
| Charges for Services | | | | | |
| 3401 | Income from Departments | | \$94,712 | \$148,169 | \$0 |
| 3402 | Water Supply System Charges | | \$0 | \$0 | \$0 |
| 3403 | Sewer User Charges | | \$0 | \$0 | \$0 |
| 3404 | Garbage-Refuse Charges | | \$0 | \$0 | \$0 |
| 3405 | Electric User Charges | | \$0 | \$0 | \$0 |
| 3406 | Airport Fees | | \$0 | \$0 | \$0 |
| 3409 | Other Charges | | \$0 | \$0 | \$0 |
| Charges for Services Subtotal | | | \$94,712 | \$148,169 | \$0 |
| Miscellaneous Revenues | | | | | |
| 3500 | Special Assessments | | \$0 | \$0 | \$0 |
| 3501 | Sale of Municipal Property | | \$6,250 | \$0 | \$0 |
| 3502 | Interest on Investments | | \$74,271 | \$16,139 | \$0 |
| 3503 | Other | | \$0 | \$0 | \$0 |
| 3504 | Fines and Forfeits | | \$0 | \$0 | \$0 |
| 3506 | Insurance Dividends and Reimbursements | | \$0 | \$0 | \$0 |
| 3508 | Contributions and Donations | | \$0 | \$0 | \$0 |
| 3509 | Revenue from Misc Sources Not Otherwise Classified | | \$36,541 | \$89,903 | \$0 |
| Miscellaneous Revenues Subtotal | | | \$117,062 | \$106,042 | \$0 |
| Interfund Operating Transfers In | | | | | |
| 3911 | From Revolving Funds | | \$0 | \$0 | \$0 |
| 3912 | From Special Revenue Funds | | \$0 | \$0 | \$0 |
| 3913 | From Capital Projects Funds | | \$0 | \$0 | \$0 |
| 3914A | From Airport Proprietary Fund | | \$0 | \$0 | \$0 |
| 3914E | From Electric Proprietary Fund | | \$0 | \$0 | \$0 |
| 3914O | From Other Proprietary Fund | | \$0 | \$0 | \$0 |
| 3914S | From Sewer Proprietary Fund | | \$0 | \$0 | \$0 |
| 3914W | From Water Proprietary Fund | | \$0 | \$0 | \$0 |
| 3915 | From Capital Reserve Funds | 10, 02 | \$162,514 | \$0 | \$380,000 |
| 3916 | From Trust and Fiduciary Funds | | \$0 | \$0 | \$0 |
| 3917 | From Conservation Funds | | \$0 | \$0 | \$0 |
| Interfund Operating Transfers In Subtotal | | | \$162,514 | \$0 | \$380,000 |
| Other Financing Sources | | | | | |
| 3934 | Proceeds from LT Notes/Bonds/Other Sources | 02 | \$0 | \$0 | \$1,400,000 |
| 9998 | Amount Voted from Fund Balance | 06, 15 | \$0 | \$0 | \$220,000 |
| 9999 | Fund Balance to Reduce Taxes | | \$0 | \$0 | \$0 |
| Other Financing Sources Subtotal | | | \$0 | \$0 | \$1,620,000 |
| Total Estimated Revenues and Credits | | | \$2,349,586 | \$1,926,739 | \$2,000,000 |



Budget Summary

| Item | Period ending 6/30/2025 |
|---|------------------------------------|
| Operating Budget Appropriations | \$5,598,662 |
| Special Warrant Articles | \$2,560,000 |
| Individual Warrant Articles | \$0 |
| Total Appropriations | \$8,158,662 |
| Less Amount of Estimated Revenues & Credits | \$2,000,000 |
| Estimated Amount of Taxes to be Raised | \$6,158,662 |



New Hampshire
 Department of
 Revenue Administration

2024
MS-DTB

Default Budget of the Municipality

Lee

For the period beginning July 1, 2024 and ending June 30, 2025

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

This form was posted with the warrant on: January 29, 2024

GOVERNING BODY OR BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

| Name | Position | Signature |
|-------------------|---------------|-----------|
| Katri Kasper | Chair | |
| Rebecca Hawthorne | Vice-Chair | |
| SCOTT BUGBEE | SELECT PERSON | |

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
 NH DRA Municipal and Property Division
 (603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



2024
MS-DTB

Appropriations

| Account | Purpose | Prior Year Adopted Budget | Reductions or Increases | One-Time Appropriations | Default Budget |
|---|--|------------------------------|----------------------------|----------------------------|--------------------|
| General Government | | | | | |
| 4130 | Executive | \$169,927 | \$0 | \$0 | \$169,927 |
| 4140 | Election, Registration, and Vital Statistics | \$125,256 | \$0 | \$0 | \$125,256 |
| 4150 | Financial Administration | \$194,602 | \$0 | \$0 | \$194,602 |
| 4152 | Property Assessment | \$37,015 | \$0 | \$0 | \$37,015 |
| 4153 | Legal Expense | \$15,000 | \$0 | \$0 | \$15,000 |
| 4155 | Personnel Administration | \$1,109,825 | \$0 | \$0 | \$1,109,825 |
| 4191 | Planning and Zoning | \$106,466 | \$0 | \$0 | \$106,466 |
| 4194 | General Government Buildings | \$312,035 | \$0 | \$0 | \$312,035 |
| 4195 | Cemeteries | \$7,900 | \$0 | \$0 | \$7,900 |
| 4196 | Insurance Not Otherwise Allocated | \$57,542 | \$0 | \$0 | \$57,542 |
| 4197 | Advertising and Regional Associations | \$0 | \$0 | \$0 | \$0 |
| 4198 | Contingency | \$0 | \$0 | \$0 | \$0 |
| 4199 | Other General Government | \$0 | \$0 | \$0 | \$0 |
| General Government Subtotal | | \$2,135,568 | \$0 | \$0 | \$2,135,568 |
| Public Safety | | | | | |
| 4210 | Police | \$771,604 | \$0 | \$0 | \$771,604 |
| 4215 | Ambulances | \$31,394 | \$0 | \$0 | \$31,394 |
| 4220 | Fire | \$709,433 | \$0 | \$0 | \$709,433 |
| 4240 | Building Inspection | \$66,144 | \$0 | \$0 | \$66,144 |
| 4290 | Emergency Management | \$3,600 | \$0 | \$0 | \$3,600 |
| 4299 | Other Public Safety | \$16,545 | \$0 | \$0 | \$16,545 |
| Public Safety Subtotal | | \$1,598,720 | \$0 | \$0 | \$1,598,720 |
| Airport/Aviation Center | | | | | |
| 4301 | Airport Administration | \$0 | \$0 | \$0 | \$0 |
| 4302 | Airport Operations | \$0 | \$0 | \$0 | \$0 |
| 4309 | Other Airport | \$0 | \$0 | \$0 | \$0 |
| Airport/Aviation Center Subtotal | | \$0 | \$0 | \$0 | \$0 |
| Highways and Streets | | | | | |
| 4311 | Highway Administration | \$0 | \$0 | \$0 | \$0 |
| 4312 | Highways and Streets | \$714,692 | \$0 | \$0 | \$714,692 |
| 4313 | Bridges | \$0 | \$0 | \$0 | \$0 |
| 4316 | Street Lighting | \$0 | \$0 | \$0 | \$0 |
| 4319 | Other Highway, Streets, and Bridges | \$0 | \$0 | \$0 | \$0 |
| Highways and Streets Subtotal | | \$714,692 | \$0 | \$0 | \$714,692 |



Appropriations

| Account | Purpose | Prior Year Adopted Budget | Reductions or Increases | One-Time Appropriations | Default Budget |
|---|--|------------------------------|----------------------------|----------------------------|------------------|
| Sanitation | | | | | |
| 4321 | Sanitation Administration | \$181,194 | \$0 | \$0 | \$181,194 |
| 4323 | Solid Waste Collection | \$0 | \$0 | \$0 | \$0 |
| 4324 | Solid Waste Disposal | \$136,446 | \$0 | \$0 | \$136,446 |
| 4325 | Solid Waste Facilities Clean-Up | \$0 | \$0 | \$0 | \$0 |
| 4326 | Sewage Collection and Disposal | \$0 | \$0 | \$0 | \$0 |
| 4329 | Other Sanitation | \$0 | \$0 | \$0 | \$0 |
| | Sanitation Subtotal | \$317,640 | \$0 | \$0 | \$317,640 |
| Water Distribution and Treatment | | | | | |
| 4331 | Water Administration | \$0 | \$0 | \$0 | \$0 |
| 4332 | Water Services | \$0 | \$0 | \$0 | \$0 |
| 4335 | Water Treatment | \$0 | \$0 | \$0 | \$0 |
| 4338 | Water Conservation | \$0 | \$0 | \$0 | \$0 |
| | Water Distribution and Treatment Subtotal | \$0 | \$0 | \$0 | \$0 |
| Electric | | | | | |
| 4351 | Electric Administration | \$0 | \$0 | \$0 | \$0 |
| 4352 | Generation | \$0 | \$0 | \$0 | \$0 |
| 4353 | Purchase Costs | \$0 | \$0 | \$0 | \$0 |
| 4354 | Electric Equipment Maintenance | \$0 | \$0 | \$0 | \$0 |
| 4359 | Other Electric Costs | \$0 | \$0 | \$0 | \$0 |
| | Electric Subtotal | \$0 | \$0 | \$0 | \$0 |
| Health | | | | | |
| 4411 | Health Administration | \$0 | \$0 | \$0 | \$0 |
| 4414 | Pest Control | \$100 | \$0 | \$0 | \$100 |
| 4415 | Health Agencies and Hospitals | \$21,475 | \$0 | \$0 | \$21,475 |
| 4419 | Other Health | \$0 | \$0 | \$0 | \$0 |
| | Health Subtotal | \$21,575 | \$0 | \$0 | \$21,575 |
| Welfare | | | | | |
| 4441 | Welfare Administration | \$16,840 | \$0 | \$0 | \$16,840 |
| 4442 | Direct Assistance | \$0 | \$0 | \$0 | \$0 |
| 4444 | Intergovernmental Welfare Payments | \$0 | \$0 | \$0 | \$0 |
| 4445 | Vendor Payments | \$0 | \$0 | \$0 | \$0 |
| 4449 | Other Welfare | \$0 | \$0 | \$0 | \$0 |
| | Welfare Subtotal | \$16,840 | \$0 | \$0 | \$16,840 |



Appropriations

| Account | Purpose | Prior Year Adopted Budget | Reductions or Increases | One-Time Appropriations | Default Budget |
|--|--|--------------------------------------|------------------------------------|------------------------------------|-----------------------|
| Culture and Recreation | | | | | |
| 4520 | Parks and Recreation | \$10,700 | \$0 | \$0 | \$10,700 |
| 4550 | Library | \$281,657 | \$0 | \$0 | \$281,657 |
| 4583 | Patriotic Purposes | \$750 | \$0 | \$0 | \$750 |
| 4589 | Other Culture and Recreation | \$0 | \$0 | \$0 | \$0 |
| Culture and Recreation Subtotal | | \$293,107 | \$0 | \$0 | \$293,107 |
| Conservation and Development | | | | | |
| 4611 | Conservation Administration | \$0 | \$0 | \$0 | \$0 |
| 4612 | Purchase of Natural Resources | \$0 | \$0 | \$0 | \$0 |
| 4619 | Other Conservation | \$10,060 | \$0 | \$0 | \$10,060 |
| 4631 | Redevelopment and Housing Administration | \$0 | \$0 | \$0 | \$0 |
| 4632 | Other Redevelopment and Housing | \$0 | \$0 | \$0 | \$0 |
| 4651 | Economic Development Administration | \$0 | \$0 | \$0 | \$0 |
| 4652 | Economic Development | \$0 | \$0 | \$0 | \$0 |
| 4659 | Other Economic Development | \$0 | \$0 | \$0 | \$0 |
| Conservation and Development Subtotal | | \$10,060 | \$0 | \$0 | \$10,060 |
| Debt Service | | | | | |
| 4711 | Principal - Long Term Bonds, Notes, and Other Debt | \$30,000 | (\$30,000) | \$0 | \$0 |
| 4721 | Interest - Long Term Bonds, Notes, and Other Debt | \$204 | (\$204) | \$0 | \$0 |
| 4723 | Interest on Tax and Revenue Anticipation Notes | \$0 | \$0 | \$0 | \$0 |
| 4790 | Other Debt Service Charges | \$0 | \$0 | \$0 | \$0 |
| Debt Service Subtotal | | \$30,204 | (\$30,204) | \$0 | \$0 |
| Capital Outlay | | | | | |
| 4901 | Land | \$0 | \$0 | \$0 | \$0 |
| 4902 | Machinery, Vehicles, and Equipment | \$0 | \$0 | \$0 | \$0 |
| 4903 | Buildings | \$0 | \$0 | \$0 | \$0 |
| 4909 | Improvements Other than Buildings | \$0 | \$0 | \$0 | \$0 |
| Capital Outlay Subtotal | | \$0 | \$0 | \$0 | \$0 |



Appropriations

| Account | Purpose | Prior Year Adopted Budget | Reductions or Increases | One-Time Appropriations | Default Budget |
|--------------------------------|--|--------------------------------------|------------------------------------|------------------------------------|-----------------------|
| Operating Transfers Out | | | | | |
| 4911 | To Revolving Funds | \$0 | \$0 | \$0 | \$0 |
| 4912 | To Special Revenue Funds | \$0 | \$0 | \$0 | \$0 |
| 4913 | To Capital Projects Funds | \$0 | \$0 | \$0 | \$0 |
| 4914A | To Airport Proprietary Fund | \$0 | \$0 | \$0 | \$0 |
| 4914E | To Electric Proprietary Fund | \$0 | \$0 | \$0 | \$0 |
| 4914O | To Other Proprietary Fund | \$0 | \$0 | \$0 | \$0 |
| 4914S | To Sewer Proprietary Fund | \$0 | \$0 | \$0 | \$0 |
| 4914W | To Water Proprietary Fund | \$0 | \$0 | \$0 | \$0 |
| 4915 | To Capital Reserve Funds | \$0 | \$0 | \$0 | \$0 |
| 4916 | To Expendable Trusts | \$0 | \$0 | \$0 | \$0 |
| 4917 | To Health Maintenance Trust Funds | \$0 | \$0 | \$0 | \$0 |
| 4918 | To Non-Expendable Trust Funds | \$0 | \$0 | \$0 | \$0 |
| 4919 | To Fiduciary Funds | \$0 | \$0 | \$0 | \$0 |
| | Operating Transfers Out Subtotal | \$0 | \$0 | \$0 | \$0 |
| | Total Operating Budget Appropriations | \$5,138,406 | (\$30,204) | \$0 | \$5,108,202 |

Reasons for Reductions/Increases & One-Time Appropriations

| Account | Explanation |
|----------------|--------------------|
| 4721 | Bond is paid |
| 4711 | Bond is paid |

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2024 BALLOT QUESTIONS
Annual Town Election March 12, 2024
For the TOWN OF LEE, NEW HAMPSHIRE

FIRST SESSION: To the inhabitants of the Town of Lee, County of Strafford, State of New Hampshire, qualified to vote in Town Affairs, you are hereby notified to meet at the *Mast Way School located on Mast Road, Lee at 9:00 a.m. on Saturday, February 3, 2024.* This session shall consist of explanation, discussion and deliberation of the Warrant Articles numbered 1 through 17. Warrant Articles may be amended subject to the following limitations: (a) Warrant Articles whose wording is prescribed by law shall not be amended, and (b) Warrant Articles that are amended shall be placed on the official ballot for a final vote on the main motion as amended.

SECOND SESSION: To the inhabitants of the Town of Lee, County of Strafford, State of New Hampshire, qualified to vote in Town Affairs, you are hereby notified to meet *at the Lee Public Safety Complex, 20 George Bennett Road, Lee, NH on Tuesday, March 12, 2024.* The Polls will be open from 7:00am-7:00pm.

ARTICLE 1

| | | |
|-----------------------------|----------------------|--------------------|
| Select Board | (1) 3-year position | David Benson |
| Moderator | (1) 2-year position | Donald Quigley |
| Supervisor of the Checklist | (1) 6-year position | Sandra L. Jenkins |
| Trustee of the Trust Funds | (1) 3-year position | Michelle Martinson |
| Library Trustee | (1) 3-year position | Annamarie Gasowski |
| Cemetery Trustee | (1) 3-year position | Jeffrey Liporto |
| Advisory Budget Committee | (2) 3-year positions | Patricia Barbour |

ARTICLE 2

To see if the Town will vote to raise and appropriate the sum of up to One Million Eight Hundred Thousand Dollars (\$1,800,000) for the purpose of designing, engineering, building and equipping a new Municipal Office Building, which includes site work; and to authorize the issuance of not more than One Million Four Hundred Thousand Dollars (\$1,400,000) of bonds or notes for this project in accordance with the provisions of the Municipal Finance Act RSA 33:1 et seq., as amended; and to authorize the Select Board to apply for, obtain and accept federal, state or other aid, if any, which may be available for said project and to comply with all laws applicable to said project; to authorize the Select Board to issue, negotiate, sell and deliver said bonds and notes and to determine the rate of interest thereon and the maturity and other terms thereof; and to authorize the Select Board to take any other actions or to pass any other vote relative thereto; including but not limited to, withdrawing \$400,000 from the Town Buildings Capital Reserve Fund and to further raise and appropriate an additional sum of Thirty-Five Thousand Dollars (\$35,000) for the first year's interest payment on the bond. The Select Board recommends this article. Requires a 3/5ths ballot vote majority to pass. *(Estimated tax impact of \$0.03)* **Fiscal Impact Note:** *If the bond is issued in 2025 the estimated 2025 tax rate impact is \$0.03 per \$1,000 valuation (three cents per thousand dollars of valuation). The total of the bond's principal and interest payment over a 20-year period at an interest rate of*

3.44% are estimated to be \$1,916,600. The estimated bond schedule shows 2026 payment of \$116,956, which decreases annually to a payment of \$71,204 in 2044.

ARTICLE 3

Shall the Town of Lee raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling **\$5,598,662**. Should this article be defeated, the default budget shall be **\$5,108,202** which is the same as last year, with certain adjustments required by previous action of the Select Board or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$6.05, a \$0.46 increase from prior year)*

ARTICLE 4

To see if the Town will vote to raise and appropriate the sum of Two Hundred Thousand dollars (\$200,000) to be used for Lee Library renovations. Majority vote required. *(Estimated tax rate impact of \$0.23)*

ARTICLE 5

To see if the Town will vote to raise and appropriate the sum of One hundred Seventy-Five Thousand dollars (\$175,000) to be deposited into the Fire Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.20)*

ARTICLE 6

To see if the Town will vote to raise and appropriate the sum of Two Hundred Thousand dollars (\$200,000) to be deposited into the Town Buildings Capital Reserve Fund. This sum to come from the Unassigned Fund Balance and no amount to be raised from general taxation. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.00)*

ARTICLE 7

To see if the Town will vote to raise and appropriate the sum of Fifty Thousand dollars (\$50,000) to be deposited into the Highway Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.05)*

ARTICLE 8

To see if the Town will vote to raise and appropriate the sum of Ninety Thousand dollars (\$90,000) to be deposited into the Highway Dept. Road and Bridge Improvement Plan Capital Reserve Fund. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.09)*

ARTICLE 9

To see if the Town will vote to raise and appropriate the sum of Ninety Thousand dollars (\$90,000) to be deposited into the Transfer Station Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.09)*

ARTICLE 10

To see if the Town will vote to raise and appropriate the sum of not more than Eighty Thousand dollars (\$80,000) for the purchase of radio infrastructure to assist the fire department in communications from the fire ground to dispatch, other mutual aid agencies, and within the department, and to authorize the withdrawal of this amount from the Fire Equipment Capital Reserve Fund. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.00)*

ARTICLE 11

To see if the Town will vote to establish a Solar Energy System Capital Reserve Fund under the provisions of RSA 35:1 for the purchase of solar energy systems and to raise and appropriate the sum of Thirty-five Thousand dollars (\$35,000) to be placed in said fund. Further, to name the Select Board as agents to expend from said fund. The Select Board recommends this article. Majority Vote Required. *(Estimated tax rate impact of \$0.04)*

ARTICLE 12

To see if the Town will vote to raise and appropriate the sum of Thirty Thousand dollars (\$30,000) to be deposited into the Fire Ponds and Cisterns Capital Reserve Fund. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.03)*

ARTICLE 13

To see if the Town will vote to establish a Cemetery Fencing Capital Reserve Fund under the provisions of RSA 35:1 for the purchase of new or replacement cemetery fencing and to raise and appropriate the sum of Twenty-five Thousand dollars (\$25,000) to be placed in said fund. Further, to name the Select Board as agents to expend from said fund. The Select Board recommends this article. Majority Vote Required. *(Estimated tax rate impact of \$0.03)*

ARTICLE 14

To see if the Town will vote to raise and appropriate the sum of Twenty Thousand dollars (\$20,000) to be deposited into the Internal Service Expendable Trust Fund for Accrued Benefits. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.02)*

ARTICLE 15

To see if the Town will vote to establish a contingency fund for Fiscal Year 2025 for unanticipated expenses that may arise and further to raise and appropriate Twenty Thousand dollars (\$20,000) to go into said fund. This sum to come from the Unassigned Fund Balance and no amount to be raised from general taxation. Any

appropriation left in the fund at the end of the year will lapse to the general fund. The governing body shall annually publish a detailed report of all expenditures from the fund. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.00)*

ARTICLE 16

To see if the Town will vote to raise and appropriate the sum of Ten Thousand dollars (\$10,000) to be deposited into the Revaluation Capital Reserve Fund. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.01)*

ARTICLE 17

To see if the Town will vote to lease, through the Select Board and under the provisions of RSA 41:11, the Annex Building located at 13 Mast Road to the Lee Historical Society, a private and independent not-for-profit organization, herein after referred to as the Historical Society. The Select Board shall reserve the right to discontinue this agreement with 90 days' notice in the event the building and grounds are needed for municipal, governmental, transportation, or other reasons as required in the interests of the public good. The Select Board shall require no rent or lease payment for use of the building. The Select Board, at its discretion, may require cost sharing for electrical, heating, and cooling utilities with 60 days' notice to the Historical Society. The Select Board shall provide basic landscaping service and snow removal. Other provisions, to be included in the lease at the Select Board's discretion. The Select Board recommends this article. Majority vote required. *(Estimated tax rate impact of \$0.00)*



PLODZIK & SANDERSON

Professional Association/Certified Public Accountants

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 603-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen
Town of Lee
Lee, New Hampshire

Report on the Audit of the Financial Statements

Adverse and Unmodified Opinions

We have audited the financial statements of the governmental activities, major general fund, and the aggregate remaining fund information of the Town of Lee, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the Town of Lee's basic financial statements as listed in the table of contents.

Summary of Opinions

| <i>Opinion Unit</i> | <i>Type of Opinion</i> |
|--------------------------------------|------------------------|
| Governmental Activities | Adverse |
| General Fund | Unmodified |
| Aggregate Remaining Fund Information | Unmodified |

Adverse Opinion on Governmental Activities

In our opinion, because of the significance of the matter discussed in the Matters Giving Rise to Adverse Opinion on Governmental Activities section of the report, the accompanying financial statements do not present fairly the financial position of the Town of Lee, as of June 30, 2023, or the changes in financial position in accordance with accounting principles generally accepted in the United States of America.

Unmodified Opinions on Major General Fund and Aggregate Remaining Fund Information

In our opinion, accompanying the financial statements present fairly, in all material respects, the respective financial position of the major general fund and the aggregate remaining fund information for the Town of Lee, as of June 30, 2023, and the respective changes in financial position and the respective budgetary comparison for the general fund, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Adverse and Unmodified Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Town of Lee and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our adverse and unmodified audit opinions.

Matters Giving Rise to Adverse Opinion on Governmental Activities

As discussed in Note 1-B to the financial statements, management has not recorded the long-term costs of retirement health care costs and obligations for other postemployment benefits related to the single employer plan in the governmental activities. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the assets, liabilities, decrease the net position, and increase the expenses of the governmental activities. The amount by which this departure would affect the assets, liabilities, net position, and expenses on the governmental activities has not been determined.

Town of Lee
Independent Auditor's Report

Emphasis of Matter – Change in Accounting Principle

As discussed in Note 2-C to the financial statements, in the year ending June 30, 2023, the Town adopted new accounting guidance, GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

The Town of Lee's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Lee's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town of Lee's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Lee's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the following be presented to supplement the basic financial statements:

- Management's Discussion and Analysis,
- Schedule of the Town's Proportionate Share of Net Pension Liability,
- Schedule of Town Contributions - Pensions
- Schedule of the Town's Proportionate Share of Net Other Postemployment Benefits Liability,
- Schedule of Town Contributions – Other Postemployment Benefits, and
- Notes to the Required Supplementary Information

Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of

***Town of Lee
Independent Auditor's Report***

America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Lee's basic financial statements. The combining and individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial schedules are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

February 20, 2024
Concord, New Hampshire

*Plodzik & Sanderson
Professional Association*

EXHIBIT C-1
TOWN OF LEE, NEW HAMPSHIRE
Governmental Funds
Balance Sheet
June 30, 2023

| | General | Other Governmental Funds | Total Governmental Funds |
|--|----------------------|--------------------------------|--------------------------------|
| ASSETS | | | |
| Cash and cash equivalents | \$ 7,275,175 | \$ 385,420 | \$ 7,660,595 |
| Investments | 3,984,406 | 94,413 | 4,078,819 |
| Taxes receivable | 1,825,031 | - | 1,825,031 |
| Accounts receivable | 6,257 | 36,139 | 42,396 |
| Intergovernmental receivable | 1,591 | - | 1,591 |
| Interfund receivable | 206,554 | - | 206,554 |
| Total assets | \$ 13,299,014 | \$ 515,972 | \$ 13,814,986 |
| LIABILITIES | | | |
| Accounts payable | \$ 76,645 | \$ 1,488 | \$ 78,133 |
| Intergovernmental payable | 5,435,669 | - | 5,435,669 |
| Interfund payable | - | 206,554 | 206,554 |
| Total liabilities | 5,512,314 | 208,042 | 5,720,356 |
| DEFERRED INFLOWS OF RESOURCES | | | |
| Unavailable revenue - Property taxes | 1,760,401 | - | 1,760,401 |
| Unavailable revenue - Grants | 200,273 | - | 200,273 |
| Total deferred inflows of resources | 1,960,674 | - | 1,960,674 |
| FUND BALANCES | | | |
| Nonspendable | - | 146,660 | 146,660 |
| Restricted | 57,227 | 74,653 | 131,880 |
| Committed | 3,400,101 | 76,487 | 3,476,588 |
| Assigned | 95,979 | 10,130 | 106,109 |
| Unassigned | 2,272,719 | - | 2,272,719 |
| Total fund balances | 5,826,026 | 307,930 | 6,133,956 |
| Total liabilities, deferred inflows of resources, and fund balances | \$ 13,299,014 | \$ 515,972 | \$ 13,814,986 |

EXHIBIT C-3
TOWN OF LEE, NEW HAMPSHIRE
Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2023

| | General | Other Governmental Funds | Total Governmental Funds |
|---|---------------------|--------------------------------|--------------------------------|
| REVENUES | | | |
| Taxes | \$ 3,300,701 | \$ - | \$ 3,300,701 |
| Licenses and permits | 1,091,003 | - | 1,091,003 |
| Intergovernmental | 801,583 | - | 801,583 |
| Charges for services | 102,538 | 111,136 | 213,674 |
| Miscellaneous | 225,205 | 31,793 | 256,998 |
| Total revenues | <u>5,521,030</u> | <u>142,929</u> | <u>5,663,959</u> |
| EXPENDITURES | | | |
| Current: | | | |
| General government | 1,923,898 | 353 | 1,924,251 |
| Public safety | 1,501,752 | 95,069 | 1,596,821 |
| Highways and streets | 725,235 | - | 725,235 |
| Sanitation | 278,760 | - | 278,760 |
| Health | 17,343 | - | 17,343 |
| Welfare | 23,228 | - | 23,228 |
| Culture and recreation | 258,304 | 11,619 | 269,923 |
| Conservation | 8,178 | - | 8,178 |
| Debt service: | | | |
| Principal | 90,000 | - | 90,000 |
| Interest | 2,120 | - | 2,120 |
| Capital outlay | 222,060 | 51,938 | 273,998 |
| Total expenditures | <u>5,050,878</u> | <u>158,979</u> | <u>5,209,857</u> |
| Net change in fund balances | 470,152 | (16,050) | 454,102 |
| Fund balances, beginning, as restated (see Note 18) | 5,355,874 | 323,980 | 5,679,854 |
| Fund balances, ending | <u>\$ 5,826,026</u> | <u>\$ 307,930</u> | <u>\$ 6,133,956</u> |

SCHEDULE 1
TOWN OF LEE, NEW HAMPSHIRE
Major General Fund
Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended June 30, 2023

| | Estimated | Actual | Variance Positive (Negative) |
|---|---------------------|---------------------|------------------------------------|
| Taxes: | | | |
| Property | \$ 3,254,174 | \$ 3,196,256 | \$ (57,918) |
| Land use change | 22,900 | 15,992 | (6,908) |
| Yield | 3,005 | 824 | (2,181) |
| Timber | 20 | - | (20) |
| Excavation | 1,007 | 2,361 | 1,354 |
| Payment in lieu of taxes | 6,257 | 6,257 | - |
| Interest and penalties on taxes | 69,376 | 58,178 | (11,198) |
| Total from taxes | <u>3,356,739</u> | <u>3,279,868</u> | <u>(76,871)</u> |
| Licenses, permits, and fees: | | | |
| Business licenses, permits, and fees | 9,003 | 4,638 | (4,365) |
| Motor vehicle permit fees | 921,464 | 983,706 | 62,242 |
| Building permits | 71,556 | 76,097 | 4,541 |
| Other | 22,701 | 26,562 | 3,861 |
| Total from licenses, permits, and fees | <u>1,024,724</u> | <u>1,091,003</u> | <u>66,279</u> |
| Intergovernmental: | | | |
| State: | | | |
| Meals and rooms distribution | 400,021 | 400,021 | - |
| Highway block grant | 113,811 | 164,189 | 50,378 |
| Other | 26,471 | 20,276 | (6,195) |
| Federal: | | | |
| Other | 216,197 | 216,197 | - |
| Total from intergovernmental | <u>756,500</u> | <u>800,683</u> | <u>44,183</u> |
| Charges for services: | | | |
| Income from departments | 148,169 | 94,712 | (53,457) |
| Miscellaneous: | | | |
| Sale of municipal property | - | 6,250 | 6,250 |
| Interest on investments | 16,139 | 74,271 | 58,132 |
| Other | 89,903 | 36,541 | (53,362) |
| Total from miscellaneous | <u>106,042</u> | <u>117,062</u> | <u>11,020</u> |
| Other financing sources: | | | |
| Transfers in | 162,514 | 162,514 | - |
| Total revenues and other financing sources | <u>5,554,688</u> | <u>\$ 5,545,842</u> | <u>\$ (8,846)</u> |
| Unassigned fund balance used to reduce tax rate | 150,000 | | |
| Amounts voted from fund balance | 120,000 | | |
| Total revenues, other financing sources, and use of fund balance | <u>\$ 5,824,688</u> | | |

SCHEDULE 2
TOWN OF LEE, NEW HAMPSHIRE
Major General Fund
Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended June 30, 2023

| | Encumbered from Prior Year | Appropriations | Expenditures | Encumbered to Subsequent Year | Variance Positive (Negative) |
|--------------------------------------|----------------------------------|------------------|------------------|-------------------------------------|------------------------------------|
| Current: | | | | | |
| General government: | | | | | |
| Executive | \$ - | \$ 161,095 | \$ 163,069 | \$ - | \$ (1,974) |
| Election and registration | - | 123,159 | 130,017 | - | (6,858) |
| Financial administration | - | 187,553 | 182,582 | - | 4,971 |
| Revaluation of property | - | 33,300 | 35,698 | - | (2,398) |
| Legal | - | 15,000 | 5,623 | - | 9,377 |
| Personnel administration | - | 1,110,869 | 954,916 | - | 155,953 |
| Planning and zoning | - | 101,278 | 100,605 | - | 673 |
| General government buildings | - | 241,845 | 255,782 | - | (13,937) |
| Cemeteries | 2,500 | 7,800 | 10,060 | - | 240 |
| Insurance, not otherwise allocated | - | 50,609 | 53,870 | - | (3,261) |
| Other | - | 38,796 | 31,676 | - | 7,120 |
| Total general government | <u>2,500</u> | <u>2,071,304</u> | <u>1,923,898</u> | <u>-</u> | <u>149,906</u> |
| Public safety: | | | | | |
| Police | 28,000 | 739,484 | 699,328 | 52,187 | 15,969 |
| Ambulance | - | 27,133 | 27,133 | - | - |
| Fire | - | 692,013 | 694,517 | - | (2,504) |
| Building inspection | - | 62,400 | 61,448 | - | 952 |
| Emergency management | - | 3,600 | 2,826 | - | 774 |
| Other | - | 16,870 | 16,500 | - | 370 |
| Total public safety | <u>28,000</u> | <u>1,541,500</u> | <u>1,501,752</u> | <u>52,187</u> | <u>15,561</u> |
| Highways and streets: | | | | | |
| Administration | 5,000 | 728,326 | 725,235 | 7,648 | 443 |
| Sanitation: | | | | | |
| Administration | - | 178,385 | 180,487 | - | (2,102) |
| Solid waste disposal | - | 123,898 | 98,273 | - | 25,625 |
| Total sanitation | <u>-</u> | <u>302,283</u> | <u>278,760</u> | <u>-</u> | <u>23,523</u> |
| Health: | | | | | |
| Pest control | - | 100 | - | - | 100 |
| Health agencies | - | 17,343 | 17,343 | - | - |
| Total health | <u>-</u> | <u>17,443</u> | <u>17,343</u> | <u>-</u> | <u>100</u> |
| Welfare: | | | | | |
| Administration and direct assistance | - | 17,600 | 23,228 | - | (5,628) |
| Culture and recreation: | | | | | |
| Parks and recreation | 3,500 | 10,700 | 12,739 | 1,500 | (39) |
| Library | - | 253,930 | 228,719 | - | 25,211 |
| Patriotic purposes | - | 250 | 214 | - | 36 |
| Other | - | 8,322 | 8,347 | - | (25) |
| Total culture and recreation | <u>3,500</u> | <u>273,202</u> | <u>250,019</u> | <u>1,500</u> | <u>25,183</u> |
| Conservation | - | 10,850 | 7 | - | 10,843 |

(Continued)

SCHEDULE 2 (Continued)
TOWN OF LEE, NEW HAMPSHIRE
Major General Fund

Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended June 30, 2023

| | Encumbered from Prior Year | Appropriations | Expenditures | Encumbered to Subsequent Year | Variance Positive (Negative) |
|---|----------------------------------|---------------------|---------------------|-------------------------------------|------------------------------------|
| Debt service: | | | | | |
| Principal of long-term debt | - | 90,000 | 90,000 | - | - |
| Interest on long-term debt | - | 2,120 | 2,120 | - | - |
| Total debt service | - | 92,120 | 92,120 | - | - |
| Capital outlay | - | 222,060 | 222,060 | - | - |
| Other financing uses: | | | | | |
| Transfers out | - | 548,000 | 548,000 | - | - |
| Total appropriations, expenditures, other financing uses, and encumbrances | <u>\$ 39,000</u> | <u>\$ 5,824,688</u> | <u>\$ 5,582,422</u> | <u>\$ 61,335</u> | <u>\$ 219,931</u> |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|---|---|-------------------|-------------------|-------------|-------------------|---------------|
| 01 - GENERAL FUND | | | | | | |
| 4130 - GENERAL GOVERNMENT: EXECUTIVE | | | | | | |
| 01.41301.111.00 | BOS - TOWN ADMINISTRATOR SALARY | 82,500.00 | 82,500.08 | 0.00 | (0.08) | 100.00 |
| 01.41301.112.00 | BOS - ASSISTANT TA | 63,045.00 | 62,817.49 | 0.00 | 227.51 | 99.64 |
| 01.41301.130.00 | BOS - OVERTIME | 3,750.00 | 5,607.69 | 0.00 | (1,857.69) | 149.54 |
| 01.41301.142.00 | BOS - SELECTBOARD SALARY | 7,500.00 | 7,500.00 | 0.00 | 0.00 | 100.00 |
| 01.41301.142.01 | BOS - TRUSTEES OF TRUST SALARY | 300.00 | 0.00 | 0.00 | 300.00 | 0.00 |
| 01.41301.550.00 | BOS - TOWN REPORT | 3,000.00 | 2,664.00 | 0.00 | 336.00 | 88.80 |
| 01.41301.582.00 | BOS - CONFERENCE | 500.00 | 190.00 | 0.00 | 310.00 | 38.00 |
| 01.41301.605.00 | BOS - POSTAGE | 0.00 | 1,675.25 | 0.00 | (1,675.25) | 0.00 |
| 01.41301.611.00 | BOS - SUPPLIES | 500.00 | 114.50 | 0.00 | 385.50 | 22.90 |
| 4130 - GENERAL GOVERNMENT: EXECUTIVE | | 161,095.00 | 163,069.01 | 0.00 | (1,974.01) | 101.23 |
| 4140 - ELECTION, REGISTRATION AND VITAL STATISTICS | | | | | | |
| 01.41401.142.00 | ELECTIONS & REGIS. - MODERATOR SALARY | 800.00 | 993.75 | 0.00 | (193.75) | 124.22 |
| 01.41401.142.01 | ELECTIONS & REGIS. - ASSISTANT MODERATOR | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| 01.41401.143.00 | ELECTIONS & REGIS. - SUPERVISORS OF THE CHECKKLIS | 4,000.00 | 4,621.70 | 0.00 | (621.70) | 115.54 |
| 01.41401.143.01 | ELECTIONS & REGIS. - BALLOT CLERKS | 2,300.00 | 1,749.66 | 0.00 | 550.34 | 76.07 |
| 01.41401.441.00 | ELECTIONS & REGIS. - TOWN MEETING EXPENSE | 300.00 | 147.43 | 0.00 | 152.57 | 49.14 |
| 01.41401.540.00 | ELECTIONS & REGIS. - LEGAL NOTICES | 400.00 | 0.00 | 0.00 | 400.00 | 0.00 |
| 01.41401.550.00 | ELECTIONS & REGIS. - PRINTING (BALLOTS) | 4,000.00 | 5,603.95 | 0.00 | (1,603.95) | 140.10 |
| 01.41401.561.00 | ELECTIONS & REGISTRATIONS - TRAINING | 120.00 | 75.00 | 0.00 | 45.00 | 62.50 |
| 01.41401.581.00 | ELECTIONS & REGIS. - MILEAGE | 40.00 | 0.00 | 0.00 | 40.00 | 0.00 |
| 01.41401.605.00 | ELECTIONS & REGIS. - POSTAGE | 50.00 | 33.22 | 0.00 | 16.78 | 66.44 |
| 01.41401.630.00 | ELECTIONS & REGIS. - MEALS | 1,000.00 | 1,223.28 | 0.00 | (223.28) | 122.33 |
| 4140 - ELECTION, REGISTRATION AND VITAL STATISTICS | | 13,510.00 | 14,447.99 | 0.00 | (937.99) | 106.94 |
| 4141 - ELECTION, REGISTRATION AND VITAL STATISTICS | | | | | | |
| 01.41411.112.00 | TC/TC DEPUTY WAGES FT | 29,952.00 | 18,573.31 | 0.00 | 11,378.69 | 62.01 |
| 01.41411.114.00 | TC/TC - DEPUTY WAGES PT | 0.00 | 21,072.44 | 0.00 | (21,072.44) | 0.00 |
| 01.41411.115.00 | TC/TC - ASSISTANT WAGES PT | 4,000.00 | 7,638.75 | 0.00 | (3,638.75) | 190.97 |
| 01.41411.130.00 | TC/TC - OVERTIME | 500.00 | 2,907.00 | 0.00 | (2,407.00) | 581.40 |
| 01.41411.141.00 | TC/TC - SALARY | 52,617.00 | 40,474.60 | 0.00 | 12,142.40 | 76.92 |
| 01.41411.311.00 | TC/TC - LIEN SEARCHES | 1,300.00 | 1,378.20 | 0.00 | (78.20) | 106.02 |
| 01.41411.331.00 | TC/TC - SOFTWARE | 9,000.00 | 9,188.80 | 0.00 | (188.80) | 102.10 |
| 01.41411.540.00 | TC/TC - LEGAL NOTICES/ADVERTISING | 400.00 | 2,458.00 | 0.00 | (2,058.00) | 614.50 |
| 01.41411.560.00 | TC/TC - DUES & SUBSCRIPTIONS | 80.00 | 175.00 | 0.00 | (95.00) | 218.75 |
| 01.41411.561.00 | TC/TC - TRAINING | 400.00 | 860.00 | 0.00 | (460.00) | 215.00 |
| 01.41411.581.00 | TC/TC - MILEAGE | 900.00 | 796.02 | 0.00 | 103.98 | 88.45 |
| 01.41411.582.00 | TC/TC - CONFERENCE/TRAVEL | 150.00 | 99.13 | 0.00 | 50.87 | 66.09 |
| 01.41411.583.00 | TC/TC - REGISTRY REDEMPTIONS | 500.00 | (80.04) | 0.00 | 580.04 | (16.01) |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|--|---|-------------------|-------------------|-------------|-------------------|---------------|
| 01.41411.605.00 | TC/TC - POSTAGE | 6,500.00 | 7,194.59 | 0.00 | (694.59) | 110.69 |
| 01.41411.610.00 | TC/TC - DOG TAGS | 250.00 | 204.69 | 0.00 | 45.31 | 81.88 |
| 01.41411.611.00 | TC/TC - OFFICE SUPPLIES | 3,100.00 | 2,627.87 | 0.00 | 472.13 | 84.77 |
| 4141 - ELECTION, REGISTRATION AND VITAL STATISTICS | | 109,649.00 | 115,568.36 | 0.00 | (5,919.36) | 105.40 |
| 4150 - FINANCIAL ADMINISTRATION | | | | | | |
| 01.41501.111.00 | FIN. ADMIN. - FINANCE OFFICER SALARY | 60,905.00 | 50,865.18 | 0.00 | 10,039.82 | 83.52 |
| 01.41501.112.00 | FIN. ADMIN. - ACCOUNT. ASSIST. FT | 19,968.00 | 13,708.00 | 0.00 | 6,260.00 | 68.65 |
| 01.41501.115.00 | FIN. ADMIN. - ACCOUNTING ASSISTANT WAGES | 0.00 | 17,939.28 | 0.00 | (17,939.28) | 0.00 |
| 01.41501.130.00 | FIN. ADMIN. - OT | 500.00 | 657.00 | 0.00 | (157.00) | 131.40 |
| 01.41501.142.00 | FIN. ADMIN. - TREASURER SALARY PT | 3,500.00 | 3,500.12 | 0.00 | (0.12) | 100.00 |
| 01.41501.142.02 | FIN. ADMIN. - ABC SALARY | 600.00 | 800.00 | 0.00 | (200.00) | 133.33 |
| 01.41501.321.00 | FIN. ADMIN - PROFESSIONAL AUDIT | 12,000.00 | 12,250.00 | 0.00 | (250.00) | 102.08 |
| 01.41501.336.00 | FIN. ADMIN. - INTEREST | 0.00 | 32.00 | 0.00 | (32.00) | 0.00 |
| 01.41501.540.00 | FIN. ADMIN. - LEGAL NOTICES/ADVERTISING | 1,000.00 | 127.50 | 0.00 | 872.50 | 12.75 |
| 01.41501.550.00 | FIN. ADMIN. - PRINTING | 2,500.00 | 1,683.42 | 0.00 | 816.58 | 67.34 |
| 01.41501.560.00 | FIN. ADMIN. - DUES & SUBSCRIPTIONS | 4,500.00 | 4,438.00 | 0.00 | 62.00 | 98.62 |
| 01.41501.561.00 | FIN. ADMIN. - TRAINING | 500.00 | 200.00 | 0.00 | 300.00 | 40.00 |
| 01.41501.581.00 | FIN. ADMIN. - MILEAGE | 600.00 | 1,127.16 | 0.00 | (527.16) | 187.86 |
| 01.41501.582.00 | FIN. ADMIN. - CONFERENCE/TRAVEL | 1,500.00 | 440.54 | 0.00 | 1,059.46 | 29.37 |
| 01.41501.605.00 | FIN. ADMIN. - POSTAGE/IT | 3,500.00 | 4,904.07 | 0.00 | (1,404.07) | 140.12 |
| 01.41501.611.00 | FIN. ADMIN. - OFFICE SUPPLIES | 3,500.00 | 3,028.66 | 0.00 | 471.34 | 86.53 |
| 01.41501.612.00 | FIN. ADMIN. - KITCHEN SUPPLIES | 100.00 | 26.40 | 0.00 | 73.60 | 26.40 |
| 01.41501.750.00 | FIN. ADMIN. - NEW EQUIPMENT | 200.00 | 1,481.10 | 0.00 | (1,281.10) | 740.55 |
| 01.41502.330.02 | FIN. ADMIN. - TELEPHONE - CELL PHONES | 1,000.00 | 1,265.99 | 0.00 | (265.99) | 126.60 |
| 01.41502.331.00 | FIN. ADMIN. - COMPUTER SOFTWARE | 400.00 | 994.25 | 0.00 | (594.25) | 248.56 |
| 01.41502.332.00 | FIN. ADMIN. - COMPUTER SERVICES | 35,000.00 | 34,060.52 | 0.00 | 939.48 | 97.32 |
| 01.41502.334.00 | FIN. ADMIN. - SOFTWARE SUPPORT SERVICES | 20,000.00 | 19,807.88 | 0.00 | 192.12 | 99.04 |
| 01.41502.341.00 | FIN. ADMIN. - PRINTER/COPIER/FAX LEASE AGREEMENTS | 2,500.00 | 5,574.96 | 0.00 | (3,074.96) | 223.00 |
| 01.41502.342.00 | FIN. ADMIN. - ALARMS | 500.00 | 456.00 | 0.00 | 44.00 | 91.20 |
| 01.41502.430.00 | FIN. ADMIN. - M & R | 500.00 | 125.00 | 0.00 | 375.00 | 25.00 |
| 01.41502.561.00 | FIN. ADMIN. - TRAINING | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| 01.41502.750.00 | FIN. ADMIN. - COMPUTER HARDWARE (NEW EQUIPMENT | 12,780.00 | 3,089.00 | 0.00 | 9,691.00 | 24.17 |
| 4150 - FINANCIAL ADMINISTRATION | | 188,553.00 | 182,582.03 | 0.00 | 5,970.97 | 96.83 |
| 4152 - REVALUATION OF PROPERTY | | | | | | |
| 01.41521.320.00 | ASSESSING - ASSESSING FIRMS | 32,400.00 | 34,735.14 | 0.00 | (2,335.14) | 107.21 |
| 01.41521.550.00 | ASSESSING - TAX MAPS | 600.00 | 0.00 | 0.00 | 600.00 | 0.00 |
| 01.41521.581.00 | ASSESSING - MILEAGE | 300.00 | 963.18 | 0.00 | (663.18) | 321.06 |
| 4152 - REVALUATION OF PROPERTY | | 33,300.00 | 35,698.32 | 0.00 | (2,398.32) | 107.20 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|--|--|---------------------|---------------------|-------------|------------------|--------------|
| 4153 - LEGAL EXPENSES | | | | | | |
| 01.41531.000.00 | LEGAL EXPENSE - GENERAL | 15,000.00 | 4,221.71 | 0.00 | 10,778.29 | 28.14 |
| 01.41531.000.01 | LEGAL EXPENSE - P & Z | 0.00 | 1,400.50 | 0.00 | (1,400.50) | 0.00 |
| | | 15,000.00 | 5,622.21 | 0.00 | 9,377.79 | 37.48 |
| 4155 - PERSONNEL ADMINISTRATION | | | | | | |
| 01.41551.191.00 | PERSONNEL - PAY IN LIEU OF VACATION | 10,000.00 | 16,294.37 | 0.00 | (6,294.37) | 162.94 |
| 01.41551.211.00 | PERSONNEL - HEALTH INSURANCE | 460,432.00 | 452,935.92 | 0.00 | 7,496.08 | 98.37 |
| 01.41551.211.01 | PERSONNEL - FSA - THROUGH HEALTH TRUST | 300.00 | 479.84 | 0.00 | (179.84) | 159.95 |
| 01.41551.215.00 | PERSONNEL - HEALTH INSURANCE BUY OUT | 18,305.00 | 17,492.32 | 0.00 | 812.68 | 95.56 |
| 01.41551.216.00 | PERSONNEL - DENTAL INSURANCE | 25,438.00 | 11,505.69 | 0.00 | 13,932.31 | 45.23 |
| 01.41551.220.00 | PERSONNEL - SS | 76,210.00 | 83,152.05 | 0.00 | (6,942.05) | 109.11 |
| 01.41551.222.01 | PERSONNEL - IRS PENALTY | 0.00 | 545.97 | 0.00 | (545.97) | 0.00 |
| 01.41551.225.00 | PERSONNEL - MC | 31,300.00 | 31,499.01 | 0.00 | (199.01) | 100.64 |
| 01.41551.230.01 | PERSONNEL ADMIN. - RETIREMENT - GROUP I | 128,385.00 | 135,968.51 | 0.00 | (7,583.51) | 105.91 |
| 01.41551.230.02 | PERSONNEL ADMIN. - RETIREMENT - GROUP II POLICE | 191,265.00 | 165,389.74 | 0.00 | 25,875.26 | 86.47 |
| 01.41551.230.03 | PERSONNEL ADMIN. - RETIREMENT - GROUP II FIRE | 120,119.00 | 80,186.28 | 0.00 | 39,932.72 | 66.76 |
| 01.41551.230.04 | PER. - RETIRE. - ST. GR PD OT (TO BE REIMBURSED) | 0.00 | 204.68 | 0.00 | (204.68) | 0.00 |
| 01.41551.250.00 | PERSONNEL ADMIN. - UNEMPLOYMENT | 2,407.00 | 311.64 | 0.00 | 2,095.36 | 12.95 |
| 01.41551.260.00 | PERSONNEL ADMIN. - WORKER'S COMPENSATION | 40,599.00 | 38,141.99 | 0.00 | 2,457.01 | 93.95 |
| 01.41551.299.00 | PERSONNEL ADMIN. - FIRE ACCIDENT & HEALTH INS. | 5,609.00 | 5,627.00 | 0.00 | (18.00) | 100.32 |
| 01.41551.415.00 | PERSONNEL ADMIN. - BACKGROUND CHECK | 500.00 | 600.00 | 0.00 | (100.00) | 120.00 |
| 01.41551.615.00 | PERSONNEL ADMIN. - SPECIAL AWARDS/FLOWERS | 0.00 | 486.21 | 0.00 | (486.21) | 0.00 |
| 01.41551.630.00 | PERSONNEL ADMIN. - FOOD/MEETINGS | 0.00 | 412.71 | 0.00 | (412.71) | 0.00 |
| | | 1,110,869.00 | 1,041,233.93 | 0.00 | 69,635.07 | 93.73 |
| 4191 - PLANNING | | | | | | |
| 01.41911.112.00 | P & Z - ADMINISTRATOR WAGES | 66,560.00 | 65,552.00 | 0.00 | 1,008.00 | 98.49 |
| 01.41911.130.00 | P & Z - OVERTIME | 1,275.00 | 900.00 | 0.00 | 375.00 | 70.59 |
| 01.41911.330.01 | P & Z - TELEPHONE - LANDLINE | 0.00 | 315.09 | 0.00 | (315.09) | 0.00 |
| 01.41911.330.03 | P & Z - TELEPHONE - CELL PHONE REIMBURSEMENT | 0.00 | 1,383.91 | 0.00 | (1,383.91) | 0.00 |
| 01.41911.331.00 | P & Z - SOFTWARE | 1,500.00 | 1,566.75 | 0.00 | (66.75) | 104.45 |
| 01.41911.332.00 | P & Z - OUTSIDE CONSULTING | 1,050.00 | 517.56 | 0.00 | 532.44 | 49.29 |
| 01.41911.350.00 | P & Z - LEGAL EXPENSE | 10,000.00 | 10,731.11 | 0.00 | (731.11) | 107.31 |
| 01.41911.430.00 | P & Z - VEHICLE M & R | 850.00 | 341.71 | 0.00 | 508.29 | 40.20 |
| 01.41911.444.00 | P & Z - EQUIPMENT LEASE | 1,500.00 | 1,089.00 | 0.00 | 411.00 | 72.60 |
| 01.41911.501.00 | P & Z - STRAFFORD COUNTY REGIONAL PLANNING | 5,593.00 | 5,638.67 | 0.00 | (45.67) | 100.82 |
| 01.41911.502.00 | P & Z - RECORDING FEES | 50.00 | 0.00 | 0.00 | 50.00 | 0.00 |
| 01.41911.540.00 | P & Z - LEGAL NOTICES & ADVERTISING | 7,000.00 | 4,811.27 | 0.00 | 2,188.73 | 68.73 |
| 01.41911.560.00 | P & Z - DUES & SUBSCRIPTIONS | 400.00 | 748.00 | 0.00 | (348.00) | 187.00 |
| 01.41911.561.00 | P & Z - TRAINING | 1,000.00 | 345.00 | 0.00 | 655.00 | 34.50 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|--|--|-------------------|-------------------|-------------|--------------------|---------------|
| 01.41911.581.00 | P & Z - MILEAGE | 100.00 | 0.00 | 0.00 | 100.00 | 0.00 |
| 01.41911.605.00 | P & Z - POSTAGE | 2,000.00 | 1,527.62 | 0.00 | 472.38 | 76.38 |
| 01.41911.611.00 | P & Z - OFFICE SUPPLIES | 1,100.00 | 710.27 | 0.00 | 389.73 | 64.57 |
| 01.41911.626.00 | P & Z - GAS/OIL VEHICLE | 750.00 | 264.93 | 0.00 | 485.07 | 35.32 |
| 01.41911.640.00 | P & Z - RESOURCE MATERIALS | 250.00 | 161.00 | 0.00 | 89.00 | 64.40 |
| 01.41911.750.00 | P & Z - NEW EQUIPMENT | 300.00 | 0.00 | 0.00 | 300.00 | 0.00 |
| 01.41911.900.00 | P & Z - GRANT EXPENDITURE-BRIC | 0.00 | 4,000.00 | 0.00 | (4,000.00) | 0.00 |
| 4191 - PLANNING | | 101,278.00 | 100,603.89 | 0.00 | 674.11 | 99.33 |
| 4194 - GENERAL GOVERNMENT BUILDINGS | | | | | | |
| 01.41941.115.00 | GVT. BLDG. - MAINTENANCE WAGES PT | 64,615.00 | 58,856.15 | 0.00 | 5,758.85 | 91.09 |
| 01.41941.330.03 | GVT. BLDG. - TELEPHONE - CELL PHONE REIMBURSE | 0.00 | 292.50 | 0.00 | (292.50) | 0.00 |
| 01.41941.424.00 | GVT. BLDG. - LANDSCAPE | 5,500.00 | 0.00 | 0.00 | 5,500.00 | 0.00 |
| 01.41941.430.00 | GVT. BLDG. - M & R | 33,000.00 | 53,265.30 | 0.00 | (20,265.30) | 161.41 |
| 01.41941.441.00 | GVT. BLDG. - UNIFORMS | 200.00 | 368.44 | 0.00 | (168.44) | 184.22 |
| 01.41941.441.02 | GVT. BLDG. - DALEY RENT | 60,000.00 | 60,000.00 | 0.00 | 0.00 | 100.00 |
| 01.41941.581.00 | GVT. BLDG. - MILEAGE | 500.00 | 913.90 | 0.00 | (413.90) | 182.78 |
| 01.41941.610.01 | GVT. BLDG. - SUPPLIES | 4,800.00 | 5,711.62 | 0.00 | (911.62) | 118.99 |
| 01.41941.610.02 | GVT. BLDG. - SUPPLIES - ENERGY COMMITTEE | 500.00 | 447.82 | 0.00 | 52.18 | 89.56 |
| 01.41941.610.03 | GVT. BLDG. - SUPPLIES - SUSTAINABILITY COMMIT | 1,000.00 | 120.00 | 0.00 | 880.00 | 12.00 |
| 01.41941.613.01 | GVT. BLDG. - WATER - SAFETY COMPLEX | 50.00 | 15.96 | 0.00 | 34.04 | 31.92 |
| 01.41941.613.02 | GVT. BLDG. - BOTTLED WATER - TOWN HALL | 100.00 | 170.10 | 0.00 | (70.10) | 170.10 |
| 01.41941.622.03 | GVT. BLDG. - ELEC. - TENNIS COURT | 0.00 | 128.10 | 0.00 | (128.10) | 0.00 |
| 01.41941.622.04 | GVT. BLDG. - ELEC. - TOWN HALL (OLD) | 1,000.00 | 1,944.31 | 0.00 | (944.31) | 194.43 |
| 01.41941.622.05 | GVT. BLDG. - ELEC. - TRIANGLE - HOLIDAY | 150.00 | 611.80 | 0.00 | (461.80) | 407.87 |
| 01.41941.622.06 | GVT. BLDG. - ELEC. - VAULT | 330.00 | 323.08 | 0.00 | 6.92 | 97.90 |
| 01.41941.622.07 | GVT. BLDG. - ELEC. - HIGHWAY | 1,100.00 | 1,063.72 | 0.00 | 36.28 | 96.70 |
| 01.41941.622.08 | GVT. BLDG. - ELEC. - HWY SALT SHED | 1,100.00 | 1,377.58 | 0.00 | (277.58) | 125.23 |
| 01.41941.622.09 | GVT. BLDG. - ELEC. - TS | 6,100.00 | 6,188.73 | 0.00 | (88.73) | 101.45 |
| 01.41941.622.10 | GVT. BLDG. - ELEC. - PS COMPLEX | 20,500.00 | 24,617.50 | 0.00 | (4,117.50) | 120.09 |
| 01.41941.622.11 | GVT. BLDG. - ELEC. - TOWN OFFICES (NEW) | 7,200.00 | 7,351.60 | 0.00 | (151.60) | 102.11 |
| 01.41941.622.12 | GVT. BLDG. - ELEC. - REC. - LRP | 1,500.00 | 744.46 | 0.00 | 755.54 | 49.63 |
| 01.41941.622.13 | GVT. BLDG. - ANNEX (FMR. P & Z/CODE ENFORCEMENT) | 0.00 | 623.55 | 0.00 | (623.55) | 0.00 |
| 01.41941.623.00 | GVT. BLDG. - HEAT - TOWN HALL COMPLEX | 2,500.00 | 6,747.31 | 0.00 | (4,247.31) | 269.89 |
| 01.41941.623.01 | GVT. BLDG. - HEAT - PUMP @ PSC | 500.00 | 273.89 | 0.00 | 226.11 | 54.78 |
| 01.41941.623.02 | GVT. BLDG. - HEAT - PSC | 16,000.00 | 13,815.26 | 0.00 | 2,184.74 | 86.35 |
| 01.41941.623.03 | GVT. BLDG. - HEAT - TOWN OFFICES | 7,200.00 | 3,300.99 | 0.00 | 3,899.01 | 45.85 |
| 01.41941.623.04 | GVT. BLDG. - HEAT - HIGHWAY | 5,000.00 | 6,130.93 | 0.00 | (1,130.93) | 122.62 |
| 01.41941.623.05 | GVT. BLDG. - HEAT - TS | 1,400.00 | 376.16 | 0.00 | 1,023.84 | 26.87 |
| 4194 - GENERAL GOVERNMENT BUILDINGS | | 241,845.00 | 255,780.76 | 0.00 | (13,935.76) | 105.76 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|---|--|------------------|------------------|-------------|-------------------|---------------|
| 4195 - CEMETERIES | | | | | | |
| 01.41951.430.00 | CEMETERY - M & R | 2,500.00 | 5,750.00 | 0.00 | (3,250.00) | 230.00 |
| 01.41951.605.00 | CEMETERY - POSTAGE | 50.00 | 0.00 | 0.00 | 50.00 | 0.00 |
| 01.41951.610.00 | CEMETERY - FLAGS | 900.00 | 1,167.35 | 0.00 | (267.35) | 129.71 |
| 01.41951.611.00 | CEMETERY - OFFICE SUPPLIES | 100.00 | 0.00 | 0.00 | 100.00 | 0.00 |
| 01.41951.626.00 | CEMETERY - GAS/OIL/FUEL | 750.00 | 642.88 | 0.00 | 107.12 | 85.72 |
| 01.41951.740.00 | CEMETERY - IMPROVEMENTS | 1,500.00 | 0.00 | 0.00 | 1,500.00 | 0.00 |
| 01.41951.750.00 | CEMETERY - NEW EQUIPMENT | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| 01.41951.753.00 | CEMETERY - MEMORIAL REPLACEMENT | 1,500.00 | 0.00 | 0.00 | 1,500.00 | 0.00 |
| 4195 - CEMETERIES | | 7,800.00 | 7,560.23 | 0.00 | 239.77 | 96.93 |
| 4196 - INSURANCE NOT OTHERWISE ALLOCATED | | | | | | |
| 01.41961.000.00 | INSURANCE - PROPERTY LIABILITY | 50,609.00 | 53,870.48 | 0.00 | (3,261.48) | 106.44 |
| 4196 - INSURANCE NOT OTHERWISE ALLOCATED | | 50,609.00 | 53,870.48 | 0.00 | (3,261.48) | 106.44 |
| 4210 - PUBLIC SAFETY: POLICE | | | | | | |
| 01.42101.111.00 | POLICE - CHIEF SALARY | 85,754.00 | 90,418.72 | 0.00 | (4,664.72) | 105.44 |
| 01.42101.112.01 | POLICE - SERGEANT WAGES | 119,219.00 | 76,407.52 | 0.00 | 42,811.48 | 64.09 |
| 01.42101.112.02 | POLICE - SENIOR PATROL WAGES | 0.00 | 17,711.90 | 0.00 | (17,711.90) | 0.00 |
| 01.42101.112.03 | POLICE - PATROL WAGES | 194,000.00 | 172,172.37 | 0.00 | 21,827.63 | 88.75 |
| 01.42101.112.04 | POLICE - SECRETARY WAGES | 50,461.00 | 52,253.67 | 0.00 | (1,792.67) | 103.55 |
| 01.42101.112.05 | POLICE - OFFICER HOLIDAY PAY | 19,877.00 | 7,624.32 | 0.00 | 12,252.68 | 38.36 |
| 01.42101.112.07 | POLICE - CORPORAL | 109,229.00 | 63,624.76 | 0.00 | 45,604.24 | 58.25 |
| 01.42101.115.01 | POLICE - PT PATROL OFFICER | 0.00 | 375.00 | 0.00 | (375.00) | 0.00 |
| 01.42101.130.01 | POLICE - OFFICER OVERTIME | 36,457.00 | 50,794.89 | 0.00 | (14,337.89) | 139.33 |
| 01.42101.130.02 | POLICE - SECRETARY OVERTIME | 0.00 | 318.03 | 0.00 | (318.03) | 0.00 |
| 01.42101.130.03 | POLICE - ST. GR. OT (TO BE REIMBURSED) | 0.00 | 2,521.21 | 0.00 | (2,521.21) | 0.00 |
| 01.42101.330.01 | POLICE - TELEPHONE - LANDLINES | 2,122.00 | 2,066.92 | 0.00 | 55.08 | 97.40 |
| 01.42101.330.02 | POLICE - TELEPHONE - CELL PHONES | 3,800.00 | 4,216.94 | 0.00 | (416.94) | 110.97 |
| 01.42101.335.00 | POLICE - EVIDENCE | 800.00 | 0.00 | 0.00 | 800.00 | 0.00 |
| 01.42101.431.00 | POLICE - VEHICLE REPAIR | 16,000.00 | 13,445.60 | 0.00 | 2,554.40 | 84.04 |
| 01.42101.432.00 | POLICE - RADIO REPAIR | 1,950.00 | 106.00 | 0.00 | 1,844.00 | 5.44 |
| 01.42101.441.00 | POLICE - UNIFORMS | 6,000.00 | 2,268.83 | 0.00 | 3,731.17 | 37.81 |
| 01.42101.444.00 | POLICE - LEASE AGREEMENTS/CONTRACTS | 25,581.00 | 22,189.78 | 0.00 | 3,391.22 | 86.74 |
| 01.42101.555.00 | POLICE - PRINTING | 1,000.00 | 308.57 | 0.00 | 691.43 | 30.86 |
| 01.42101.560.00 | POLICE - DUES | 500.00 | 560.80 | 0.00 | (60.80) | 112.16 |
| 01.42101.561.00 | POLICE - TRAINING | 7,500.00 | 5,129.54 | 0.00 | 2,370.46 | 68.39 |
| 01.42101.611.00 | POLICE - SUPPLIES | 5,000.00 | 4,156.36 | 0.00 | 843.64 | 83.13 |
| 01.42101.626.00 | POLICE - GAS/OIL/ VEHICLES | 33,034.00 | 19,106.54 | 0.00 | 13,927.46 | 57.84 |
| 01.42101.750.00 | POLICE - NEW EQUIPMENT | 21,200.00 | 48,717.79 | 0.00 | (27,517.79) | 229.80 |
| 01.42101.750.05 | POLICE - GRANT EXPENDITURE - BODY CAMS | 0.00 | 0.00 | 30,476.00 | (30,476.00) | 0.00 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|-------------------------------------|--|-------------------|-------------------|------------------|------------------|---------------|
| 01.42101.750.06 | POLICE - GRANT EXPENDITURE - NEOGOV SOFTWARE | 0.00 | 0.00 | 7,736.11 | (7,736.11) | 0.00 |
| 01.42101.750.07 | POLICE - GRANT EXPENDITURE - CALEA ACCREDITATION | 0.00 | 0.00 | 13,975.00 | (13,975.00) | 0.00 |
| 4210 - PUBLIC SAFETY: POLICE | | 739,484.00 | 656,496.06 | 52,187.11 | 30,800.83 | 88.78 |
| 4211 - PUBLIC SAFETY: POLICE | | | | | | |
| 01.42111.531.02 | DISPATCH - POLICE - STRAFFORD COUNTY | 7,770.00 | 7,399.65 | 0.00 | 370.35 | 95.23 |
| 01.42111.532.00 | DISPATCH - FIRE - UNH | 9,100.00 | 9,100.00 | 0.00 | 0.00 | 100.00 |
| 4211 - PUBLIC SAFETY: POLICE | | 16,870.00 | 16,499.65 | 0.00 | 370.35 | 97.80 |
| 4215 - AMBULANCE | | | | | | |
| 01.42151.500.00 | AMBULANCE | 27,133.00 | 27,133.00 | 0.00 | 0.00 | 100.00 |
| 4215 - AMBULANCE | | 27,133.00 | 27,133.00 | 0.00 | 0.00 | 100.00 |
| 4220 - FIRE | | | | | | |
| 01.42201.111.00 | FIRE - CHIEF SALARY | 82,000.00 | 82,000.09 | 0.00 | (0.09) | 100.00 |
| 01.42201.112.05 | FIRE - FT LIEUTENANT WAGES | 0.00 | 6,218.37 | 0.00 | (6,218.37) | 0.00 |
| 01.42201.112.06 | FIRE - FT FIREFIGHTER WAGES | 179,824.00 | 138,710.69 | 0.00 | 41,113.31 | 77.14 |
| 01.42201.112.07 | FIRE - FT FF HOLIDAY WAGES | 6,386.00 | 3,586.40 | 0.00 | 2,799.60 | 56.16 |
| 01.42201.114.00 | FIRE - PT DEPUTY SALARY | 0.00 | 22,932.49 | 0.00 | (22,932.49) | 0.00 |
| 01.42201.115.05 | FIRE - PT FF WAGES | 250,722.00 | 184,934.52 | 0.00 | 65,787.48 | 73.76 |
| 01.42201.115.06 | FIRE - PT LT WAGES | 0.00 | 23,131.50 | 0.00 | (23,131.50) | 0.00 |
| 01.42201.115.07 | FIRE - PERMANENT PT FF HOLIDAY WAGES | 0.00 | 210.32 | 0.00 | (210.32) | 0.00 |
| 01.42201.116.06 | FIRE - ON CALL FIREFIGHTER WAGES | 0.00 | 30,068.79 | 0.00 | (30,068.79) | 0.00 |
| 01.42201.130.00 | FIRE - OVERTIME | 25,000.00 | 39,368.73 | 0.00 | (14,368.73) | 157.47 |
| 01.42201.330.01 | FIRE - TELEPHONE - LANDLINES | 2,100.00 | 1,759.77 | 0.00 | 340.23 | 83.80 |
| 01.42201.330.02 | FIRE - TELEPHONE - CELL PHONES | 1,920.00 | 3,476.84 | 0.00 | (1,556.84) | 181.09 |
| 01.42201.342.00 | FIRE - ALARMS | 1,000.00 | 6,011.24 | 0.00 | (5,011.24) | 601.12 |
| 01.42201.431.01 | FIRE - EQUIPMENT M & R | 4,000.00 | 1,625.12 | 0.00 | 2,374.88 | 40.63 |
| 01.42201.431.02 | FIRE - VEHICLE EQUIPMENT M & R | 15,000.00 | 20,644.05 | 0.00 | (5,644.05) | 137.63 |
| 01.42201.432.00 | FIRE - RADIO REPAIR | 1,500.00 | 1,460.00 | 0.00 | 40.00 | 97.33 |
| 01.42201.441.00 | FIRE - UNIFORMS | 13,000.00 | 5,589.91 | 0.00 | 7,410.09 | 43.00 |
| 01.42201.444.00 | FIRE - LEASE AGREEMENTS/CONTRACTS | 10,000.00 | 18,393.36 | 0.00 | (8,393.36) | 183.93 |
| 01.42201.555.01 | FIRE - PRINTING | 50.00 | 0.00 | 0.00 | 50.00 | 0.00 |
| 01.42201.555.02 | FIRE - FIRE PREVENTION SAFETY | 250.00 | 175.00 | 0.00 | 75.00 | 70.00 |
| 01.42201.560.00 | FIRE - DUES/SUBSCRIPTIONS | 10,000.00 | 6,832.50 | 0.00 | 3,167.50 | 68.33 |
| 01.42201.561.00 | FIRE - TRAINING | 5,000.00 | 3,765.95 | 0.00 | 1,234.05 | 75.32 |
| 01.42201.605.00 | FIRE - POSTAGE | 50.00 | 7.50 | 0.00 | 42.50 | 15.00 |
| 01.42201.611.01 | FIRE - OFFICE SUPPLIES | 1,500.00 | 751.73 | 0.00 | 748.27 | 50.12 |
| 01.42201.611.02 | FIRE - SUPPLIES | 2,000.00 | 1,983.40 | 0.00 | 16.60 | 99.17 |
| 01.42201.611.03 | FIRE - MEDICAL SUPPLIES | 6,000.00 | 7,013.08 | 0.00 | (1,013.08) | 116.88 |
| 01.42201.613.00 | FIRE - BOTTLED WATER | 600.00 | 644.89 | 0.00 | (44.89) | 107.48 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|---|---|-------------------|-------------------|-------------|-----------------|--------------|
| 01.42201.626.00 | FIRE - GAS/OIL/FUEL | 2,000.00 | 2,226.59 | 0.00 | (226.59) | 111.33 |
| 01.42201.627.00 | FIRE - DIESEL FUEL | 7,000.00 | 7,531.95 | 0.00 | (531.95) | 107.60 |
| 01.42201.631.00 | FIRE - SPECIAL EVENTS | 500.00 | 53.11 | 0.00 | 446.89 | 10.62 |
| 01.42201.632.00 | FIRE - PERSONAL PROTECTIVE EQUIPMENT | 20,000.00 | 4,691.69 | 0.00 | 15,308.31 | 23.46 |
| 01.42201.750.00 | FIRE - NEW EQUIPMENT | 10,000.00 | 28,340.55 | 0.00 | (18,340.55) | 283.41 |
| 4220 - FIRE | | 657,402.00 | 654,140.13 | 0.00 | 3,261.87 | 99.50 |
| 4240 - BUILDING INSPECTION | | | | | | |
| 01.42401.111.00 | CODE ENFORCEMENT OFFICER | 0.00 | 26,400.00 | 0.00 | (26,400.00) | 0.00 |
| 01.42401.112.00 | CODE ENFORCE. - FT BUILDING INSPECTOR | 62,400.00 | 35,047.50 | 0.00 | 27,352.50 | 56.17 |
| 4240 - BUILDING INSPECTION | | 62,400.00 | 61,447.50 | 0.00 | 952.50 | 98.47 |
| 4290 - EMERGENCY MANAGEMENT | | | | | | |
| 01.42901.113.00 | EOC - DIRECTOR WAGES | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 100.00 |
| 01.42901.116.00 | EOC - ASSIST. WAGES | 600.00 | 600.00 | 0.00 | 0.00 | 100.00 |
| 01.42901.611.00 | EOC - SUPPLIES | 2,000.00 | 1,226.26 | 0.00 | 773.74 | 61.31 |
| 4290 - EMERGENCY MANAGEMENT | | 3,600.00 | 2,826.26 | 0.00 | 773.74 | 78.51 |
| 4311 - HIGHWAY & STREETS: ADMINISTRATION | | | | | | |
| 01.43111.111.00 | HWY. - DPW MANAGER | 71,400.00 | 80,389.00 | 0.00 | (8,989.00) | 112.59 |
| 01.43111.112.01 | HWY. - ROAD AGENT ASST. FT | 58,240.00 | 56,376.00 | 0.00 | 1,864.00 | 96.80 |
| 01.43111.112.02 | HWY. - MECHANIC FT | 56,160.00 | 52,704.00 | 0.00 | 3,456.00 | 93.85 |
| 01.43111.112.03 | HWY. - HOLIDAY WAGES | 1,280.00 | 1,504.00 | 0.00 | (224.00) | 117.50 |
| 01.43111.112.04 | HWY. - TRUCK DRIVER FT | 47,840.00 | 47,656.00 | 0.00 | 184.00 | 99.62 |
| 01.43111.116.00 | HWY. - PT ON CALL WAGES | 15,000.00 | 4,659.26 | 0.00 | 10,340.74 | 31.06 |
| 01.43111.130.00 | HWY. - OVERTIME | 18,000.00 | 16,365.75 | 0.00 | 1,634.25 | 90.92 |
| 01.43111.306.00 | HWY. - MISCELLANEOUS/ENGINEERING | 7,000.00 | 5,140.00 | 0.00 | 1,860.00 | 73.43 |
| 01.43111.330.01 | HWY. - TELEPHONE - LANDLINES | 780.00 | 1,729.00 | 0.00 | (949.00) | 221.67 |
| 01.43111.330.02 | HWY. - TELEPHONE - CELL PHONE REIMBURSEMENT | 1,440.00 | 2,934.17 | 0.00 | (1,494.17) | 203.76 |
| 01.43111.414.00 | HWY. - MEDICAL DRUG TESTING | 400.00 | 738.00 | 0.00 | (338.00) | 184.50 |
| 01.43111.424.00 | HWY. - PARKS & GROUNDS MAINTENANCE | 5,500.00 | 2,434.19 | 0.00 | 3,065.81 | 44.26 |
| 01.43111.430.00 | HWY. - SUBCONTRACTED REPAIRS | 5,000.00 | 3,786.26 | 0.00 | 1,213.74 | 75.73 |
| 01.43111.431.01 | HWY. - PARTS/IN HOUSE REPAIRS | 14,000.00 | 15,585.39 | 0.00 | (1,585.39) | 111.32 |
| 01.43111.431.02 | HWY. - WEAR EDGES (PLOW & EQUIPMENT) | 3,500.00 | 895.71 | 0.00 | 2,604.29 | 25.59 |
| 01.43111.431.03 | HWY. - BUILDING M & R | 0.00 | 118.72 | 0.00 | (118.72) | 0.00 |
| 01.43111.441.00 | HWY. - UNIFORMS | 4,000.00 | 6,596.68 | 0.00 | (2,596.68) | 164.92 |
| 01.43111.442.00 | HWY. - RENTED AND HIRED EQUIPMENT | 15,000.00 | 14,229.13 | 0.00 | 770.87 | 94.86 |
| 01.43111.450.00 | HWY. - SIGNS & WARNING DEVICES | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 01.43111.451.00 | HWY. - TIRES | 2,500.00 | 2,430.66 | 0.00 | 69.34 | 97.23 |
| 01.43111.605.00 | HWY - POSTAGE | 0.00 | 18.52 | 0.00 | (18.52) | 0.00 |
| 01.43111.611.01 | HWY. - OFFICE SUPPLIES | 800.00 | 1,388.92 | 0.00 | (588.92) | 173.62 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|--|---|-------------------|-------------------|-----------------|--------------------|--------------|
| 01.43111.611.02 | HWY. - SUPPLIES - OTHER | 4,000.00 | 3,657.05 | 0.00 | 342.95 | 91.43 |
| 01.43111.621.00 | HWY. - HEAT | 0.00 | 205.99 | 0.00 | (205.99) | 0.00 |
| 01.43111.622.01 | HWY. - ELECTRICITY - ANNEX 0436214010 | 0.00 | 50.37 | 0.00 | (50.37) | 0.00 |
| 01.43111.626.00 | HWY. - GAS | 6,500.00 | 6,981.08 | 0.00 | (481.08) | 107.40 |
| 01.43111.627.00 | HWY. - DIESEL | 13,000.00 | 15,070.25 | 0.00 | (2,070.25) | 115.93 |
| 01.43111.650.00 | HWY. - PAVING & ASPHALT | 190,000.00 | 185,666.96 | 4,333.00 | 0.04 | 97.72 |
| 01.43111.651.00 | HWY. - STONE/SAND/GRAVEL | 10,000.00 | 847.78 | 0.00 | 9,152.22 | 8.48 |
| 01.43111.652.00 | HWY. - CULVERTS/GUARD RAILS + | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| 01.43111.653.00 | HWY. - SALT/SAND/MAGNESIUM | 77,000.00 | 73,684.92 | 3,315.00 | 0.08 | 95.69 |
| 01.43111.750.00 | HWY. - NEW EQUIPMENT/TOOLS | 3,000.00 | 1,739.96 | 0.00 | 1,260.04 | 58.00 |
| 4311 - HIGHWAY & STREETS: ADMINISTRATION | | 638,340.00 | 605,583.72 | 7,648.00 | 25,108.28 | 94.87 |
| 4312 - HIGHWAY AND STREETS | | | | | | |
| 01.43121.000.01 | STATE GRANT EXPENDITURES - ARM CULVERT PROJEC | 0.00 | 19,165.00 | 0.00 | (19,165.00) | 0.00 |
| 4312 - HIGHWAY AND STREETS | | 0.00 | 19,165.00 | 0.00 | (19,165.00) | 0.00 |
| 4321 - SANITATION: ADMINISTRATION | | | | | | |
| 01.43211.111.00 | TS - DPW MANAGER | 12,600.00 | 7,615.80 | 0.00 | 4,984.20 | 60.44 |
| 01.43211.112.00 | TS - FOREMAN FT | 49,920.00 | 48,511.25 | 0.00 | 1,408.75 | 97.18 |
| 01.43211.112.01 | TS - WASTE MANAG. OPERAT. FT | 34,840.00 | 48,331.25 | 0.00 | (13,491.25) | 138.72 |
| 01.43211.115.00 | TS - PT WAGES | 44,908.00 | 25,742.25 | 0.00 | 19,165.75 | 57.32 |
| 01.43211.115.01 | TS - PT CLERICAL WAGES | 0.00 | 3,040.00 | 0.00 | (3,040.00) | 0.00 |
| 01.43211.130.00 | TS - OVERTIME | 1,500.00 | 3,915.14 | 0.00 | (2,415.14) | 261.01 |
| 01.43211.312.00 | TS - COMPLIANCE | 200.00 | 108.00 | 0.00 | 92.00 | 54.00 |
| 01.43211.330.01 | TS - TELEPHONE - LANDLINES | 400.00 | 464.54 | 0.00 | (64.54) | 116.14 |
| 01.43211.330.03 | TS - TELEPHONE - CELL PHONE REIMBURS | 0.00 | 577.40 | 0.00 | (577.40) | 0.00 |
| 01.43211.332.00 | TS - INTERNET PROVIDER | 1,700.00 | 714.25 | 0.00 | 985.75 | 42.01 |
| 01.43211.421.01 | TS - RECYCLING EXPENSE | 2,900.00 | 15,353.23 | 0.00 | (12,453.23) | 529.42 |
| 01.43211.431.00 | TS - EQUIPMENT M & R | 11,600.00 | 9,783.60 | 0.00 | 1,816.40 | 84.34 |
| 01.43211.441.00 | TS - UNIFORMS | 3,000.00 | 1,288.28 | 0.00 | 1,711.72 | 42.94 |
| 01.43211.445.00 | TS - PORTA POTTY | 1,081.00 | 189.50 | 0.00 | 891.50 | 17.53 |
| 01.43211.555.00 | TS - PRINTING | 1,500.00 | 103.90 | 0.00 | 1,396.10 | 6.93 |
| 01.43211.560.00 | TS - DUES & SUBSCRIPTIONS | 1,161.00 | 872.28 | 0.00 | 288.72 | 75.13 |
| 01.43211.561.00 | TS - TRAINING | 1,000.00 | 180.00 | 0.00 | 820.00 | 18.00 |
| 01.43211.581.00 | TS - MILEAGE | 50.00 | 0.00 | 0.00 | 50.00 | 0.00 |
| 01.43211.582.00 | TS - CONFERENCE & TRAVEL | 500.00 | 1,230.00 | 0.00 | (730.00) | 246.00 |
| 01.43211.605.00 | TS - POSTAGE | 25.00 | 75.70 | 0.00 | (50.70) | 302.80 |
| 01.43211.611.02 | TS - OTHER | 0.00 | 299.04 | 0.00 | (299.04) | 0.00 |
| 01.43211.612.00 | TS - KITCHEN EXPENSE | 0.00 | 225.10 | 0.00 | (225.10) | 0.00 |
| 01.43211.614.00 | TS - COMPOST BINS & PAILS | 300.00 | 0.00 | 0.00 | 300.00 | 0.00 |
| 01.43211.621.00 | TS - HEAT | 0.00 | 1,989.93 | 0.00 | (1,989.93) | 0.00 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|---|---|-------------------|-------------------|-------------|-------------------|---------------|
| 01.43211.626.00 | TS - FUEL | 3,200.00 | 1,768.21 | 0.00 | 1,431.79 | 55.26 |
| 01.43211.750.01 | TS - NEW EQUIPMENT | 4,000.00 | 5,028.52 | 0.00 | (1,028.52) | 125.71 |
| 01.43211.750.02 | TS - SAFETY EQUIPMENT | 2,000.00 | 3,080.19 | 0.00 | (1,080.19) | 154.01 |
| 4321 - SANITATION: ADMINISTRATION | | 178,385.00 | 180,487.36 | 0.00 | (2,102.36) | 101.18 |
| 4324 - SOLID WASTE DISPOSAL | | | | | | |
| 01.43241.421.01 | SWASTE - MSW & BULKY WASTE | 86,000.00 | 82,791.33 | 0.00 | 3,208.67 | 96.27 |
| 01.43241.421.02 | SWASTE DISPOSAL - TIRES | 800.00 | 1,291.50 | 0.00 | (491.50) | 161.44 |
| 01.43241.421.03 | SOLID WASTE DISPOSAL - HAZARDOUS WASTE | 3,200.00 | 0.00 | 0.00 | 3,200.00 | 0.00 |
| 01.43241.421.04 | SOLID WASTE DISPOSAL - ELECTRONICS | 6,000.00 | 4,093.29 | 0.00 | 1,906.71 | 68.22 |
| 01.43241.421.05 | SOLID WASTE DISPOSAL - WASTE OIL | 600.00 | 0.00 | 0.00 | 600.00 | 0.00 |
| 01.43241.421.06 | SOLID WASTE DISPOSAL - SOLID WASTE OTHER | 5,000.00 | 3,743.17 | 0.00 | 1,256.83 | 74.86 |
| 01.43241.421.07 | SOLID WASTE DISPOSAL - CONSTRUCTION & DEMOLITIO | 12,000.00 | 722.40 | 0.00 | 11,277.60 | 6.02 |
| 01.43241.421.08 | SOLID WASTE DISPOSAL - GLASS | 4,400.00 | 2,146.40 | 0.00 | 2,253.60 | 48.78 |
| 01.43241.421.09 | SOLID WASTE DISPOSAL - FLUROCARBONS CFC | 750.00 | 78.12 | 0.00 | 671.88 | 10.42 |
| 01.43241.421.10 | SOLID WASTE DISPOSAL - ANTIFREEZE | 250.00 | 0.00 | 0.00 | 250.00 | 0.00 |
| 01.43241.421.12 | SOLID WASTE DISPOSAL - LAMPREY CLOSURE COSTS | 1,698.00 | 2,858.00 | 0.00 | (1,160.00) | 168.32 |
| 01.43241.421.13 | SOLID WASTE DISPOSAL - PROPANE | 200.00 | 0.00 | 0.00 | 200.00 | 0.00 |
| 01.43241.425.00 | SOLID WASTE DISPOSAL - HAULING COSTS | 3,000.00 | 550.00 | 0.00 | 2,450.00 | 18.33 |
| 4324 - SOLID WASTE DISPOSAL | | 123,898.00 | 98,274.21 | 0.00 | 25,623.79 | 79.32 |
| 4414 - PEST CONTROL | | | | | | |
| 01.44141.000.00 | ANIMAL CONTROL | 100.00 | 0.00 | 0.00 | 100.00 | 0.00 |
| 4414 - PEST CONTROL | | 100.00 | 0.00 | 0.00 | 100.00 | 0.00 |
| 4415 - HEALTH AGENCIES AND HOSPITALS | | | | | | |
| 01.44151.000.02 | HEALTH - AIDS SEACOAST RESPONSE | 700.00 | 700.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.03 | HEALTH - AMERICAN RED CROSS | 500.00 | 500.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.04 | HEALTH - CASA | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.05 | HEALTH - WAYPOINT (CHILD/FAMILY CARE SER.) | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.06 | HEALTH - COMMUNITY ACTION PARTNERSHIP | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.07 | HEALTH - GOODWIN COMMUNITY HEALTH | 1,568.00 | 1,568.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.10 | HEALTH - READY RIDES | 1,800.00 | 1,800.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.11 | HEALTH - HAVEN | 3,775.00 | 3,775.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.14 | HEALTH - HOMELESS SHELTER STRAFFORD COUNTY | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.15 | HEALTH - ST. CTY. NUTRITION & MEALS ON WHEELS | 1,500.00 | 1,500.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.17 | HEALTH - CORNERSTONE VNA | 1,500.00 | 1,500.00 | 0.00 | 0.00 | 100.00 |
| 01.44151.000.18 | HOME - OYSTER RIVER WOMANADE | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 100.00 |
| 4415 - HEALTH AGENCIES AND HOSPITALS | | 17,343.00 | 17,343.00 | 0.00 | 0.00 | 100.00 |
| 4441 - WELFARE: ADMINISTRATION | | | | | | |
| 01.44411.115.00 | GENERAL ASSISTANCE - WELFARE OFFICER WAGES | 5,000.00 | 6,698.80 | 0.00 | (1,698.80) | 133.98 |

Town of Lee

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|--|--|-------------------|-------------------|-----------------|-------------------|---------------|
| 01.44411.330.02 | GENERAL ASSISTANCE - TELEPHONE - CELL | 0.00 | 684.64 | 0.00 | (684.64) | 0.00 |
| 4441 - WELFARE: ADMINISTRATOR | | 5,000.00 | 7,383.44 | 0.00 | (2,383.44) | 147.67 |
| 4442 - DIRECT ASSISTANCE | | | | | | |
| 01.44421.801.01 | GENERAL ASSISTANCE - RENT ASSISTANCE | 10,000.00 | 15,843.70 | 0.00 | (5,843.70) | 158.44 |
| 01.44421.801.02 | GENERAL ASSISTANCE - ELECTRICITY ASSISTANCE | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 01.44421.801.03 | GENERAL ASSISTANCE - HEATING FUEL ASSISTANCE | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| 01.44421.801.04 | GENERAL ASSISTANCE - MEDICAL SUPPLIES ASSISTANCE | 100.00 | 0.00 | 0.00 | 100.00 | 0.00 |
| 01.44421.801.05 | GENERAL ASSISTANCE - FOOD ASSISTANCE | 250.00 | 0.00 | 0.00 | 250.00 | 0.00 |
| 01.44421.801.06 | GENERAL ASSISTANCE - FUNERAL ASSISTANCE | 750.00 | 0.00 | 0.00 | 750.00 | 0.00 |
| 4442 - DIRECT ASSISTANCE | | 12,600.00 | 15,843.70 | 0.00 | (3,243.70) | 125.74 |
| 4520 - PARKS AND RECREATION | | | | | | |
| 01.45201.000.02 | PARKS & RECREATION - RECREATION EVENTS | 9,800.00 | 8,687.35 | 1,500.00 | (387.35) | 88.65 |
| 01.45201.611.00 | PARKS & RECREATION - SUPPLIES | 900.00 | 39.99 | 0.00 | 860.01 | 4.44 |
| 01.45201.622.00 | PARKS & RECREATION - ELECTRICITY - D94316222 - LRP | 0.00 | 511.52 | 0.00 | (511.52) | 0.00 |
| 4520 - PARKS AND RECREATION | | 10,700.00 | 9,238.86 | 1,500.00 | (38.86) | 86.34 |
| 4550 - LIBRARY | | | | | | |
| 01.45501.111.00 | LIBRARY - DIRECTOR SALARY | 61,500.00 | 61,499.88 | 0.00 | 0.12 | 100.00 |
| 01.45501.112.01 | LIBRARY - CIRCULATION ASSIST. WAGES | 0.00 | 20,213.60 | 0.00 | (20,213.60) | 0.00 |
| 01.45501.112.02 | LIBRARY - LIBRARY ASSISTANT FT | 47,961.00 | 26,886.83 | 0.00 | 21,074.17 | 56.06 |
| 01.45501.115.02 | LIBRARY - YOUTH SERVICES LIBRARIAN PT | 33,906.00 | 33,200.87 | 0.00 | 705.13 | 97.92 |
| 01.45501.115.05 | LIBRARY - SUBSTITUTE | 2,912.00 | 7,527.59 | 0.00 | (4,615.59) | 258.50 |
| 01.45501.115.06 | LIBRARY TECHNICIAN I | 6,836.00 | 6,194.68 | 0.00 | 641.32 | 90.62 |
| 01.45501.200.00 | LIBRARY - ANCILLARY PR EXPENSES | 48,000.00 | 0.00 | 0.00 | 48,000.00 | 0.00 |
| 01.45501.211.00 | LIBRARY - HEALTH | 0.00 | 14,217.85 | 0.00 | (14,217.85) | 0.00 |
| 01.45501.216.00 | LIBRARY - DENTAL EXPENSE | 0.00 | 448.92 | 0.00 | (448.92) | 0.00 |
| 01.45501.520.00 | LIBRARY - PROPERTY LIABILITY | 1,800.00 | 0.00 | 0.00 | 1,800.00 | 0.00 |
| 01.45501.621.00 | LIBRARY - HEAT | 2,670.00 | 0.00 | 0.00 | 2,670.00 | 0.00 |
| 01.45501.622.00 | LIBRARY - ELECTRICITY | 0.00 | 26.75 | 0.00 | (26.75) | 0.00 |
| 01.45501.900.02 | LIBRARY - MISCELLANEOUS EXPENDITURES | 1,545.00 | 0.00 | 0.00 | 1,545.00 | 0.00 |
| 01.45501.999.00 | LIBRARY - TRUSTEES | 46,800.00 | 58,500.00 | 0.00 | (11,700.00) | 125.00 |
| 4550 - LIBRARY | | 253,930.00 | 228,716.97 | 0.00 | 25,213.03 | 90.07 |
| 4583 - PATRIOTIC PURPOSES | | | | | | |
| 01.45831.000.00 | PATRIOTIC PURPOSES | 250.00 | 214.00 | 0.00 | 36.00 | 85.60 |
| 4583 - PATRIOTIC PURPOSES | | 250.00 | 214.00 | 0.00 | 36.00 | 85.60 |
| 4589 - OTHER CULTURE AND RECREATION | | | | | | |
| 01.45891.000.02 | CULTURE & REC. - HERITAGE COMMISSION | 0.00 | 24.87 | 0.00 | (24.87) | 0.00 |
| 4589 - OTHER CULTURE AND RECREATION | | 0.00 | 24.87 | 0.00 | (24.87) | 0.00 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|--|--|-------------------|----------------------|-------------|------------------------|---------------|
| 4619 - OTHER CONSERVATION | | | | | | |
| 01.46191.000.00 | CONSERVATION - MISCELLANEOUS | 10,850.00 | 0.00 | 0.00 | 10,850.00 | 0.00 |
| 01.46191.605.00 | CONSERVATION - POSTAGE | 0.00 | 6.84 | 0.00 | (6.84) | 0.00 |
| 4619 - OTHER CONSERVATION | | 10,850.00 | 6.84 | 0.00 | 10,843.16 | 0.06 |
| 4711 - DEBIT SERVICE: PRINCIPAL - LONG-TERM BONDS AND NOTES | | | | | | |
| 01.47111.000.01 | BOND PRINCIPAL - SAFETY COMPLEX | 60,000.00 | 60,000.00 | 0.00 | 0.00 | 100.00 |
| 01.47111.000.02 | BOND PRINCIPAL - TRANSFER STATION | 30,000.00 | 60,204.00 | 0.00 | (30,204.00) | 200.68 |
| 4711 - DEBIT SERVICE: PRINCIPAL - LONG-TERM BONDS AND NOTES | | 90,000.00 | 120,204.00 | 0.00 | (30,204.00) | 133.56 |
| 4721 - INTEREST - LONG-TERM BONDS AND NOTES | | | | | | |
| 01.47211.000.01 | BOND INTEREST - SAFETY COMPLEX | 1,320.00 | 1,320.00 | 0.00 | 0.00 | 100.00 |
| 01.47211.000.02 | BOND INTEREST - TRANSFER STATION | 800.00 | 800.00 | 0.00 | 0.00 | 100.00 |
| 4721 - INTEREST - LONG-TERM BONDS AND NOTES | | 2,120.00 | 2,120.00 | 0.00 | 0.00 | 100.00 |
| 4916 - TRANSFERS TO TRUST AND AGENCY FUNDS | | | | | | |
| 01.49161.000.03 | FUNDING FIRE PONDS & CISTERNS CRF | 20,000.00 | 20,000.00 | 0.00 | 0.00 | 100.00 |
| 01.49161.000.04 | FUNDING FIRE EQUIPMENT CRF | 175,000.00 | 175,000.00 | 0.00 | 0.00 | 100.00 |
| 01.49161.000.05 | FUNDING HIGHWAY EQUIPMENT CRF | 55,000.00 | 55,000.00 | 0.00 | 0.00 | 100.00 |
| 01.49161.000.08 | FUNDING LIBRARY BUILDING CRF | 30,000.00 | 30,000.00 | 0.00 | 0.00 | 100.00 |
| 01.49161.000.12 | FUNDING ROADS & BRIDGES CRF | 90,000.00 | 90,000.00 | 0.00 | 0.00 | 100.00 |
| 01.49161.000.13 | FUNDING TOWN BUILDINGS CRF | 100,000.00 | 100,000.00 | 0.00 | 0.00 | 100.00 |
| 01.49161.000.14 | FUNDING TRANSFER STATION EQUIPMENT CRF | 78,000.00 | 78,000.00 | 0.00 | 0.00 | 100.00 |
| 4916 - TRANSFERS TO TRUST AND AGENCY FUNDS | | 548,000.00 | 548,000.00 | 0.00 | 0.00 | 100.00 |
| 4931 - TAXES ASSESSED FOR COUNTY | | | | | | |
| 01.49311.000.00 | STRAFFORD COUNTY PAYMENTS | 0.00 | 1,492,068.00 | 0.00 | (1,492,068.00) | 0.00 |
| 4931 - TAXES ASSESSED FOR COUNTY | | 0.00 | 1,492,068.00 | 0.00 | (1,492,068.00) | 0.00 |
| 4933 - TAXES ASSESSED FOR SCHOOL DISTRICTS | | | | | | |
| 01.49331.000.00 | OYSTER RIVER SCHOOL DISTRICT PAYMENTS | 0.00 | 11,981,850.34 | 0.00 | (11,981,850.34) | 0.00 |
| 4933 - TAXES ASSESSED FOR SCHOOL DISTRICTS | | 0.00 | 11,981,850.34 | 0.00 | (11,981,850.34) | 0.00 |
| 5000 - | | | | | | |
| 01.50001.000.00 | PAID FROM CONTINGENCY FUND | 20,000.00 | 11,981.41 | 0.00 | 8,018.59 | 59.91 |
| 5000 - | | 20,000.00 | 11,981.41 | 0.00 | 8,018.59 | 59.91 |
| 5100 - | | | | | | |
| 01.51000.000.01 | ACCRUED BENEFITS EXPENSE | 0.00 | 19,695.13 | 0.00 | (19,695.13) | 0.00 |
| 01.51000.000.04 | HIGHWAY EQUIPMENT CRF | 0.00 | 89,986.18 | 0.00 | (89,986.18) | 0.00 |
| 01.51000.000.08 | LEE FAIR FUND CRF | 0.00 | 8,322.38 | 0.00 | (8,322.38) | 0.00 |
| 01.51000.000.09 | LEE LIBRARY CRF (BUILDING/ISB AGENT) | 0.00 | 45,410.00 | 0.00 | (45,410.00) | 0.00 |
| 5100 - | | 0.00 | 163,413.69 | 0.00 | (163,413.69) | 0.00 |

FY23 Appropriation v. Expenditure

| Account # | Account Title | Appropriations | Expenditures | Encumbered | Balance | % Exp. |
|-------------------|---|---------------------|----------------------|------------------|------------------------|---------------|
| 5200 - | | | | | | |
| 01.52000.000.01 | GRANT REIMBURSED EXPENDITURE | 0.00 | 40,374.91 | 0.00 | (40,374.91) | 0.00 |
| 01.52000.000.02 | ARPA REIMBURSED EXPENSE | 0.00 | 176,649.69 | 0.00 | (176,649.69) | 0.00 |
| 01.52000.001.01 | GRANT REIMBURSED EXP HWY BLOCK OF 8/12/22 | 95,902.37 | 5,500.00 | 0.00 | 90,402.37 | 5.73 |
| 5200 - | | 95,902.37 | 222,524.60 | 0.00 | (126,622.23) | 232.03 |
| 6000 - | | | | | | |
| 01.60000.001.01 | OFF BUDGET EXPENDITURES | 0.00 | 116,568.00 | 0.00 | (116,568.00) | 0.00 |
| 6000 - | | 0.00 | 116,568.00 | 0.00 | (116,568.00) | 0.00 |
| 7000 - | | | | | | |
| 01.70001.000.03 | ENCUMBERED - POLICE EQUIPMENT | 0.00 | 13,975.00 | 0.00 | (13,975.00) | 0.00 |
| 7000 - | | 0.00 | 13,975.00 | 0.00 | (13,975.00) | 0.00 |
| 01 - GENERAL FUND | | 5,547,815.37 | 19,249,566.82 | 61,335.11 | (13,763,086.56) | 346.98 |
| | | 5,547,815.37 | 19,249,566.82 | 61,335.11 | (13,763,086.56) | 346.98 |



New Hampshire
 Department of
 Revenue
 Administration

2023
\$23.63

Tax Rate Breakdown Lee

| Municipal Tax Rate Calculation | | | |
|--------------------------------|---------------------|---------------|----------------|
| Jurisdiction | Tax Effort | Valuation | Tax Rate |
| Municipal | \$4,100,349 | \$733,320,216 | \$5.59 |
| County | \$1,643,361 | \$733,320,216 | \$2.24 |
| Local Education | \$10,486,912 | \$733,320,216 | \$14.30 |
| State Education | \$1,078,084 | \$720,220,316 | \$1.50 |
| Total | \$17,308,706 | | \$23.63 |

| Village Tax Rate Calculation | | | |
|------------------------------|------------|-----------|----------|
| Jurisdiction | Tax Effort | Valuation | Tax Rate |
| Total | | | |

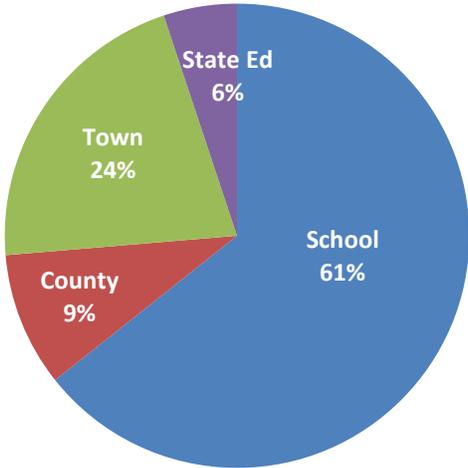
| Tax Commitment Calculation | |
|--------------------------------------|---------------------|
| Total Municipal Tax Effort | \$17,308,706 |
| War Service Credits | (\$142,500) |
| Village District Tax Effort | \$0 |
| Total Property Tax Commitment | \$17,166,206 |

Sam Greene

Sam Greene
 Director of Municipal and Property Division
 New Hampshire Department of Revenue Administration

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2023 Tax Rate



| | Tax Year | School | County | Town | State Ed | Total |
|-------------|-------------|--------------|-------------|-------------|-------------|--------------|
| | 2023 | 14.30 | 2.24 | 5.59 | 1.50 | 23.63 |
| | 2022 | 13.97 | 2.03 | 4.61 | 1.11 | 21.72 |
| Revaluation | 2021 | 13.65 | 2.04 | 4.56 | 1.52 | 21.77 |
| | 2020 | 19.80 | 3.12 | 6.62 | 2.32 | 31.86 |
| | 2019 | 20.19 | 2.99 | 5.92 | 2.39 | 31.49 |
| | 2018 | 19.16 | 3.05 | 6.07 | 2.29 | 30.57 |
| | 2017 | 19.02 | 2.86 | 5.67 | 2.39 | 29.94 |
| Revaluation | 2016 | 18.51 | 2.93 | 5.44 | 2.37 | 29.25 |
| | 2015 | 18.42 | 2.95 | 5.43 | 2.45 | 29.25 |
| | 2014 | 19.12 | 2.88 | 5.19 | 2.51 | 29.70 |
| | 2013 | 18.03 | 2.87 | 5.53 | 2.32 | 28.75 |
| | 2012 | 18.22 | 2.64 | 6.67 | 2.41 | 29.94 |
| Revaluation | 2011 | 17.91 | 2.67 | 7.03 | 2.51 | 30.12 |
| | 2010 | 15.39 | 2.25 | 5.67 | 2.11 | 25.42 |
| | 2009 | 16.58 | 2.24 | 4.39 | 2.07 | 25.28 |
| | 2008 | 16.00 | 2.18 | 5.21 | 2.18 | 25.57 |
| | 2007 | 15.24 | 2.04 | 5.23 | 2.18 | 24.69 |
| Revaluation | 2006 | 14.48 | 1.87 | 4.80 | 2.19 | 23.34 |
| | 2005 | 16.05 | 2.26 | 3.34 | 2.78 | 24.43 |
| | 2004 | 16.47 | 1.89 | 5.09 | 2.95 | 26.40 |
| | 2003 | 12.60 | 2.04 | 4.34 | 4.00 | 22.98 |
| | 2002 | 17.62 | 2.74 | 5.26 | 6.69 | 32.31 |
| Revaluation | 2001 | 16.06 | 2.74 | 4.69 | 6.76 | 30.25 |
| | 2000 | 16.12 | 2.22 | 4.44 | 5.89 | 28.67 |
| | 1999 | 12.63 | 2.12 | 4.44 | 6.10 | 25.29 |



Tax Collector's Report

For the period beginning and ending

This form is due **March 1st (Calendar Year) or September 1st (Fiscal Year)**

Instructions

Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

For Assistance Please Contact:

NH DRA Municipal and Property Division

Phone: (603) 230-5090

Fax: (603) 230-5947

<http://www.revenue.nh.gov/mun-prop/>

ENTITY'S INFORMATION

Municipality:

County:

Report Year:

PREPARER'S INFORMATION

First Name

Last Name

Street No.

Street Name

Phone Number

Email (optional)



| Debits | | | | | |
|-------------------------------------|---------|------------------------------|-------------------------------------|------------|-------------|
| Uncollected Taxes Beginning of Year | Account | Levy for Year of this Report | Prior Levies (Please Specify Years) | | |
| | | | Year: 2022 | Year: 2021 | Year: 2020 |
| Property Taxes | 3110 | | \$1,530,040.24 | \$9,943.00 | \$10,609.03 |
| Resident Taxes | 3180 | | | | |
| Land Use Change Taxes | 3120 | | | | |
| Yield Taxes | 3185 | | \$572.65 | | |
| Excavation Tax | 3187 | | | | |
| Other Taxes | 3189 | | | | |
| Property Tax Credit Balance | | (\$20,805.23) | | | |
| Other Tax or Charges Credit Balance | | | | | |

| Taxes Committed This Year | Account | Levy for Year of this Report | Prior Levies | |
|---------------------------|---------|------------------------------|----------------|--|
| | | | 2022 | |
| Property Taxes | 3110 | \$7,945,378.00 | \$8,051,747.00 | |
| Resident Taxes | 3180 | | | |
| Land Use Change Taxes | 3120 | \$37,000.00 | | |
| Yield Taxes | 3185 | \$1,648.32 | | |
| Excavation Tax | 3187 | \$2,360.62 | | |
| Other Taxes | 3189 | | | |
| | | | | |

| Overpayment Refunds | Account | Levy for Year of this Report | Prior Levies | | |
|--|---------|------------------------------|-----------------------|--------------------|--------------------|
| | | | 2022 | 2021 | 2020 |
| Property Taxes | 3110 | \$8,124.98 | | | |
| Resident Taxes | 3180 | | | | |
| Land Use Change Taxes | 3120 | | | | |
| Yield Taxes | 3185 | | | | |
| Excavation Tax | 3187 | | | | |
| | | | | | |
| Interest and Penalties on Delinquent Taxes | 3190 | \$85.86 | \$21,167.38 | \$154.01 | \$936.92 |
| Interest and Penalties on Resident Taxes | 3190 | | | | |
| Total Debits | | \$7,973,792.55 | \$9,603,527.27 | \$10,097.01 | \$11,545.95 |



| Credits | | | | |
|-------------------------------------|-------------------------------------|---------------------|-------------|-------------|
| Remitted to Treasurer | Levy for Year of this Report | Prior Levies | | |
| | | 2022 | 2021 | 2020 |
| Property Taxes | \$6,382,866.00 | \$9,258,566.43 | \$811.00 | \$1,767.00 |
| Resident Taxes | | | | |
| Land Use Change Taxes | \$37,000.00 | | | |
| Yield Taxes | \$824.16 | \$572.65 | | |
| Interest (Include Lien Conversion) | \$44.60 | \$18,664.38 | \$74.01 | \$841.67 |
| Penalties | \$41.26 | \$2,503.00 | \$80.00 | \$95.25 |
| Excavation Tax | \$2,360.62 | | | |
| Other Taxes | | | | |
| Conversion to Lien (Principal Only) | | \$152,249.56 | | |
| | | | | |
| Discounts Allowed | | | | |

| Abatements Made | Levy for Year of this Report | Prior Levies | | |
|------------------------|-------------------------------------|---------------------|-------------|-------------|
| | | 2022 | 2021 | 2020 |
| Property Taxes | \$2,756.00 | \$165,314.20 | \$5,511.00 | \$1,670.00 |
| Resident Taxes | | | | |
| Land Use Change Taxes | | | | |
| Yield Taxes | \$824.16 | | | |
| Excavation Tax | | | | |
| Other Taxes | | | | |
| | | | | |
| Current Levy Deeded | | | | |



New Hampshire
 Department of
 Revenue Administration

MS-61

| Uncollected Taxes - End of Year # 1080 | Levy for Year of this Report | Prior Levies | | |
|--|---------------------------------|-----------------------|--------------------|--------------------|
| | | 2022 | 2021 | 2020 |
| Property Taxes | \$1,566,676.72 | \$5,657.05 | \$3,621.00 | \$7,172.03 |
| Resident Taxes | | | | |
| Land Use Change Taxes | | | | |
| Yield Taxes | | | | |
| Excavation Tax | | | | |
| Other Taxes | | | | |
| Property Tax Credit Balance | (\$19,600.97) | | | |
| Other Tax or Charges Credit Balance | | | | |
| Total Credits | \$7,973,792.55 | \$9,603,527.27 | \$10,097.01 | \$11,545.95 |

| For DRA Use Only | |
|---|-----------------------|
| Total Uncollected Taxes (Account #1080 - All Years) | \$1,563,525.83 |
| Total Unredeemed Liens (Account #1110 - All Years) | \$241,903.86 |



Lien Summary

Summary of Debits

| | Last Year's Levy | Prior Levies (Please Specify Years) | | |
|---|------------------|-------------------------------------|---------------------|---------------------|
| | | Year: 2022 | Year: 2021 | Year: 2020 |
| Unredeemed Liens Balance - Beginning of Year | | | \$152,315.08 | \$99,427.70 |
| Liens Executed During Fiscal Year | | \$160,491.85 | | |
| Interest & Costs Collected (After Lien Execution) | | \$635.56 | \$9,786.35 | \$25,103.74 |
| | | | | |
| Total Debits | \$0.00 | \$161,127.41 | \$162,101.43 | \$124,531.44 |

Summary of Credits

| | Last Year's Levy | Prior Levies | | |
|---|------------------|---------------------|---------------------|---------------------|
| | | 2022 | 2021 | 2020 |
| Redemptions | | \$28,974.30 | \$67,349.04 | \$73,602.75 |
| | | | | |
| Interest & Costs Collected (After Lien Execution) #3190 | | \$635.56 | \$9,786.35 | \$25,103.74 |
| | | | | |
| Abatements of Unredeemed Liens | | | \$404.68 | |
| Liens Deeded to Municipality | | | | |
| Unredeemed Liens Balance - End of Year #1110 | | \$131,517.55 | \$84,561.36 | \$25,824.95 |
| Total Credits | \$0.00 | \$161,127.41 | \$162,101.43 | \$124,531.44 |

For DRA Use Only

| | |
|---|-----------------------|
| Total Uncollected Taxes (Account #1080 - All Years) | \$1,563,525.83 |
| Total Unredeemed Liens (Account #1110 - All Years) | \$241,903.86 |



LEE (255)

1. CERTIFY THIS FORM

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name

Preparer's Last Name

Date

Elizabeth

Stone

Jul 2, 2023

2. SAVE AND EMAIL THIS FORM

Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Elizabeth J. Stone, Town Clerk / Tax Collector
Preparer's Signature and Title

TOWN CLERK/TAX COLLECTOR'S REPORT
Summary July 2022 through June 2023

| Month | # MV Reg. | MV | TITLE | MAIL FEE | DECALS | VITALS | | UCC TERM | DOGS | NOTARY | MISC. | DEP. AMOUNT | DOGS |
|---------------|--------------|-------------------|-----------------|-----------------|------------------|-----------------|-----------------|---------------|-----------------|---------------|-----------------|---------------------|---------------|
| | | | | | | MARR. | ABSTRACT | | | | | | |
| JULY | 585 | 86,088.00 | 192.00 | 221.00 | 1,420.00 | 300.00 | 285.00 | 195.00 | 79.00 | 13.00 | 457.00 | 89,250.00 | 12 |
| AUGUST | 523 | 74,768.70 | 208.00 | 170.00 | 1,250.00 | 250.00 | 355.00 | | 63.00 | 6.00 | 50.00 | 77,120.70 | 10 |
| SEPTEMBER | 545 | 100,923.70 | 152.00 | 148.00 | 1,195.00 | | 210.00 | | 33.00 | 2.00 | 25.00 | 102,688.70 | 4 |
| OCTOBER | 545 | 74,325.46 | 172.00 | 182.00 | 1,305.00 | 200.00 | 245.00 | | 68.00 | 9.00 | | 76,506.46 | 12 |
| NOVEMBER | 530 | 77,483.60 | 162.00 | 204.00 | 1,265.00 | | 220.00 | | 39.00 | 13.00 | 288.40 | 79,675.00 | 7 |
| DECEMBER | 410 | 66,565.00 | 150.00 | 134.00 | 960.00 | 100.00 | 130.00 | | 139.50 | 5.00 | 10.00 | 68,193.50 | 16 |
| JANUARY | 409 | 71,707.00 | 116.00 | 187.00 | 1,187.50 | 50.00 | 175.00 | | 112.50 | 2.00 | 1,280.00 | 74,817.00 | 21 |
| FEBRUARY | 403 | 62,854.50 | 120.00 | 117.50 | 967.50 | | 130.00 | | 148.50 | 10.00 | 25.00 | 64,373.00 | 23 |
| MARCH | 638 | 98,590.70 | 126.00 | 264.50 | 1,545.00 | 50.00 | 140.00 | 150.00 | 407.50 | 3.00 | | 101,276.70 | 63 |
| APRIL | 572 | 86,446.70 | 130.00 | 215.00 | 1,365.00 | 50.00 | 82.00 | | 912.00 | 9.00 | | 86,202.70 | 140 |
| MAY | 599 | 89,675.00 | 214.00 | 163.00 | 1,420.00 | 100.00 | 229.00 | | 477.00 | 14.00 | | 92,278.00 | 74 |
| JUNE | 669 | 100,434.00 | 158.00 | 226.00 | 1,602.50 | 50.00 | 172.00 | | 392.50 | 18.00 | 508.09 | 103,809.09 | 61 |
| TOTALS | 6428 | 989,862.36 | 1,900.00 | 2,232.00 | 15,482.50 | 1,150.00 | 2,373.00 | 345.00 | 2,871.50 | 104.00 | 2,643.49 | 1,016,190.85 | 443.00 |

| Decedent's Name | Date of Death | Place of Death | Father's Name | Mother's Maiden Name |
|-------------------------|---------------|----------------|----------------------|----------------------|
| REYNOLDS, CAROL J | 01/17/2023 | LEE | LUSK, GEORGE | MITCHELL, MAUDE |
| COURTER, WAYNE P | 01/31/2023 | DOVER | COURTER, HOWARD | BOWERS, MARTHA |
| BALLING, LUDWIG C | 02/26/2023 | DOVER | BALLING, LUDWIG | HEWITT, JANELE |
| TAMBLING, PHILIP S | 03/21/2023 | LEE | TAMBLING, PRESTON | FULLER, GERTRUDE |
| COLETTI, ANNINO | 03/23/2023 | LEE | COLETTI, CESIDIO | DESALVO, GRACE |
| HIRSCH, JULIE A | 04/07/2023 | LEE | HIRSCH, ANTHONY | PARADISE, LOUISE |
| MINTER, MARILYN J | 04/25/2023 | DOVER | FISHER, VICTOR | METELMANN, JULIA |
| LEVIS, RICHARD C | 05/04/2023 | DOVER | LEVIS, BRUCE | SANBORN, JUDY |
| FLEMING, RICHARD P | 05/05/2023 | LEE | FLEMING, PAUL | GUYANN, EVA |
| BULLARD III, WINFIELD S | 05/10/2023 | LEE | BULLARD II, WINFIELD | BISHOP, ANNIE |
| GENTILE, M FERNE | 05/10/2023 | LEE | TRUMPOLT, NORMAN | MOORE, BEATRICE |
| PLATENIK, JACOB M | 05/30/2023 | LEE | PLATENIK, MARK | STAKOWSKI, ROBERTA |
| ESTES, DAVID E | 05/31/2023 | PORTSMOUTH | ESTES, GEORGE | CLARK, SANDRA |
| PARENT, ELAINE M | 06/22/2023 | LEE | KLECZEK, STEPHEN | SMAS, KATHERINE |
| LABRIE, RAYMOND J | 06/23/2023 | ROCHESTER | LABRIE, RAYMOND | MANSFIELD, THELMA |
| DUGAS, KEVIN V | 06/23/2023 | LEE | DUGAS, VICTOR | DEVINE, HELEN |
| WALTERS, LOUIS F | 06/27/2023 | DOVER | WALTERS, FRANCIS | SCURTO, BARBARA |
| CROSBIE, MICHAEL N | 07/04/2023 | LEE | CROSBIE, JAMES | SCANLON, EILEEN |
| FLANDERS, DOUGLAS E | 07/11/2023 | LEE | FLANDERS, RICHARD | CAMPBELL, DONNA |
| SOURDIF, CATHERINE G | 07/19/2023 | DOVER | GOUPEL, DONALD | BARRINGER, FELICE |
| WEISS, ROBERT D | 08/18/2023 | DOVER | WEISS, IRVING | LABOEUF, RITA |
| CONLON, MARIE | 09/17/2023 | LEE | LENNON, PHILLIP | MCKENNA, MARY |
| WELLS, GABRIELLE | 10/03/2023 | LEE | TRAHAN, EVANGELISTE | GOUPEL, LAURA |
| LARSEN, MARK S | 10/09/2023 | LEE | LARSEN, GEORGE | OESTERMAN, JANE |
| CROSETIERE, JANICE M | 10/18/2023 | LEE | JORDAN, PETER | LABBE, GEORGETTE |
| PECKHAM, JEANNE S | 10/20/2023 | DOVER | PECKHAM SR, ARTHUR | SECOY, EILEEN |
| BARTH, ROBERT L | 11/08/2023 | LEE | BARTH, LESTER | FINCH, KATHLEEN |
| MENEAR III, HOY R | 11/09/2023 | PORTSMOUTH | MENEAR, HOY | FISHER, FRANCES |
| PENLEY, MARLENE E | 11/25/2023 | EXETER | MANSON, WILLIAM | GREENLAY, HELEN |
| GRAVES, CANDACE M | 11/28/2023 | DOVER | STENBERG, CARROLL | DUBAY, LEONA |
| MILLS, RICHARD C | 11/28/2023 | DOVER | MILLS, CHARLES | MARIOTTI, EDNA |
| BECKMAN, DIETHILD M | 12/02/2023 | DOVER | POSTLER, HUGO | LOSCHNER, HERMINE |
| TWOMBLY, LAUREN E | 12/12/2023 | DOVER | WHARMBY, CHARLES | LOVELY, PERMILLA |

| Person A's Name | Person A's Residence | Person B's Name | Person B's Residence | Town of Issuance | Place of Marriage | Date of Marriage |
|-----------------------|----------------------|------------------------|----------------------|------------------|-------------------|------------------|
| JACOBSON, CHRISTOPHE | LEE, MA | CONDON, STEPHANIE ANN | LEE, MA | HAMPTON | HAMPTON | 06/21/2023 |
| MACK, VERONICA L. | LEE, NH | HARRISON, JASON J | LEE, NH | LEE | MOULTONBOROUGH | 06/24/2023 |
| FARRELL, JEFFREY M | LEE, NH | IRELAND, OLIVIA L | LEE, NH | LEE | PORTSMOUTH | 06/25/2023 |
| LEEMAN, TRACEY A | LEE, NH | HINKLEY, TERRY L | LEE, NH | LEE | LEE | 08/19/2023 |
| IAVARONE, JASON E | LEE, NH | CASSEN, CRYSTAL L | SEABROOK, NH | SEABROOK | SEABROOK | 08/25/2023 |
| MOODY, ALEXIS M | LEE, NH | CALLAHAN, MATTHEW C | RAYMOND, NH | LEE | EXETER | 10/03/2023 |
| PIETRANTONIO, NICHOLA | LEE, NH | BARBARO, GEMMA | LEE, NH | LEE | EAST KINGSTON | 10/14/2023 |
| SHAW, TODD A | LEE, NH | HOLLISTER, STEPHANIE M | LEE, NH | LEE | LEE | 10/21/2023 |

Total number of records 8

TREASURER'S REPORT 2023 ANNUAL REPORT

| General Fund | | | | | | | |
|---------------------------|-----------------|-------------------------------|-------------------------------|--------------|--------------|--------------|-----------------|
| Operating | Money Market | Money Market Other Funds * | Public Safety Special Duty | CD | NH PDIP | Total | |
| Beginning Balance: | \$ 6,742,997.54 | \$ 515,520.05 | \$ 80,917.59 | \$135,085.35 | \$830,419.65 | \$305,336.87 | \$ 8,610,277.05 |
| | | \$ 596,437.64 | | | | | |

Revenue Receipts:

| | | | | | | | |
|------------------------|------------------|---------------|---------------|--------------|-------------|--------------|------------------|
| Tax Collector Deposits | \$ 15,791,820.72 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 15,791,820.72 |
| Town Clerk Deposits | \$ 1,010,266.85 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,010,266.85 |
| Town Office Deposits | \$ 693,021.70 | \$ - | \$ - | \$ 89,181.86 | \$ - | \$ - | \$ 782,203.56 |
| State Grant Transfers | \$ 480,382.23 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 480,382.23 |
| Money Market Transfers | \$ - | \$ 507,869.21 | \$ (7,933.97) | \$149,078.30 | \$ - | \$ - | \$ 649,013.54 |
| Interest Earned | \$ 67,243.54 | \$ 10,560.58 | \$ 822.56 | \$ 2,117.91 | \$ 1,403.79 | \$ 11,976.74 | \$ 94,125.12 |
| Total Deposits: | \$ 18,042,735.04 | \$ 518,429.79 | \$ (7,111.41) | \$240,378.07 | \$ 1,403.79 | \$ 11,976.74 | \$ 18,807,812.02 |

Disbursements:

| | | | | | | | |
|-------------------------------|------------------|------|------|--------------|------|------|------------------|
| Invoices Paid | \$ 2,314,386.10 | \$ - | \$ - | \$ 90,380.74 | \$ - | \$ - | \$ 2,404,766.84 |
| Payroll Paid | \$ 2,628,616.31 | \$ - | \$ - | \$ 58,508.71 | \$ - | \$ - | \$ 2,687,125.02 |
| State Motor Vehicle Fees | \$ 344,862.55 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 344,862.55 |
| Stafford County Appropriation | \$ 1,643,361.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,643,361.00 |
| Oyster River School District | \$ 11,981,850.34 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 11,981,850.34 |
| Total Disbursements: | \$ 18,913,076.30 | \$ - | \$ - | \$148,889.45 | \$ - | \$ - | \$ 19,061,965.75 |

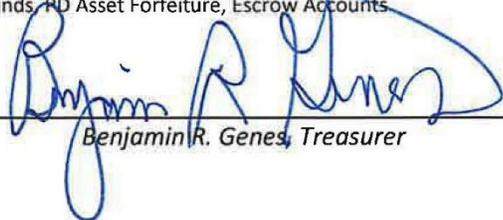
Ending Balance:

| | | | | | | |
|-----------------|-----------------|-----------------|--------------|--------------|--------------|-----------------|
| \$ 5,872,656.28 | \$ 1,033,949.84 | \$ 73,806.18 | \$226,573.97 | \$831,823.44 | \$317,313.61 | \$ 8,356,123.32 |
| | | \$ 1,107,756.02 | | | | |

* Notes:

Money Market Other Funds Includes: Commision, Revolving Funds, RD Asset Forfeiture, Escrow Accounts
Payments for Other Funds, Bond Payments, Insurance

Respectfully Submitted,



Benjamin R. Genes, Treasurer

**CONTINGENCY FUND
2023 ANNUAL REPORT**

NH RSA 31:98-a – Every town annually by an article separate from the budget and all other articles in the warrant may establish a contingency fund to meet the cost of unanticipated expenses that may arise during the year. Such fund shall not exceed one per cent of the amount appropriated by the town for town purposes during the preceding year excluding capital expenditures and the amortization of debt. A detailed report of all expenditures from the contingency fund shall be made annually by the Select Board and published with their report.

The Town of Lee voted to establish a Contingency Fund for Fiscal Year 2023 in the amount of \$20,000. This sum came from the unassigned fund balance and no amount was raised from taxation. A total of \$11,981 was utilized in FY23 as follows:

- On 07/22/2022, the Select Board approved the use of \$8,481 to supplement payment to Continental Paving for road resurfacing work.
- On 01/20/2023, the Select Board authorized the use of \$3,500 to pay Wolfe Services, LLC for repairs made to the emergency generator located at the Public Safety Complex.

Respectfully Submitted,

Andy Robertson
Town Administrator

TRUSTEES OF TRUST FUNDS
Report of Trust and Reserve Funds for the Year Ended 30 June 2023
2023 Annual Report

| Date Created | Fund Name* | Purpose of Fund* | Principal | | | Income | | | Grand Total | | | |
|--------------|--|---|---------------|--------------|------------|------------|--------------|------------|-------------|------------|------------|--------------|
| | | | Start | New Funds | With-drawn | End | Start | Income | | Ex-pended | End | |
| 1910 | Cemetery | perpetual care | 153,658.00 | 11,900.00 | 250.00 | 165,308.00 | 111,139.10 | 6,054.46 | 102.98 | 117,090.58 | 282,398.58 | |
| 1958 | Fire Equipment | equipment for the Fire Dept. | 98,512.50 | 175,000.00 | - | 273,512.50 | 75,803.11 | 8,099.95 | - | 83,903.06 | 357,415.56 | |
| 1977 | Highway Equip. | "capital reserve for highway equipment" | 239,650.35 | 55,000.00 | ** | 294,650.35 | 39,061.75 | 7,804.72 | ** | 46,866.47 | 341,516.82 | |
| 1985 | Land Acquisition | "financing all or part of the cost of the acquisition of land" | 159,232.79 | - | - | 159,232.79 | 90,273.74 | 5,859.79 | - | 96,133.53 | 255,366.32 | |
| 1988 | Town Buildings | "Town Buildings Capital Reserve Fund" | 325,960.87 | 100,000.00 | - | 425,960.87 | 62,876.67 | 11,421.22 | - | 74,297.89 | 500,258.76 | |
| 1989 | Land Use Change | "land acquisition or conservation easements" | 244,684.68 | 21,008.30 | - | 265,692.98 | 88,437.98 | 8,297.81 | - | 96,735.79 | 362,428.77 | |
| 1992 | Internal Service Fund for Accrued Benefits | paying benefits owed to an employee at resignation, lay-off, severance or termination | 27,621.66 | - | ** | 27,621.66 | 8,289.06 | 843.41 | ** | 9,132.47 | 36,754.13 | |
| 1993 | Recreation | land purchase, construction, and upgrade of new recreation facilities | 11,172.18 | - | - | 11,172.18 | 23,780.11 | 820.91 | - | 24,601.02 | 35,773.20 | |
| 1994 | Revaluation Fund | "future update or revaluation of the town" | 26,920.00 | - | - | 26,920.00 | 19,015.36 | 1,078.87 | - | 20,094.23 | 47,014.23 | |
| 1998 | Library Capital Reserve Fund | "capital improvements to the library" | 96,631.00 | - | ** | 96,631.00 | 22,546.69 | 2,798.92 | ** | 25,345.61 | 121,976.61 | |
| 2002 | Highway Dept. Road Bridge Improvement | repairing, maintaining, and replacement of bridges and roads | 557,531.08 | 90,000.00 | - | 647,531.08 | 65,183.33 | 16,685.02 | - | 81,868.36 | 729,399.44 | |
| 2005 | Fire Ponds & Cisterns | "repair and replacement of fire ponds and cisterns" | 159,247.15 | 20,000.00 | - | 179,247.15 | 16,340.27 | 4,581.63 | - | 20,921.90 | 200,169.05 | |
| 2006 | Transfer Station Equipment | "purchase new transfer station equipment" | 3,419.57 | 78,000.00 | - | 81,419.57 | 15,756.88 | 2,235.92 | - | 17,992.80 | 99,412.37 | |
| 2011 | Conservation Land Stewardship | "enhancing the stewardship of town-owned conservation lands or interests in lands" | 3,409.99 | - | - | 3,409.99 | 234.84 | 85.57 | - | 320.41 | 3,730.40 | |
| 2011 | Lee Library Building CRF | "capital expenditures for the town's library building" | 329,223.69 | 30,000.00 | - | 359,223.69 | 48,911.77 | 9,567.45 | - | 58,479.22 | 417,702.91 | |
| 2015 | Lee Fair Fund | operational, capital, and equipment needs of the fair | 7,556.41 | 10,502.00 | 8,322.38 | 9,736.03 | 115.72 | 278.41 | - | 394.13 | 10,130.16 | |
| 2019 | Renovating Town Hall | renovating town hall | 50,000.00 | - | - | 50,000.00 | 2,464.56 | 1,232.21 | - | 3,696.77 | 53,696.77 | |
| | | | TOTALS | 2,494,431.92 | 591,410.30 | 8,572.38 | 3,077,269.84 | 690,230.95 | 87,746.27 | 102.98 | 777,874.24 | 3,855,144.08 |

* Some fund names and purpose descriptions are abbreviated.

** These FY2023 expenditures were not reimbursed (withdrawn) until 18 July 2023: Highway Equip., 88,986.18; Internal Service Fund for Accrued Benefits, 29,117.97; Library Capital Reserve Fund, 45,410.00.

**ASSESSING DEPARTMENT
2023 ANNUAL REPORT**

The firm of Municipal Resources, Inc. continues to handle the assessing functions. The primary members of the staff working in Town are Scott Marsh and Shawn Main. Additional staff members may be assisting. It is appreciated if any staff appraisers come to your property that you support the Town’s efforts to keep assessments equitable and proper by answering their questions and allowing them to inspect/verify the data of your property.

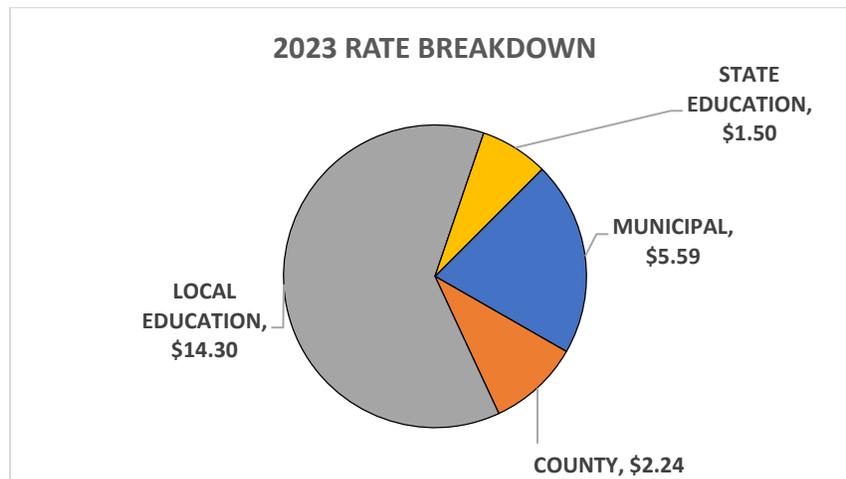
Municipal Resources personnel are available to answer any questions that taxpayers may have and if an in-person appointment is preferred, the Assistant Town Administrator, Denise Duval, may schedule one for you. She is a great resource as well for any information you may need.

The past year saw the assessing office visit around three hundred and twenty-five properties due to taxpayer inquires, issued building permits, incomplete status of prior year review and/or site changes. The staff is also continuing the process of reviewing a portion of properties each year to ensure the accuracy of the property details listed.

An analysis by the DRA of the annual equalization sales survey information has not yet been finalized; however, it is estimated that the Town’s overall median ratio as of April 1, 2023, is at 72.5%.

PROPERTY TAX RATES - TAX YEARS 2019 - 2023

| YR | Town | County | Local Educat | State Educat | Total |
|------|--------|--------|--------------|--------------|---------|
| 2019 | \$5.92 | \$2.99 | \$20.19 | \$2.39 | \$31.49 |
| 2020 | \$6.62 | \$3.12 | \$19.80 | \$2.32 | \$31.86 |
| 2021 | \$4.56 | \$2.04 | \$13.65 | \$1.52 | \$21.77 |
| 2022 | \$4.61 | \$2.03 | \$13.97 | \$1.11 | \$21.72 |
| 2023 | \$5.59 | \$2.24 | \$14.30 | \$1.50 | \$23.63 |



Individual property information may be obtained by visiting the assessing office or on-line at www.leenh.org.

Below is a list of Tax Exemptions and Credits currently available. Additional information and applications are available at the assessing office.

ELDERLY EXEMPTION

\$ OFF ASSESSED VALUATION

| AMOUNT | REQUIRED AGE | INCOME LIMITATIONS | ASSET LIMITATION |
|---------------|---------------------|---------------------------|----------------------------------|
| \$217,500 | 65 TO 74 | Not in excess of | Not in excess of \$222,500 |
| \$262,500 | 75 TO 79 | \$46,500 if single, | excluding the value of |
| \$337,500 | 80 AND UP | \$59,400 if married | the residence & up to two acres. |

BLIND EXEMPTION

\$ OFF ASSESSED VALUATION

\$15,000 Every inhabitant owning residential real estate and who is legally blind, as determined by the administrator of blind services of the vocational rehabilitation division of the education department.

VETERAN

Standard & All Veteran Tax Credit \$750

Every resident who served 90 days of active service in the armed forces and was honorably discharged or served in any of the qualifying wars or armed conflicts as listed in RSA 72:28 and was honorably discharged; or the spouse/surviving spouse of such resident. Only one of the two types is allowed.

Surviving Spouse Tax Credit \$1,400

The surviving un-remarried spouse of any person who was killed or died while on active duty in the armed forces, as listed in RSA 72:28

Service connected Disability Tax Credit \$1,400

Any person who has been honorably discharged and received a form DD-214 who has a total and permanent service connected disability or is a double amputee or paraplegic because of the service-connected injury, or the surviving spouse of such person if such surviving spouse has not remarried.

**CODE OFFICIAL
2023 ANNUAL REPORT**

Fiscal Year 2023 continues to thrive with home renovations, as well as yard projects and lots of swimming pools for the New England hot and humid summers. Although new residential development has slowed down, a 10-lot subdivision has been built out with only one home left to sell. Commercial construction in the Light Commercial Zone continues with the completion of a 3+ acre new commercial warehouse storage facility. There is one more commercial warehouse left to build in this project and that should complete the development.

News of what was going on at the Lee Traffic Circle became public during this reporting period with Starbucks breaking new ground. It wasn't the sought after Cracker Barrel, but it's still tax revenue.

A total of four hundred and eighty-one (481) building permits were issued for the fiscal year 2022- 2023, with an estimated cost of \$10,466,715. Breakdowns of the types of permits are as follows:

| <u>Category</u> | <u>Permits</u> |
|-------------------------|----------------|
| Single Family Dwellings | 6 |
| Additions | 10 |
| ADU | 3 |
| Outbuildings | 32 |
| Garages | 4 |
| Remodeling/all others | 426 |

The Board conducted countless work sessions to revise the Town's Site Review Regulations and acted upon ten (10) applications which consisted of two (2) lot line adjustments; two (2) single lot subdivisions; 3 (3) site review applications; three (3) consultations and one (1) public hearing to adopt the Revised Site Review Regulations.

The Zoning Board of Adjustment members acted on ten (10) applications (some with multiple requests) consisting of two (2) special exception requests; sixteen (16) variance requests; and one (1) Appeal to a Decision/Motion for Rehearing.

All applications are on file at the Office of Planning & Zoning and are available for review by the public upon request.

As always, I would like to thank the members of the Planning Board and the Zoning Board for their countless hours and dedication to the Town!

Respectfully submitted,

Caren Rossi
Planning/Zoning and Health Administrator

EMERGENCY MANAGEMENT 2023 ANNUAL REPORT

The Emergency Management Department (EMD) through continued cooperation and communication with all Town of Lee departments, prepares and mitigates for, responds to, and recovers from, all-hazards within the Town of Lee. It is vital to the EMD's mission to have continued support between all town departments.

In FY 2023, the EMD and the town of departments worked with McGregor Memorial Ambulance, the Oyster River Cooperative School District and the State of New Hampshire Department of Homeland Security and Emergency Management to update the Hazardous Mitigation Plan for the Town of Lee. This was a joint effort by all the above-named entities. Hazard mitigation planning reduces loss of life and property by minimizing the impact of disasters. It begins with state and local governments identifying natural disaster risks and vulnerabilities that are common in their area. After identifying these risks, long-term strategies for protecting people and property from similar events are developed locally. Mitigation plans are key to breaking the cycle of disaster damage and reconstruction.

The Emergency Management Department works with and supports the town departments to handle natural disasters and all other emergencies that may arise. In FY23, two storms produced many emergencies for Fire, Police and the Highway Department. Everyone worked cooperatively to mitigate these incidents. The EMD has confidence in their team, the plan and its preparedness to effectively mitigate these emergencies.

The EMD would like to thank all of the residents for their continued support and cooperation.

Respectfully Submitted,

Scott Nemet
Fire Chief/EMD

Caren Rossi
Assistant EMD

FIRE AND RESCUE DEPARTMENT 2023 ANNUAL REPORT

| INCIDENT TYPE | # INCIDENTS |
|---|-------------|
| 100 - Fire, other | 1 |
| 113 - Cooking fire, confined to container | 1 |
| 114 - Chimney or flue fire, confined to chimney or flue | 2 |
| 131 - Passenger vehicle fire | 3 |
| 138 - Off-road vehicle or heavy equipment fire | 2 |
| 141 - Forest, woods or wildland fire | 5 |
| 160 - Special outside fire, other | 11 |
| 321 - EMS call, excluding vehicle accident with injury | 281 |
| 322 - Motor vehicle accident with injuries | 38 |
| 324 - Motor vehicle accident with no injuries. | 32 |
| 341 - Search for person on land | 1 |
| 352 - Extrication of victim(s) from vehicle | 1 |
| 353 - Removal of victim(s) from stalled elevator | 1 |
| 400 - Hazardous condition, other | 1 |
| 411 - Gasoline or other flammable liquid spill | 1 |
| 412 - Gas leak (natural gas or LPG) | 5 |
| 413 - Oil or other combustible liquid spill | 2 |
| 424 - Carbon monoxide incident | 7 |
| 444 - Power line down | 71 |
| 445 - Arcing, shorted electrical equipment | 7 |
| 500 - Service Call, other | 3 |
| 511 - Lock-out | 6 |
| 512 - Ring or jewelry removal | 1 |
| 521 - Water evacuation | 3 |
| 522 - Water or steam leak | 8 |
| 531 - Smoke or odor removal | 1 |
| 542 - Animal rescue | 1 |
| 553 - Public service | 30 |
| 561 - Unauthorized burning | 3 |
| 571 - Cover assignment, standby, moveup | 79 |
| 600 - Good intent call, other | 6 |
| 611 - Dispatched & cancelled en route | 60 |
| 622 - No incident found on arrival at dispatch address | 5 |
| 631 - Authorized controlled burning | 4 |
| 651 - Smoke scare, odor of smoke | 7 |
| 671 - HazMat release investigation w/no HazMat | 1 |
| 730 - System malfunction, other | 2 |
| 731 - Sprinkler activation | 2 |
| 733 - Smoke detector activation | 40 |
| 736 - CO detector activation | 9 |
| 814 - Lightning strike (no fire) | 1 |
| # Incidents | 745 |

For FY 23, the Fire Department responded to 745 emergencies. The department parallels the National average for incident types excluding Rescue & EMS, where there is a decrease. Overall, the department saw a 4.3% increase in call volume. As the department moves towards meeting the national average in incident types, it begins to experience the same issues as other nearby departments. Stressors from the staffing crisis to expanding scope of work requirements and mental health challenges affect department personnel. In a recent article posted in FireRescue1 (August 6.2023), a survey of over 2,100 firefighters posed the question, “What do firefighters want?”. The results of the survey are similar to those that this department currently faces. The majority of the responses involve stress relief and staffing. Some of the alarming statistics were: 94% of respondents reported experiencing staffing challenges in the past 3 years; 64% rank their work-related stress a 7 or higher on a scale of 1-10; and 42% are considering leaving the fire service altogether. Our department has encountered staffing shortages due to pay, life/work balance, call volume and other concerns. The administration passionately works with its members and the Select

Board to make this department the best around concentrating on the employee’s well-being. Our exceptional employees are the backbone of the department. Throughout FY23, the department has made strides towards alleviating some of these concerns and are excited for the coming year. Thank you to the residents for their continued support and thank you to the town’s diligent fire service employees.

Respectfully submitted,
Scott Nemet, Fire Chief

GENERAL ASSISTANCE 2023 ANNUAL REPORT

The General Assistance Office provides temporary assistance to individuals and families who lack adequate resources to meet their basic needs, as required by New Hampshire State Law RSA 165. The Town determines eligibility for assistance for basic living needs based on RSA 165 and the Town General Assistance Guidelines. All business is conducted in a professional, respectful and fiscally responsible manner.

Assistance is provided through vouchers given directly to vendors for basic emergency needs such as food, fuel for heat, utilities, shelter expenses and other necessities. Whenever possible, referrals to other resources, such as State and Federal programs, local food pantries, area charities, etc. are made before local tax dollars are utilized. The General Assistance Office encourages self-sufficiency and provides advocacy for individuals and families in need of assistance.

The year 2023 proved to be a year of change. The residents who received funds from the Emergency Relief Assistance Program continued to be challenged due to their struggles with financial instability and the increasing cost of basic needs. The lack of affordable housing continued due to increasing rental rates. This affects the most vulnerable populations, the elderly and the low income.

Homeowners were referred to The NH Homeowner Assistance Fund, a federally funded program to help struggling homeowners with up to \$20,000 in aid for property related expenses. Although these programs have a time limit, they have been beneficial for many in need.

The Town of Lee General Assistance Office will continue to partner with state and federal agencies and explore new avenues to maximize services and benefits available to the Town of Lee residents. Through these collaborative efforts, the town will continue to address the needs of Lee residents.

If you have any questions or are in need of assistance, please call 603-534-9119 or email pmattingly@leenh.org.

Respectfully submitted,

Pamela J. Mattingly
General Assistance Officer

LIBRARY 2023 ANNUAL REPORT



This year the Lee Public Library welcomed 205 new patrons to the library community, an increase of 41% from the last fiscal year. Library staff assisted 11,867 visitors. Patrons borrowed 26,464 items, which included books, DVDs, books on CD, magazines, STEM Kits and puzzles. Lee residents also downloaded 7,887 eBooks, eAudios and digital magazines, to a variety of devices.

The library's collection as of June 30, 2023 was 24,790 volumes, which included books, DVDs, magazines, kits and books on CD. The library added 1,431 items to the collection and withdrew 3,497 items in preparation for the renovation. Through our inter-library loan system, we loaned 1,831 items to other NH libraries and we borrowed 1,443 items from other NH libraries.

The wireless use continues within the library logging 3,862 connections this year. Our online databases and continuing education programs Universal Class, Ancestry Library Edition and Heritage Quest saw regular usage throughout the year with 940 searches. Our online magazine articles database, EbscoHost, had 35 searches, while 11 patrons accessed Universal Class. Ebscohost database is provided by the NH State Library to public libraries in NH. We added instant chat to our website, which answered 43 patrons from its launch in February to June.

The Lee Public Library offered 108 programs for adults with 1,787 attendees, an increase of 187% in patron participation. Our 292 youth and teen programs hosted 7,064 participants, a 28% increase in attendance. These included story times, summer reading programs, craft programs, special holiday programs, book groups, lectures, music presentations and more. These programs were held in the library, Old Town Hall, Little River Park, Durham Public Library, Madbury Town Hall and virtually from North Hampton.

The library was open 294 days representing 2,022 hours. We delivered materials to 129 housebound patrons and hosted over 81 meetings attended by 380 community members.

Many Lee families took advantage of the Friends of the Lee Public Library's discount museum pass program, visiting the 20 museums 453 times, an increase of 112%. These passes offer a 50% discount for up to 4 people or free admission. Museum passes include the Museum of Fine Arts, Museum of Science, NH Children's Museum, Strawberry Banke, Currier Museum, Peabody Essex Museum, Seacoast Science Center, New England Aquarium, Woodman Museum, Aviation Museum, Bedrock Gardens, Canterbury Shaker Village, Portsmouth Historical Society, NH State Parks, NH Telephone Museum, Boston Children's Museum, Isabella Stewart Gardener Museum, Squam Lake and John Hay Estate.

Respectfully submitted, Hayley Van-Gils, Library Director

Lee Public Library Financial Report FY2022-2023

Operations Account

| | |
|--------------------------|----------------------------|
| Balance Forward | \$ 8,779.00 |
| INCOME | |
| Designated Gifts - Books | \$ 1,179.00 |
| Non-Resident Fee | \$ 405.00 |
| Book Sale | \$ 40.36 |
| Refunds & Reimbursements | \$ 3,518.00 |
| Interest Earned | \$ 1.27 |
| Town Quarterly Payment | \$ 46,800.00 |
| Total Income | <u>\$ 51,943.63</u> |

EXPENSES

| | |
|-------------------------|----------------------------|
| Copier | \$ 3,459.55 |
| Consulting | \$ 576.45 |
| Electricity | \$ 4,883.85 |
| Annual Fees | \$ 330.66 |
| Furniture & Equipment | \$ 599.80 |
| Nonprint | \$ 8,537.01 |
| Petty Cash | \$ 620.00 |
| Postage | \$ 237.00 |
| Print | \$ 13,730.81 |
| Professional Dev / Dues | \$ 954.46 |
| Programs | \$ 5,510.58 |
| Staff Expenses | \$ 690.20 |
| Supplies | \$ 4,613.61 |
| Technology | \$ 1,665.89 |
| Telephone/Internet | \$ 2,385.34 |
| Total Expenses | <u>\$ 48,795.21</u> |
| Ending Balance | <u>\$ 11,927.42</u> |

Non-Lapsing Account

| | |
|--------------------------|---------------------------|
| Balance Forward | \$ 7,096 |
| INCOME | |
| Copier | \$ 518.70 |
| Fax | \$ 61.00 |
| Fines & Lost Titles | \$ 626.70 |
| Interest Earned | \$ 0.78 |
| Refunds & Reimbursements | \$ 32.00 |
| Total Income | <u>\$ 1,239.18</u> |
| Ending Balance | <u>\$ 8,335.12</u> |

Savings Account

| | |
|----------------------------------|-----------------------------|
| Balance Forward | \$ 13,531 |
| INCOME | |
| *Grants | \$ 15,000.00 |
| Gifts & Donations Non Designated | \$ 5,000.00 |
| Interest Earned | \$ 2.34 |
| Transfer Special 5 Month CD | \$ (30,000.00) |
| Total Income | <u>\$ (9,997.66)</u> |
| Ending Balance | <u>\$ 3,533.56</u> |

Special 5 Month CD

| | |
|-----------------------------|----------------------------|
| Balance Forward | \$ - |
| INCOME | |
| Interest Earned | \$ 45.24 |
| Transfer Special 5 Month CD | \$ 30,000.00 |
| Total Income | <u>\$ 30,045.24</u> |
| Ending Balance | <u>\$ 30,045.24</u> |

*ARSL (Assoc for Rural & Small Lib) \$ 15,000.00

**POLICE
2023 ANNUAL REPORT**

During fiscal year 2022-2023, the Lee Police Department was down by three officers; however, it was able to maintain 24/7 coverage for the Lee residents.

As you will see in the chart below, the Lee Police Department saw a decrease in everything except accidents this year. Even though the total calls for service were down, the staffing shortage meant that each officer had to take on more calls. The extra time handling calls for service is reflected in the decrease in motor vehicle stops and arrests. The officers were unable to patrol as much as when the department is at full staff.

STATISTICAL DATA FOR THE YEAR 2021/2022 AND 2022/2023

| | 07/01/21 – 06/30/22 (2021-2022) | 07/01/22 - 06/30/23 (2022-2023) | Percentage of Increase/Decrease |
|----------------------------|------------------------------------|------------------------------------|------------------------------------|
| Arrests | 261 | 94 | 36% Decrease |
| Motor Vehicle Stops | 3375 | 1353 | 60% Decrease |
| Motor Vehicle Accidents | 261 | 312 | 19% Increase |
| Calls for Service | 12,902 | 9,701 | 24% Decrease |

We are still seeing an increase in felony drug related crimes, domestic violence, fraud (scams) and assaults (mostly domestic related). The more serious the crime, the more time it takes for an officer to investigate the case fully, thus taking them off the street. This rise in serious crimes increases prosecution and court time. In addition, the staffing shortage negatively affects the amount of time that can be dedicated to community patrolling.

The department made one conditional job offer and started another hire during this reporting period. This will bring the department closer to being fully staffed by mid-2024. The goal to start the accreditation process during this period was met and replaced with the goal to become nationally accredited by the summer of 2024. The department continues exploring and working to obtain an electric vehicle as a patrol car. Over \$100,000 in grant money was applied for and almost \$60,000 was received and used towards upgrading the body and cruiser cameras.

Even though the department has been short staffed, the members work tirelessly to maintain the type of police service that the town deserves and has become accustomed to. As always, the department wishes to thank the Lee residents and businesses for their continued support. The Lee Police Department is working hard to serve and protect you!

Sincerely submitted, Chief Thomas Dronsfield, Jr.

PUBLIC WORKS 2023 ANNUAL REPORT

The Department of Public Works (DPW) is responsible for maintaining 70 roads (39.5 miles) that include 111 intersections, 29 turnarounds, town parking lots, and numerous dry hydrants/pull-off areas. In addition, the DPW takes care of the mowing for 19 cemeteries, parks, and all town owned buildings. The department conducted 15 burials in Lee Hill Cemetery during the reporting period.

The winter of 22-23 started with a bang. There was a big wind/rain storm just a few days before Christmas that knocked out the power for days. In February there were two bad storms; the first dropped 8 inches of wet snow and then just a few days later there was an ice and snowstorm that caused more tree damage than the previous Christmas storm did and knocked out power again for days.

The DPW prepped and supervised paving by Continental Paving of Londonderry, NH on Wednesday Hill Road, Grainger Drive, Decato Drive, Allen's Avenue, Radford Road, Captain Parker Drive and Wheelwright Drive.

The department started to work on the Chesley Brook Culvert during this reporting period. ARM grant money in the amount of \$245,000 was applied to the cost of this project along with \$108,000 in State ARPA funds.

Bill Stevens, Building Maintenance Supervisor, retired this year from the Town of Lee. A big thank you goes out to Mr. Stevens for his years of dedicated service to the Town. David Devenish was hired as Bill's replacement in March 2023.

We also lost a part-time plow driver to cancer. Richard Fleming had worked for the Town for a number of years. Snowstorms will not be the same without him. RIP

I would like to thank my crew Warren Hatch, Peter Hoyt, Ben Lyons, Cheryl Geddis, Richard Fleming and Jeremy Parent; without you, the roads wouldn't get plowed!

The DPW would like to thank the Townspeople, the Advisory Budget Committee and the Select Board for their continued support.

Respectfully submitted,

Steven Bullek
Public Works Director

TOWN ADMINISTRATOR'S REPORT 2023 ANNUAL REPORT

The year ending June 30, 2023 saw significant change in the Lee Town Office. Longtime Finance Director Joanne Clancy retired early in the year as did longtime Town Clerk and Tax Collector Linda Reinhold. The collective experience lost with their departures was immense and the operational challenges left in their wake were significant.

In response to the retirements, changes were made. Accounting Assistant Liz Stone took over as Town Clerk/Tax Collector and Taylor Short was hired as a full-time Bookkeeper. Municipal Resources Inc. was brought in on a consulting basis to help the finance department transition. In addition, the financial software which the Town had been using for the last decade was replaced with a NH municipality specific product from Municipal Technology Systems. The switch over was an uphill slog through heavy snow but worth the effort.

Budgeting was a challenge due to ever increasing insurance and personnel costs. Police and Fire salaries saw upticks in an effort to retain and attract staff. Several part-time positions moved to full-time and health insurance rate increases were in the double digits. Nonetheless the town finished the year in the black. In addition, there was a significant revenue increase with the Town seeing substantial increases in State Highway Block Grant money and Meals and Rooms Tax funds.

The Select Board began planning for a Town Office Building with a vision of construction beginning in 2025 in the Town Center between the Library and the Parish House. The timing for this project seems optimal due to the expiration of the Public Safety Complex bond at years end in 2023.

The Select Board was able to realize a long time goal of installing a solar array and entering into "Power Purchase Agreement" with Revision Energy. The array was installed on the Transfer Station roof by Revision and other electrical work was provided by Progressive Electrical Services, a local Lee contractor. The Select Board signed an agreement with Standard Power to offer a community power purchase plan to the community with rollout anticipated sometime in late Spring of 2024.

With appreciation for the talented and tireless Assistant Town Administrator Denise Duval who keeps everything going behind the scenes, this Town Administrator looks forward to serving the Town of Lee into 2024.

Yours in Service,

Andrew Robertson
Lee Town Administrator

TRANSFER STATION 2023 ANNUAL REPORT

During the reporting period, the Lee Transfer Station had 3,350,476 pounds of material come through the doors and leave either for the landfill or to be recycled.

The following was shipped to Waste Management in Rochester:

2,215,800 lbs. of MSW

340,600 lbs. of Construction Debris

766,535 lbs. of recyclables were processed through the NRRA:

22,208 lbs. aluminum cans

37,380 lbs. tin cans

17,140 lbs. of newspaper

5,845 lbs. of lead acid batteries

219,081 lbs. of cardboard

106,520 lbs. of glass

38,934 lbs. of plastic

19,891 lbs. of non-ferrous metals

217,980 lbs. of light iron



Recycling is mandatory in the Town of Lee. Our participation rate is around 40 percent, which means the Town needs to do better. The composting program continues to grow and is very successful. The recycling markets have been down this year. They were high at the start of the reporting period and tanked within a few months. The Town grossed \$49,626.19 in recycling revenue.

I would like to thank both my dedicated crew Chip Belyea, Joe Clarke and Larry Reola for their hard work and the Swap Shop Volunteers for doing a great job running the shop this year. I also want to thank the Advisory Budget Committee, the Select Board and the residents for continuing to support the Transfer Station.

Respectfully submitted,

Steven Bullek
Public Works Director

**AGRICULTURAL COMMISSION
2023 ANNUAL REPORT**

Backyard Farming Initiative: The Commission has had a couple of meetings to start this year's schedule. Possible topics were discussed. In July, Matt Rowell talked to the commission about chickens and in August, the commission visited Ruth Sample's chickens. Meetings about Grains; Fresh v. Aged; Eat Healthy, Eat Local, Eat Seasonally; Foraging Herbs and Seasonings will all be held at Misty Meadows, thanks to Wendy Fogg! Backyard Farming Initiative Workshops are sponsored by the Lee Library, Lee Agricultural Commission, Lee Sustainability Committee and Friends of the Lee Library. Work has started towards twilight meetings this summer with many interesting topics on the agenda.

Lee Fair: Chuck Cox ran with the Farm Games again this year with the help of Alex Chase. It ended up being very successful with 30 participants. The round bales were "great". Oyster River Womenade hosted Bingo, which was followed by the BBQ dinner, music, ice cream and fireworks. The Commission voted in favor of helping to fund the fireworks this year. Kristen Cisneros hosted the Best of Harvest. This year, Kirsten added a "Wild Card" category with a "Ricky's Choice" prize.

Membership: Cary Brown and Alex Chase joined the Commission as Alternate Members.

Farmers Market: The Recreation Commission started sponsoring the Lee Farmers Market this summer at Little River Park on the fourth Wednesday of the month, May to September.

Annual Breakfast: On April 16th, 370 people attended the spring breakfast at the Jeremiah Smith Grange Hall.

N.H. Preservation Alliance: The Commission voted and approved joining the NH Preservation Alliance, at the \$60 level. In addition, the Commission approved donating \$250 to Ag. In the Classroom which is an educational program on farming and agriculture.

Brochure: The Commission started to work on new Ag Commission brochures. The Lee Greeters are interested in helping out with putting it together.

Respectfully submitted,

Lee Agricultural Commission

CONSERVATION COMMISSION 2023 ANNUAL REPORT

This was a busy and productive year for the Conservation Commission (CC). The CC has contributed hundreds of volunteer hours providing stewardship, outreach and oversight of the Town's natural resources resulting in significant savings to the Town.

Stewardship of Town Conservation Land: The CC continues to oversee conserved areas to maintain the natural resources, early successional habitats and control non-native invasive plant species. With the help of community volunteers, the CC sponsored invasive species workdays to mitigate invasive plant encroachment on town lands. The Trails Subcommittee continues to maintain and enhance town trails.

Conservation Easements: The CC is charged with annual oversight and maintaining the boundary markers of private Conservation Easements held by the Town. Assisted by CC members, Dave Shay led oversight and submitted annual reports for 36 monitoring visits.

Protection of Open Space and Agricultural Land: The CC maintains inventories of Lee's natural resources and advocates for their protection. To expand the area of protected open space we work with Lee residents interested in creating conservation easements.

Community Outreach: Catherine Fisher wrote 48 articles that appeared on our Facebook page and in the E-Crier and conducted more than 17 nature walks for youth, adults and multigenerational groups on Lee Town land. Amanda Gourgue maintains the CC's Facebook page, posting multiple articles each week. In addition, the CC provides camp scholarships for Lee youth.

Partnerships: The CC continues to work in collaboration with organizations throughout the state to inform our actions and activities. This year we were able to work with the Lamprey River Advisory Committee (LRAC), USDA Natural Resources Conservation Services and others to coordinate Land stewardship and outreach activities. The CC hosted White Pines Programs to conduct an orienteering walk at Little River Park, which was a popular and well-attended event. The CC participated in the UNH Nature Groupie Stewardship Internship summer program, working with three UNH students over four days. We also celebrated the completion of the River Trail Project, supported by a grant from LRAC. The event co-organized by Deb Sugerman and Catherine Fisher recognized the efforts of all who contributed, including members of the Lee Trails Committee.

Advice to Planning Board and Zoning Board of Adjustment: As an advisor to the ZBA, CC members often meet with petitioners and perform site visits prior to making a recommendation to the ZBA. The CC responded to and investigated four requests by the ZBA. Anne Tappan serves as the CC's ZBA liaison.

Continuing Education Workshops: CC members stay current by attending workshops such as the NH Association of CC's Conference, the NH Land Trust Coalition Workshop and a UNH Chainsaw Training for Women.

Respectfully submitted, Mimi Winder

**HERITAGE COMMISSION
2023 ANNUAL REPORT**

Plumer Diaries: Another edition of Walter B. Plumer’s 1908 diary has been successfully transcribed. Donna Eisenhard will continue her work on this project.

Parish House: The Commission put forth a Warrant Article asking to suspend efforts to remove or demolish the Parish House until July 1, 2028 to allow for time to explore options for its potential preservation and future use. The Parish House continues to present an issue when it comes to a reasonable use for the building. There have been various ideas presented, including a “butterfly farm”, moving the building, selling it, making it a nonprofit or community room. No discussions have been made thus far.

Archives: The Department of Labor required that the Records Storage/Archive room be cleaned up and organized within 30 days. Members of the Commission have been working on setting up shelving in the archive room. The Commission voted and approved the purchase of acid-free boxes and selected a workday to spend moving records from the Annex to the Records Storage/Archive room. A book scanner was purchased for use with old records.

Raynor Barn on Tuttle Road: The Commission voted to accept the Barn Easement application submitted by Katie Raynor and Andrew Cross. This application was approved by the Select Board and filed with Register of Deeds on June 7, 2023. The Commission will photograph all the changes to be made to the old Barn on the Raynor/Cross on Tuttle Road.

Flag Hill Winery and Randall Farm: The Heritage Commission conducted the annual site walks at Flag Hill Winery and Randall Farm. There were no issues.

Calendar: The Commission discussed the content of the upcoming calendar for 2023.

Boston Post Cane: This cane is awarded to the oldest person living in Lee. This historic cane is made out of ebony with a gold top. Recipients receive a copy of the cane to keep. The original is kept in a case at the Town Office. The name of the current cane holder is written on the cane. Robert E. Davis received the cane on March 18, 2023. Mr. Davis has lived in Lee since 1974 and is 91 years old.

Respectfully Submitted,

Heritage Commission

**RECREATION COMMISSION
2023 ANNUAL REPORT**

Despite the bad weather, the Recreation Commission had a great year! The Commission was hoping to host the first winter carnival in Lee but due to the lack of enough snow, it could not happen. Thanks to Cynthia Nizzari-McClain, the Egg Hunt and the Fishing Derby went off without a hitch. The Town was again lucky enough to be able to host the Fishing Derby on the gorgeous Steven's property along the Little River. Unfortunately, due to the spring rain, Model Rocket Day was canceled. Hopefully, this popular event will return next year under the tutelage of Larry Kindberg.

The Commission added a few new programs this year, beginning in mid-May with the first Town Fitness Classes, which included Gentle Yoga, Strength and Balance and Zumba Gold! These classes have been so popular and well attended.

In August, the Commission rented a school bus to take approximately 50 people to a Fisher Cats baseball game in Manchester. It was a gorgeous night that included fireworks!

Returning by popular demand, the Lee Farmer's Market was held on the 4th Wednesday from June through October at Little River Park from 3:30pm – 6:30pm. This year the Commission added live music and food trucks to the market and it was very well received.

See you at the Park!

Respectfully submitted,

The Lee Recreation Commission

ENERGY COMMISSION 2023 ANNUAL REPORT

The Lee Energy Commission's (LEC) mission is to promote/facilitate energy conservation and resilience, energy efficient practices, and use of renewable, sustainable energy by the Town.

In July of 2022, the project to reinsulate the PSC roof was completed by Newell and Crathern. The Select Board approved this project in April of the previously reporting year.

In the fall of 2022, the Select Board approved the formation of a Community Power Committee to investigate and assist in determining whether the Town should take part in a Community Power program. Community Power is a new program in New Hampshire where a municipality purchases electricity for its residents and small businesses for cost savings and increased use of renewable energy. The town provides electricity supply options for residents and small businesses that are not already on competitive electricity supply. Community Power offers local control over electricity supply, while the utility continues to provide wires and poles, emergency services and billing.

In January 2023, our town administrator sent out a notice indicating that the building seemed to be using much less oil. At the end of the heating season, we compared our oil use for last year's winter to the previous two winters and oil deliveries had gone down from about 5,000 gallons to about 2750 gallons. That was an almost 50% drop in oil purchases, resulting in a savings of about \$10,000 .00 for heating costs for that one building.

In January 2023, ReVision began the installation of the 94.6k solar array on the transfer station. The Select Board had approved this project in the spring of 2022. The array finally went online on May 18, 2023.

In March 2023, a warrant article adopting Community power in Lee was placed on the Warrant and approved by 85% of the voters. Standard Power, the company who is managing the program, hopes to have the program operational by the spring of 2024.

On May 31, 2023, the Lee Select Board voted to adopt an Energy Commission under RSA-D:2-5. Once all the members were appointed and sworn in, the Energy Committee was disbanded. The Commission shall consist of no fewer than 3 nor more than 10 members who must be residents of the Town of Lee. Alternate members may be appointed in a like manner and shall have full voting powers when serving in the absence or disqualification of a regular member.

Respectfully submitted,

The Energy Commission

FAIR 2023 ANNUAL REPORT

Traditionally the Annual Lee Fair is held the Saturday following Labor Day. However, the 2022 Lee Fair Committee moved the event to the second Saturday of September in hopes of avoiding conflicts with so many other activities in the area. This was positively received by the community and resulted in a well-attended, successful fair day. The fair will probably be on this day going forward. The week bump also helped with the weather making it feel a bit more like fall than summer. Troop 459 hosted low-cost, fun games for all ages and the Frying Pan Toss was a HUGE success as well. Oyster River Womenade hosted Bingo games in the late afternoon and early evening. Dinner was a yummy barbeque hosted by the Agricultural Commission; followed by an Ice Cream Smorgasbord put on by the Lee Congregational Church. The day ended with a magnificent fireworks display put on by Atlas Fireworks. The Fair Committee's goal is to have a low cost, fun filled day for all. It appears this goal was met but suggestions and more volunteers are always welcome.

Thanks to all who donated to make this event happen. The fair is funded completely by donations from local businesses. The Town greatly appreciates their generosity!



Respectfully submitted,

Lee Fair Committee



LEE GREETERS COMMITTEE 2023 ANNUAL REPORT

The Greeters Committee was established by the Select Board in May 2022 with the following charge - “The Lee Greeters Committee will welcome new residents to the community with a friendly visit and provide information about local organizations, businesses, available services, Town government and community activities.”

FY23 was the Lee Greeters first full year as a committee. The committee worked on the following three goals.

GOAL 1 – GET ORGANIZED

The committee started off by establishing officers and getting into a working routine. The committee did a great job getting organized early on by setting themselves up on Microsoft SharePoint so that they could easily communicate and have a place to store their documents. Developing a mission statement for the Select Board and getting it posted on their website for new residents to see was first and foremost on the *to do* list .

GOAL 2 – CREATE RESOURCE LISTS AND A WELCOME LETTER

In order to assist new (and existing) residents in being able to find important town information, the committee created resource lists and a welcome letter to send out. The Town Resources List is available on the website at [Lee Greeters Committee | Lee NH](#).

GOAL 3 – BEGIN HANDING OUT WELCOME GIFTS

The committee collaborated with local businesses who wanted to donate items for the welcome gifts that would be given out by the Clerk’s Office to new residents who came into the Town Offices for the first time. The committee was able to hand out 35 welcome gifts from February 2023 through June 2023.

This gift consisted of Mika’s Maple Syrup, an emergency numbers fridge magnet, the Town Resources List and a welcome letter.



Respectfully submitted,

Lee Greeters Committee

MUNICIPAL TECHNOLOGY ADVISORY COMMITTEE 2023 ANNUAL REPORT

The Lee Municipal Technology Advisory Committee (MTAC) is a new committee, formed by a vote of the Lee Select Board in March, 2022. By September 2022, the MTAC had three members and could legally meet.

Since then, the committee has reviewed various phone systems and phone bills of the town and concluded that they were reasonable and did not require any changes. The committee was going to look into using Channel 13 again, but the Select Board decided against this and voted to remove the system from service. A free security scan of the town's systems exposure to the internet was offered and awaits town approval. The committee would like to review software and hardware proposals that the town might consider utilizing in the future.

At this point, the committee is focusing on:

- Helping committees access the town's shared Microsoft space
- Improving Select Board meeting audio and video
- Updating the town's electronic media policy

The committee has been working with the town's IT vendor about setting up shared Microsoft space; however, they are still unable to achieve the configuration that they want. The committee is endeavoring to make more progress this year. Currently, the committee consists of Chris Haller, Bob Woodward and Dean Rubine who is the Chair. Non-member Jen Messeder is assisting the committee with the shared space project.

Those interested in joining the MTAC, may contact Assistant Town Administrator Denise Duval or attend a meeting.

Respectfully submitted,

Municipal Technology Advisory Committee

SUSTAINABILITY COMMITTEE 2023 ANNUAL REPORT

Now in its eighth year, the Lee Sustainability Committee (LSC) continues its mission to foster an ethic of sustainability, resilience and community among the citizens of Lee, through education, outreach, advocacy and action.

We pared back operations in 22/23, as long time member Jen Messeder and founding chair Paul Gasowski retired from the committee. We thank them for their service.

At the 2022 **Lee Fair**, the LSC members had lots of fun with a recycling game at their booth. A big highlight for this year was the second annual **Made In Lee Artisan Fair**, which the LSC hosted the day before Mother's Day at the Mast Way School. About twenty craftspeople from Lee had a successful day showing and selling their wares to an eager citizenry who got to know and support our local artisans. The committee combined this event with live music from the Fiddling Thomsons and with the **Fix It / Mend It Workshop**, where residents demonstrated various home repair skills. The plan is to hold both events next year.

The **Backyard Farming Initiative**, a program sponsored by the Lee Agricultural Commission, the Lee Public Library and the Lee Sustainability Committee, had both a winter session and a summer session. The winter session had monthly talks at Misty Meadows, and the summer sessions were at larger operations including Flag Hill Winery, Demeritt Hill Farm and Bedrock Gardens. The LSC looks forward to continuing to cosponsor the Backyard Farming Initiative program.

The LSC continues to write E-Crier articles on the transfer station, the drought, the right to repair, and other sustainability topics. The committee's guide to Lee Transfer Station, **One Bin At a Time** as well as other documents such as the **Lee Well and Groundwater Awareness Program**, at www.leenh.org/sustainability-committee.

The Lee Sustainability Committee welcomed new members Erik Johnson and Deb Sugerman and members Chuck Cox and Dean Rubine who is the Chair continue their service. Anyone interested in joining the committee or in sustainability in Lee please email sustain@leenh.org or attend a meeting.

Respectfully submitted,

Lee Sustainability Committee

TRAILS COMMITTEE 2023 ANNUAL REPORT

The purpose of the Lee Trails Committee, a subcommittee of the Conservation Commission (CC), is to oversee and maintain trails on conserved land owned by the Town of Lee. Trails are located at Little River Park, Maud Jones Memorial Forest, and the Town Forest. The goal of the Trails Committee is to make trails safe and enjoyable for all users.

TRAIL MAINTENANCE

All trail maintenance follows current standards set by the American Trails Association and the Appalachian Mountain Club. It includes clearing vegetation, managing erosion, placing directional signs, painting blazes and relocating trails to avoid hazards and access scenic areas.

During this reporting period, the Trails Committee was busy cleaning up the trails after a series of winter storms knocked down many trees. Volunteers spent a total of 79 hours clearing trails over three days that included chain sawing large trees that had fallen across the trails. There were also two regular spring workdays completing general trail maintenance with 12 volunteers for a total of 53 hours.

FOOTBRIDGE CONSTRUCTION

Footbridges are designed according to current US Forest Service standards. Wood and construction supplies are hand carried to the site before the bridge is built.

The big project completed by the Trails Committee was the bridge on the Boulder Trail in Maud Jones Memorial Forest. Between hauling and building, 10 volunteers spent 71 hours on that bridge! A bridge in the Town Forest was also replaced and ramps were built on the bridges in Little River Park.

KIOSK CONSTRUCTION

The Trails Committee tackled the construction and placement of seven trail kiosks this year. Crews started in March cutting and staining wood in Martin Thornton's garage. April through early June, kiosks were constructed and placed in Little River Park (1), Maud Jones Memorial Forest (1), and the Town Forest (5). A total of 181 volunteer hours were spent on this project.

COMMUNITY COLLABORATIONS

The Trails Committee set up Trail Tales in Little River Park and the Town Forest with the Lee Public Library and facilitated a three-day conservation program for ten middle school students in the Town Forest with the Durham Parks and Recreation Department REACH program.

FUNDING

The Trails Committee was funded by the CC and ARPA funds.

Respectfully submitted, Deb Sugerman, Chair

CEMETERY TRUSTEES 2023 ANNUAL REPORT

The Cemetery Trustees continue to oversee the maintenance of the trust-funded cemeteries, sell plots, purchase flags and flag holders, and work closely with the Department of Public Works (DPW) and the Trustees of the Trust Funds.

There were 12 graves sold for a total of \$6,000.00.

The DPW continues to perform the duties of Cemetery Superintendent. The Cemetery Trustees would like to thank the DPW crew for their assistance with various duties relating to the upkeep and maintenance of the Town's cemeteries.

This year, tree removal was executed at Lee Hill Cemetery. A diseased maple was removed before it could fall and damage stones in its vicinity. Two other trees are being monitored due to their poor condition.

The new cemetery to be established on Town owned land on Clay Lane has been stumped and cleared. Work continues to prepare this land for burials. The Cemetery Trustees will be asking the Select Board to present a Warrant Article next year to establish a Capital Reserve Fund for the purchase of replacement cemetery fencing and to raise and appropriate an amount to be deposited into said fund.

We would like to thank VFW Post 10676 for placing and removing the memorial flags on veteran's graves at all the Lee cemeteries. The placement of flags honors veterans who fought for our freedom. This is hard work and greatly appreciated by the Cemetery Trustees.

We greatly appreciate that everyone continues to abide by Cemetery Rules and Regulations. These Rules and Regulations plus plot and burial charges may be found at www.leenh.org under Cemetery Trustees. We continue to urge visitors to clean up flowers and decorations at the end of seasons. Trash cans are available at all water spigots. Your help allows the maintenance crew to work efficiently and keep our cemeteries neat and appealing.

Respectfully Submitted,

Peter Hoyt, Chair

Donna Eisenhard, Bookkeeper

Jeff Liporto

LIBRARY BOARD OF TRUSTEES 2023 ANNUAL REPORT

In FY 2023 the Lee Public Library Board of Trustees:

- Worked with SMP Architects and Milestone Construction, LLC to finalize the plans, budget and schedule for renovations to the library, which will start in the fall of 2023. The trustees agreed on a phasing approach that would include, in the first phase, mechanicals, electrical work, mitigation of hazardous materials in the schoolhouse portion and insulation upgrades;
- Applied for and received two grants to help fund the library renovation: a \$15,000 grant from the Association for Rural and Small Libraries to help replace the library lighting fixtures with LED fixtures and a \$20,000 American Library Association grant to upgrade the restroom and craft area in order to be ADA-compliant;
- Revised the following library policies: Breastfeeding and Lactation; E-Reader Borrowing; Exhibit and Display; Interlibrary Loan Lending and Borrowing; Investment; Library Programming; Library Use; Meeting Space; Photocopier, Fax Machine and Printer; Use of Materials, Borrowing Limits and Fines; Public Access Computer; the Public Access Computer Consent Form For Those Under The Age Of 18; Public Relations; the Request for Reconsideration of Library Material Procedure and Form; Social Media; Substitute Librarian; Summer Campers; Surplus Property; Telescope Borrowing; Temporary Employees; Unattended Children; Volunteer; and Wireless Access. All the library policies may be found on the website at [Library Policies - LEE PUBLIC LIBRARY \(leelibrarynh.org\)](https://leelibrarynh.org)
- Hosted a “Meet the Candidates” event that was in-person and on Zoom;
- Participated in the Lee Fair, the Scarecrow Trail, the Artisan Fair and the Farmers’ Market;
- In March, Katrina Rusteika was elected to a three-year term on the Trustees Board and Deborah Schanda was re-elected for a three-year term; Margaret Dolan and Mark Nelson were appointed to one-year terms as Alternate Trustees.

The Trustees wish to thank the library staff for their dedication, flexibility and hard work as they continue to serve the needs of the Lee community. The Trustees would like to thank Thomas Coakley for his service as a trustee and last, but not least, the Town of Lee for supporting the efforts to renovate and repair the library building.

Respectfully submitted,

Lee Public Library Board of Trustees

FRIENDS OF THE LEE LIBRARY 2023 ANNUAL REPORT



The Friends of the Lee Library had a great 2022-2023.
Thank you to all of its wonderful members
and supporters!

- Our yearly membership campaign, which started on July 1, 2022 and ended on June 30, 2023, resulted in \$6,334.00 in membership fees and donations from 101 community members. This beat the previous year by \$1229.00. The members are the foundation of the Friends of the Lee Library, providing the ability to sponsor so many library requests. It cannot be done without you!
- The library had 35 family, 14 individual, 26 senior family and 24 senior individual memberships along with 8 donation only members.
- The Friends provided \$1850.00 towards Children's programs and \$2175.00 towards hosting community events such as the Fall and Spring Flower Bars with Tina Sawtelle and the Holiday Concert in December.
- The Friends covered Children's snacks for programs and supplies at \$1185.00 for the year.
- The Friends, in partnership with Durham and Madbury Libraries, purchased museum passes and/or discount vouchers for the public to use. The Friends share of the museum passes was \$3795.00 and there were 453 community members that used the passes during this reporting period.
- During the 2022-23 year, the Friends also hosted book sales and the Artisan Auction to raise \$3983.00 in funds that will go toward sponsoring Library programs, activities, snacks and any other requests the Library may have.

Thank you everyone for all your support this year and every year for the Town of Lee's Library!

Respectfully submitted,

Cynthia D. Seaman
President, Friends of the Lee Library

HISTORICAL SOCIETY 2023 ANNUAL REPORT

By July 2022, the season was in full swing and the Lee Historical Society (LHS) had several new exhibits in the downstairs area of the Freight Depot/Museum, including several highlighting chapters from Randy Steven's Mill Book and our Featured Lee Family spotlighting the Bartlett/Dudley family. Upstairs was rearranged into three exhibits with room to accommodate an entire class of the One Room School, always our most popular exhibit.

After 50 years of using the building, the State informed the LHS that it could no longer use the upstairs since there was only one stairway. The Town of Lee graciously gave the society permission to move the One Room School Exhibit and the brand-new book written by Phyllis White about Lee's Schools, to a room in the Annex Building. The LHS was happy to be able to salvage their exhibits and move to a first floor space.

With this success, and now only being able to use the second floor of the Freight Depot/Museum for storage, the LHS requested permission from the town to use the other four rooms in the Annex Building for exhibition space. This request was approved and after a bit of work such as cleaning and painting, the LHS opened the Annex and first floor of the Freight Depot/Museum to the public at its annual meeting in April 2023. This room was subsequently dedicated to Phyllis Shenefield White and exhibits pertaining to the two private schools, The Lee Academy and Walnut Grove were added. The LHS also created rooms dedicated to Textiles and to the children of Lee, as well as an office space, which will someday exhibit the Select Board's through the ages and one room for four different exhibits that are all about Lee. The LHS then decided to open every Saturday with hours mirroring those of the Library. This increased the monthly visitation by 200%.

In June 2023, the Lee Department of Public Works finished building the deck and ramp off the Museum; the Lee Trails Committee gifted the LHS one of their old kiosks; and plans were made to improve the gardens at both buildings in the next year. The Museum has received several donations to the collections and many requests for genealogy information, which the LHS members are happy to research.

The LHS continues to co-host monthly programs with the Library, most of which are from the NH Humanities Program. Several popular programs were in person, including a "Visit by Queen Victoria". In addition, there were several Zoom programs, which allowed attendees to watch from their homes.

Fundraisers were conducted through the Flower Power Fundraising Program selling bulbs and seeds. It is great to see program results beautifying the town.

Respectively submitted,

Lee Historical Society

LAMPREY RIVERS ADVISORY COMMITTEE
2023 ANNUAL REPORT



10.1.2022 - 9.30.2023

As required by RSA 483 and the NH Rivers Management & Protection Program, representatives from seven towns in the Lamprey River watershed continued to implement the *2013 Lamprey Rivers Management Plan* with help from multiple partners*. The final plan, approved on Sept. 26, 2013, is available at town offices and on www.lampreyriver.org.

LAND PROTECTION: The LRAC donated \$25,000 for the permanent protection of the 76.3-acre Robert Rix Family Forest Donation in Deerfield. As of September 2023, the LRAC has helped to provide permanent protection for 3,839 acres and 19.1 miles of river frontage.

PROJECT REVIEW: By statute, local river advisory committees are asked to review proposed projects that fall within 1500 feet of a designated river and send their comments to NHDES. The committee cannot approve or deny permits, but NHDES must consider their comments. This year, the LRAC reviewed and commented on 17 projects in 6 towns.

PUBLIC ENGAGEMENT: Highlights of the year included Herring Aid, salt marsh classes for seniors, and investigating a boat-based river action network to monitor river issues.

RECREATION: Using a grant from the LRAC, the Newmarket Conservation Commission created three new kiosk panels, removed hazard trees, installed a new canoe / kayak rack, and investigated making a universally accessible trail at Sliding Rock / Piscassic Park. Planned upgrades at the Lee Public Canoe Launch were postponed due to the summer's record-breaking rainfall.

WATER QUALITY: The LRAC continued to fund bacterial tracking research at six recreational sites along the river. Extra sites on Newmarket's Moonlight Brook were added to help isolate the source(s) of human fecal bacteria that have been contaminating the outfall at Schanda Park. Heavy rain this summer led to elevated fecal bacteria levels.

Installation of flow gages on all five state-designated tributaries was completed and all now offer near-real time conditions to the public. Visit [Instream Flow | NH Department of Environmental Services](#) and scroll down to the Lamprey River.

WILDLIFE AND ECOLOGY: Research on riverbank erosion associated with japanese knotweed was completed. The report is available at www.LampreyRiver.org.

*Funds to support LRAC's work were provided by the National Park Service under CFDA 15.962 – National Wild and Scenic Rivers System.

STRAFFORD REGIONAL PLANNING COMMISSION 2023 ANNUAL REPORT



Strafford Regional Planning Commission works with municipalities, statewide organizations and other partners to provide technical assistance with planning documents, outreach, projects and regulations. SRPC creates a space for stakeholders to connect, share information, and engage with important planning initiatives.

2023 Accomplishments:

(Value of each service provided at no additional cost to the town is in parentheses)

- Created trail maps for Maud Jones Memorial Park, Little River Park, and Lee Town Forest. (\$1,200)
- Assisted with contractor selection notification for hazard mitigation plan update to ensure the Town was included in NH's Homeland Security and Emergency Management's grant opportunity.
- Presentation to Planning Board on prior flood study and ways it can be incorporated into municipal planning mechanisms. (\$540)
- Ordered *New Hampshire Planning and Land Use Regulation* books for local land use boards. (\$24)
- Wrote and received a \$20,230 PREPA grant, on behalf of Lee, to prepare a Natural Resources Inventory at no cost to the Town. Kicked off in the fall of 2023. (\$1,630)
- Conducted two traffic counts to support transportation planning efforts and a bicycle and pedestrian count at Lee Town Forest to support local efforts. (\$900)
- Contracted with VHB to provide a preliminary engineering design and budget for a multi-use path along NH155 between the library and elementary school and the intersection realignment project noted below. (\$4,300)
- Advanced the intersection realignment at NH 155/Lee Hill Rd/George Bennet Rr. project included in the state Ten Year Transportation Improvement Plan with \$1,241,835 in funding provided by state and federal sources. (\$5,700)

2023 Regional Accomplishments

Transportation Planning

- Completed the Transportation System Performance Report that includes highway safety, bridge and pavement condition, system reliability and congestion, and transit asset conditions. (<https://strafford.org/reference/map-gallery/>)
- Created a Municipal Guide to EV Charging Stations designed to remove the barriers for municipalities to increase deployment of EV Charging Stations in the Strafford Region and beyond. (<https://strafford.org/reference/map-gallery/>)
- Updated the Coordinated Public Transit & Human Services Transportation Plan.
- Hired an engineering consultant to review priority transportation improvement projects on behalf of all and at no cost to SRPC communities.
- Finalized the Regional Traffic Counts Dashboard for 2023 Data Collection Season.
- Co-managed the CommuteSmart Seacoast program, a collaboration of SRPC to engage the local workforce to compete in “challenges” to reduce overall miles driven.

Environmental Planning

- Hosted two Resiliency Roundtables including “Protecting Our Local Food Systems” and “Improving Your Energy Efficiency with NHSaves.”
- Established a relationship with Clean Energy NH’s Seacoast Region Circuit Rider to provide additional technical assistance to municipalities on community power benefits and local solar ordinances.
- Updated the Groundwater-Aquifer Zoning Ordinance Gap Analysis Tool to incorporate the revised NHDES Groundwater Model Ordinance and reviewed each communities’ groundwater protection regulations for basic compliance.
- Mentored a group of UNH Capstone students in conducting research to update the Climate Change Appendix to the 2015 Local Solutions Regional Master Plan.

Economic Development

- Published the 2023 Comprehensive Economic Development Strategy Update. (<https://strafford.org/plans/ceds/>)
- Organized bi-weekly meetings of economic development professionals to provide support, resources and guidance post-COVID.
- Created an Age-Friendly Resource Guide that highlights services where people of all ages can find transportation, healthy food, events, and other necessary resources to thrive. (www.strafford.org/reference/resources/healthy-aging-resources/)
- SRPC and Community Action Partnership of Strafford County (CAPSC) closed-out the CDBG grant which supported a shelter and day center/warming center for the region’s homeless population during the COVID-19 pandemic. This project was critical to slow the spread of the pandemic within a vulnerable population.

Data and GIS

- Adopted the Regional Housing Needs Assessment, which takes an in-depth look at local and regional housing needs, across all income levels, and provides a foundation for change by including tools and strategies for local decision-makers. (www.strafford.org/projects/rhna/)
- Expanded and updated the Regional Data Snapshot, Interactive Map, and Community Profiles that contain 144 demographics, economic vitality, livability and quality of life, mobility and accessibility, and resiliency metrics. (www.strafford.org/measure/data-snapshot/)

2024 Goals

Local

- Complete the Town’s Natural Resource Inventory.
- Continue to develop plans and identify funding for a multiuse path in the town center to link future town hall, library, and elementary school.
- Plan for local traffic and impacts from UNH’s “Edge at West End” project.
- Identify prime regional routes for bicycle infrastructure and safety improvements.

Regional

- Review and update the Municipal Guide to EV Charging Stations as needed.
- Support state efforts for broadband and digital equity initiatives.
- Kick-off the 2023-2027 SRPC Brownfield’s Program and identify locations to conduct environmental assessments and reuse plans.
- Provide detailed engineering support through a consultant for municipalities developing transportation projects.
- Continue to advance new transportation initiatives including regional climate impacts and equity analysis and planning for increased micro-mobility adoption.

Commissioners: Katrin Kasper, Mary Woodward

VISIT THE TOWN'S WEBSITE

www.leenh.org

Subscribe to E-Alerts

(Emergency News, News/Announcements, E-Crier, Select Board Agendas/Minutes)

View the Meetings Calendar

(Meetings, Elections, Special Events)

Download Forms and Documents

(Abatement & Exemption Applications, Building Permits, General Assistance Application)

View Meetings via the Media Site

(Select Board Meetings and Deliberative Sessions)

MEETINGS

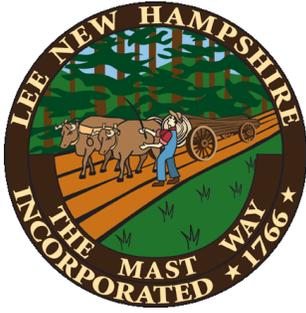
| | |
|-------------------------|--|
| Select Board | Every Other Monday |
| Agricultural Commission | Last Tuesday of the Month |
| Conservation Commission | Last Tuesday of the Month |
| Heritage Commission | 3 rd Thursday of the Month |
| Recreation Commission | 1 st Tuesday of the Month |
| Cemetery Trustees | 3-4 Times per Year |
| Library Trustees | 2 nd Wednesday of the Month |

DUE DATES

| | |
|---|----------------------------------|
| Tax Abatement Application | due by MARCH 1 st |
| Elderly/Disabled Tax Deferral Application | due by MARCH 1 st |
| Current Use Application | due by APRIL 15 th |
| Tax Credit/Exemption Application | due by APRIL 15 th |
| Dog License | due by APRIL 30 th |
| Report of Wood/Timber | due by MAY 15 th |
| Town/School Elections | 2 nd Tuesday in MARCH |

TOWN OFFICES CLOSED ON HOLIDAYS

| | |
|---------------------------|-------------------------|
| New Year's Day | Independence Day |
| Martin Luther King Jr Day | Indigenous Peoples' Day |
| Presidents' Day | Veterans Day |
| Memorial Day | Thanksgiving Day |
| Labor Day | Thanksgiving Friday |
| Juneteenth | Christmas Day |



TOWN OF LEE
249 Calef Highway
Lee, NH 03861

TOWN DIRECTORY

| | |
|---|--|
| EMERGENCY | 911 |
| LEE POLICE DEPARTMENT | 603-659-5866 |
| LEE FIRE AND RESCUE | 603-659-5411 |
| MCGREGOR MEMORIAL AMBULANCE | 603-862-3674 |
| SELECT BOARD OFFICE/TOWN OFFICES | 603-659-5414 |
| TOWN CLERK/TAX COLLECTOR OFFICE | 603-659-2964 |
| PLANNING/ZONING/CODE ENFORCEMENT | 603-659-6783 |
| PUBLIC LIBRARY | 603-659-2626 |
| PUBLIC WORKS | 603-659-6515 |
| | 603-659-3027 |
| TRANSFER STATION | 603-659-2239 |
| OYSTER RIVER SCHOOL DISTRICT | |
| SAU Office | 603-868-5100 |
| Mast Way School | 603-659-3001 |
| Moharimet School | 603-742-2900 |
| Oyster River Middle School | 603-868-2820 |
| Oyster River High School | 603-868-2375 |
| Transportation Office | 603-868-1610 |
| WEBSITES | |
| Town of Lee | www.leenh.org |
| Public Library | www.leelibrarynh.org |
| School District | www.orcsd.org |